

Presidential debate

Bush on
the ropes

Page 18



I G Metall

Successful union
on the defensive

Page 19



VAT shake-up

Big problems for
European companies

Page 13

Surveys

● Computers and
Communications

Section III

● European finance
and investment: France

Pages 31-34

FINANCIAL TIMES

Europe's Business Newspaper

More than 240
die in Egypt's
worst earthquake

At least 241 people were killed and 2,000 injured in Cairo when the most powerful earthquake in Egypt's history hit the city of 12 million people. Among the dead and injured were children crushed when people tried to escape from swaying buildings. Security sources said they had reports of 80 collapsed or damaged buildings across the city of 12 million. Page 4

Bush trails in debate: US president George Bush's struggle to be re-elected looked even harder as he was widely judged to have turned in the poorest performance in the first televised US presidential debate on Sunday night. Page 20

Deputies in election limelight. Page 3

US markets: The Dow Jones Industrial Average closed up 37.23 at 3,174.41, almost recouping Friday's 39.45-point loss as US markets revived on fresh hopes for a cut in US interest rates. Page 46

EC VAT deadline: Hundreds of thousands of European companies will not beat a January 1 deadline for modifying information and computer systems in order to achieve radical changes in their handling of value added tax. Page 20; Editorial Comment, Page 18; Details, Page 13

Eighth London bomb: At least 13 people were injured, some seriously, in a lunchtime bomb blast at a bar in central London. It was the eighth blast in the capital since the IRA started its London bombing campaign last Wednesday. Page 11; Picture: Page 20

UK tank maker: Vickers, the UK engineering group, accused by the Bush administration in the US of using political clout to secure a crucial Kuwaiti tank deal for the US company General Dynamics just before the American presidential election. Page 20; Observer, Page 19; Lex, Page 20

Philip Morris's chocolate win: Kraft General Foods International, part of the Philip Morris group of the US, won control of more than 50 per cent of Freia Marabou, Scandinavia's leading chocolate and snacks producer. Page 21

Ilescu re-elected: Romanian president Ion Ilescu, a former top Communist official, has secured re-election with an almost two-thirds majority.

FT-SE Mid 250 Index: On its first day, the new FT-SE Mid 250 index showed the way in which shares of mid-sized companies often move differently from those of larger rivals.

The FT-SE Mid 250, containing the 250 companies ranking in size just below the FT-SE 100, closed yesterday at 2,403.0, up 10.1 points. The big companies in the FT-SE 100 did much better: that index closed at 2,557.2, up 16.0 points. The other new index, the FT-SE Actuaries 350 (which combines the FT-SE 100 and the FT-SE Mid) closed at 1,230.4, up 7.1. Details and new index table, Page 35

Americans win medical Nobel prize: Two US biochemists, Edwin Krebs and Edmond Fischer, jointly won the 1992 Nobel Medicine Prize for work that could advance the search for an anti-cancer drug.

Columbus commemoration:



On the 500th anniversary of Christopher Columbus's landfall in the New World, tourists pose in front of a replica of his ship on the final day of the Expo 92 exhibition in Seville.

Volvo plant closures: Volvo, Sweden's leading car manufacturer, will decide next month on closure of two of its three showcase Swedish assembly plants. Page 21

Lucas to restructure: Lucas Industries, one of the UK's largest engineering groups, is to shed at least 4,000 jobs in a three-year restructuring programme. The group made a provision for the moves of £88.4m (\$151m) in its 1991-92 financial results, which showed a sharp reduction in annual pre-tax profits to £22.5m and a net loss of £8.8m. Page 21; Lex, Page 20

STOCK MARKET INDICES

	STERLING	
FT-SE 100	2,567.2	(+16.0)
Yield	4.70	
FT-SE Midtrack 100	1,230.4	(+7.1)
FT-SE All Share	2,557.2	(+16.0)
Shares	17,382.01	(+42.23)
New York		
Dow Jones Ind Ave	3,174.41	(+7.63)
S&P Composite	407.44	(+4.78)
	2,225.25	(+2.22)
FT Index	268.25	(same)
	268.25	(same)
Federal Funds	closed	
3-m Treas Bills Yld	closed	
Long Bond	closed	
Yield	closed	
US DOLLAR		
New York	1,488.2	(1,488)
DM	1,488.2	(1,488)
FF	5.005	(5.005)
SFR	1,307.7	(1,316)
Y	120.72	(121.88)
DM	1,472	(1,485)
FF	5.005	(5.005)
SFR	1,314	(same)
Y	121.05	(121.95)
DM	61.7	(61.9)
New York Comex	3343.2	(334.4)
London	3343.2	(334.4)
Tokyo close	Y 121.02	
London	3343.2	(334.4)

US RATES

	DOLLAR	
Federal Funds	closed	
3-m Treas Bills Yld	closed	
Long Bond	closed	
Yield	closed	
LONDON MONEY		
3-m Interbank	53%	(5%)
Life long fut rate	Dec 95.2	(Dec 95.1)
BNM 15-day (Nov)	\$320.65	(20.25)
BNM Gold	5343.2	(334.4)
DM	61.7	(61.9)
New York Comex	3343.2	(334.4)
London	3343.2	(334.4)
Tokyo close	Y 121.02	
London	3343.2	(334.4)

THE LEADER of Germany's largest and most powerful trade union has offered the government five years of pay peace during which he would expect pay rises to do no more than preserve the purchasing power of his 3.5m members.

Mr Franz Steinkühler, who will

today be re-elected as leader of the IG Metall engineering union,

made the offer as the union's

opening shot in the renewed

debate about a "solidarity pact"

to place the financing of German

unification on a sounder footing.

The offer, made in an interview

with the Financial Times, follows

a suggestion from Mr Richard

Weizsäcker, the German

president, that unions should not

seek increases in real wages for

several years.

"We would be happy to make a

pact in which, over the next five

years, real wages would be pro-

tected. That would be a good

basis for a solidarity pact," said

Mr Steinkühler in Hamburg.

Lamont says UK inflation must come down further

By Peter Norman and
Ralph Atkins in London

MR Norman Lamont, Britain's chancellor of the exchequer, yesterday said UK economic policy would continue to be aimed at cutting inflation and rejected any idea of promoting faster growth.

The chancellor, questioned by a powerful parliamentary panel, the all-party Commons Treasury and Civil Service committee, said

the government would pay careful attention to the sterling exchange rate in formulating monetary policy.

The UK would have no exchange rate target now that it had left the European exchange rate mechanism, he said. Nevertheless he would "attach particular importance" to the pound's movements against the Bank of England's trade weighted index of currencies.

He also said Britain's inflation rate, currently 4 per cent, would have to come down further.

The UK would have to compete with countries with lower inflation.

Mr Lamont's evidence shed no light on how the government would use the various monetary and financial indicators that it has chosen as guides to monetary policy when setting interest rates.

He did not say when sterling might return to the ERM, insisting only that it would be "quite impractical" to rejoin the mechanism before economic and monetary conditions in the UK and Germany are more compatible.

In what could be a move to give the government leeway before re-entering the ERM, he repeatedly said that the UK would be able to ratify the Maastricht Treaty on closer European

union without first having sterling back in the mechanism.

The emphasis the chancellor placed on curbing inflation and the need to avoid a free fall in sterling persuaded some commentators that he would be in no rush to cut interest rates.

Opinion on the domestic

money market has been moving

in the direction of a cut in rates

in recent days. Three months

money, a key indicator of how

the market thinks base rates are moving, closed at around 8.16 per cent yesterday and was therefore some way from discounting a half-point cut in bank base rates from their current 8 per cent.

By avoiding any serious mis-

Continued on Page 20
Background, Page 9
Editorial Comment, Page 18
Currencies, Page 42
London stockmarket, Page 35

Brussels sets out deal for division of power in EC

By David Gardner in Brussels

THE European Commission wants a settlement between Brussels and European Community member states to resolve the power struggle within the EC, clarify the principle of subsidiarity and end the crisis over the Maastricht treaty.

The Commission is trying to seize the initiative and neutralise attempts by the bigger member states to emasculate its powers. It is also putting pressure on the Twelve to decide exactly what it is they want the EC to do in common.

A confidential draft of its proposed deal obtained by the Financial Times shows that Brussels is aiming for a solution analogous to the division of powers detailed in the 10th amendment to the US constitution, which reserves for individual states power not vested in the federal government. The Commission was expected to approve this draft last night or today.

The draft proposes three main principles which will be put forward to the EC summit in Birmingham on Friday. They are meant to clarify the point that power in the EC rests with the member states unless otherwise specified.

Although the Commission is the first EC body to outline a formal settlement, the main political result of the document may therefore be to take the heat off Brussels.

This solution would not require tampering with the Maastricht treaty, since it would take the form of a separate "Interinstitutional Agreement on the Subsidiarity Principle" between the Commission, the European Parliament and the Council of Ministers of the 12 member states.

On Friday, EC heads of government will try to hammer out a deal on subsidiarity – the principle that the EC should act only when measures taken nationally

or locally are ineffectual – and try to resolve the crisis over ratification of Maastricht.

The Commission is trying to seize the initiative and neutralise attempts by the bigger member states to emasculate its powers. It is also putting pressure on the Twelve to decide exactly what it is they want the EC to do in common.

The first principle, detailed in the draft, states that:

● Move from intrusive and binding legislation towards framework laws which member states would agree but implement according to national circumstances.

● Devolve much responsibility for implementing EC law to member states.

● Decentralise management of a number of the Commission's more burdensome activities including agricultural markets and regional spending which together amount to four-fifths of the EC budget.

The second principle, detailed in the draft, says the subsidiarity clause in Maastricht concerns purely "the exercise and not the conformation of powers, which is reserved for the authors of the treaty", namely the national governments.

The third pillar is that the EC should only act where there is demonstrable need, and that the measures it takes should be proportional to the result sought.

The fourth principle, detailed in the draft, is that the EC should not interfere in areas where the member states have agreed to take the lead.

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The twelfth principle, detailed in the draft, is that the EC should not interfere in areas where the member states have agreed to take the lead.

The thirteenth principle, detailed in the draft, is that the EC should not interfere in areas where the member states have agreed to take the lead.

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The fifteenth principle, detailed in the draft, is that the EC should not interfere in areas where the member states have agreed to take the lead.

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The seventeenth principle, detailed in the draft, is that the EC should not interfere in areas where the member states have agreed to take the lead.

The eighteenth principle, detailed in the draft, is that the EC should

NEWS: EUROPE

Siemens plans to shed 2,300 more jobs

By Christopher Parkes in Frankfurt

Two of Germany's leading multinationals yesterday blamed falling demand and prices in markets for electronics for the planned loss of almost 3,000 jobs.

Siemens, the electrical and electronics engineering giant, said it had been forced to speed up rationalisation of its loss-making semiconductor business.

The division, which has already shed almost 2,000 jobs this year, plans to reduce its international workforce by a further 2,300 to 11,000 by the time restructuring is complete in 1995. Mr Jürgen Knorr, managing director, said yesterday.

Timing of the cuts would depend on market developments, he said, painting a gloomy picture of current prospects.

Meanwhile, BASF unveiled plans to close two audio and video cassette factories by the end of next year and reduce its payroll by 870.

The announcements add to a rapidly growing tally of job losses among leading German manufacturers, which are now feeling the full effects of international recession coupled with a rapid slowdown in the domestic economy.

Other recent cuts include the loss of 7,500 jobs at Deutsche Aerospace, the aircraft and space division of Daimler-Benz. Earlier this year the group said it was to reduce the payroll at its Mercedes-Benz vehicles subsidiary by 20,000.

Mr Knorr said prices for semiconductors had fallen 20 per cent and sales to important customers such as television, audio and engineering companies were down 25 per cent.

While the division had managed to maintain total turn-

over at around last year's DM25bn (850m) by stepping up volume sales by 10 per cent, there had been no significant impact on losses. The Siemens semiconductor business lost DM500m last year.

However, Mr Knorr claimed, markets were expected to improve next year thanks to increased demand from mobile telephone manufacturers, the conventional telecommunications industry, and the motor industry.

BASF Magnetics, a subsidiary of the BASF chemicals group, which lost DM234m last year on sales of DM22m, said its tape factory in Ettenheim, Germany, would close by the middle of next year and a works in Glen, France, would be shut by the end of 1993.

The company, which first announced plans to close the Ettenheim works last year, and then shelved them following protests from the workforce, does not expect to return to profit until 1994.

■ Olivetti, the Italian conglomerate, is to close its Triumph-Adler factory in Nuremberg at the cost of about 1,000 jobs.

France to help small businesses with loans

By David Buchan in Paris

The French government yesterday announced plans to help the country's hard-pressed small businesses with what amounts to an increase of FF11bn (\$2.3bn) in soft loans.

The government plan represents an effort to stop the wave of small company bankruptcies under the impact of high interest rates, without significantly adding to the budget deficit.

The two-part plan consists of the following:

■ Increasing by FF11bn to FF26bn the annual threshold for soft loans raised from low-interest deposits with the state savings banks and channelled to the country's industrial development.

Such money can currently be borrowed by companies (with less than FF500m turnover) at 8.75 per cent, when base rates are at 9.85 per cent.

■ Creating a loan guarantee fund to be operated by the state-controlled organisation Sofaris, which up to now has only helped underwrite risk capital invested in small businesses. With backing of FF300m, Sofaris will now be able to cover up to 80 per cent of FF11bn in new investment loans.

It was unclear yesterday whether the FF300m would come from the national budget, whose planned 1993 deficit of FF11bn has been sharply criticised by the opposition, or from Sofaris' funds.

Last ditch effort on pregnancy directive

By David Goodhart, Labour Editor

A LAST-DITCH attempt to save the European Community directive protecting the jobs and incomes of pregnant working women will be made today at the informal EC social affairs council in Chepstow, Wales.

The directive would be the first in the social field to lapse since 1985 if agreement is not reached before October 19. Although some countries with good provision for pregnant workers are not concerned about a lapse, the UK, currently President of the EC, is keen to push through a deal.

A possible compromise is likely to centre on an addendum to the directive which would make some commitment to improving the benefits for pregnant workers within a specified period. That might persuade Italy, the dissentient country, to fall back into line.

The original proposal was to ensure women the right to return to work and give them 14 weeks on full pay. UK pressure saw the proposal scaled down to 14 weeks on the equivalent of statutory sick pay.

The terms were then improved to 16 weeks on 80 per cent of salary. Member states except Italy wanted to stick to the original sick pay proposal, but to do this they had to reject unanimously the improved package. Italy then broke ranks, arguing it was not worth having.

Bundestag plans tighter control of EC issues

By Quentin Peel in Bonn

GERMANY'S main political parties are expected to reach agreement this week on an important constitutional amendment, giving the German parliament far more power to influence legislation in the European Community.

The plan, drafted by constitutional experts from the Christian Democrats and Free Democrats, from the government side, and from the opposition Social Democrats, would set up a form of EC oversight committee,

along the lines already operated in Britain and Denmark.

The new deal is likely to make Germany a less flexible negotiating partner, just as Denmark and Britain already are, because of their parliamentary control systems. The German plan would require the government to submit all proposed EC legislation to the committee, before it comes up for negotiation in the Council of Ministers, and then to take account of the parliamentary opinion in its subsequent negotiations.

It amounts to the first time that the

German Bundestag - the directly elected lower house of parliament - has insisted on real powers to oversee and influence law-making in Brussels. Until now, the EC committee of the Bundestag has been little more than a rubber stamp for the negotiations of the German government.

Bonn has virtually agreed to similar powers for the 16 federal states in the Bundesrat, the upper house.

German parliamentarians defend the proposed enhancement of their powers as an essential element of

greater democratic control over Brussels - a demand sparked off by the current debate over the Maastricht treaty on European union. The Bundestag is likely to make the constitutional amendment a precondition for ratification of the treaty.

They also say that its aim is to make the EC more democratic, and more integrated, rather than to resist the integration process. However, they admit that it will depend very much on how such a powerful committee operates.

The plan won the backing yester-

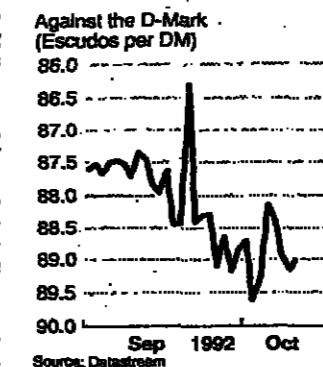
day of the Christian Democratic Union and Christian Social Union Bundestag leadership, and is expected to be approved by the full constitutional committee on Thursday.

A simple constitutional amendment will be complemented by an accompanying law spelling out the details, requiring the German government to provide comprehensive information to the planned committee on every item of legislation, including an explanation of its purpose, of the government negotiating plans, and of the positions of other member states.

Portugal's currency and the great escape

Peter Bruce and Patrick Blum report on the escudo

Escudo



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NEWS IN BRIEF

Creditors at odds on Soviet debt deal

WESTERN creditor governments are scheduled to meet in Paris in the middle of next week to discuss a possible rescheduling of the former Soviet Union's \$70bn foreign debt, writes **Leigh Bowles** in Moscow.

A deferral of principal payments on medium-term debts has been extended until the end of this month in anticipation of a full rescheduling. But Paris Club creditors are at loggerheads with each other and their commercial banks over how generous it should be.

Another problem is that Russia - which is the only republic to be making any debt repayments and wants formal responsibility for the entire debt if other republics give up claims on former Soviet assets - has so far failed to reach agreement with Ukraine on a special arrangement for sharing repayments with it.

Diplomats said this was less serious a problem, however, than disagreements between countries such as the US, which has relatively little exposure, and Germany, which is owed the lion's share.

Mr Peter Aven, Russian foreign economic relations minister, says Russia can pay only \$2.5bn-\$3bn next year instead of the \$20bn falling due.

Russians board Greenpeace ship

Russian coastguards yesterday fired three shots across the bow of a Greenpeace ship investigating nuclear contamination and boarded the vessel, Reuter reports from Moscow.

The Solo, with an international crew of 34, was boarded off the northern islands of Novaya Zemlya. It is on a mission to monitor radiation at a place where Soviet authorities dumped 15 nuclear reactors and 17,000 containers of nuclear waste.

Kyrgyzstan to quit rouble zone

Kyrgyzstan, hard hit by Russia's price liberalisation last January, will leave the rouble zone and introduce its own currency by 1995, President Askar Akayev told Reuter in Bishkek, the capital. "We adopted a restructuring programme with the International Monetary Fund," he said. The IMF will lend the Central Asian republic \$300m next year. Kyrgyzstan joined the IMF in September.

The president has already pushed through legislation on foreign investment and made a modest start in privatising land.

Kyrgyzstan's largely rural economy, dependent on its neighbours' basic inputs of fuel, foodstuffs and raw materials, is facing collapse in a fragile Commonwealth where co-operation between member states is shrinking or entirely disappearing.

More deaths in Kurd violence

Twenty-seven people have been killed in recent violence involving rebel Kurds in south-east Turkey, security officials said yesterday, Reuter reports from Diyarbakir.

They said 11 civilians, including six children and two women, had been killed on Sunday when rockets fired by Kurdistan Workers Party (PKK) guerrillas hit their homes in the town of Uludere. Nine rebels had been killed later in a clash with troops who launched a search operation in the area.

Third night of clashes in Lyons

Six people were arrested and a dozen cars burned when mostly-Arab youths clashed with riot police for the third night running in Vaulx-en-Velin, the troubled immigrant suburb of Lyons, Reuter reports.

Youths threw stones at police firing tear gas grenades after a local resident shot dead a Moroccan-born 18-year-old.

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Caucasus crisis lures Russia into old imperial role

If they are involved in Abkhazia, they are giving clear signals they wish to control at least part of the region beyond their border, writes **John Lloyd**

THE AIRPORT at Georgia's capital, Tbilisi, is thronged with soldiers wearing the uniforms of at least four different bands - or no uniform in particular. Further north, in Sukhumi, the capital of the war-torn autonomous region of Abkhazia, soldiers supervising the loading of refugees into aircraft are as hysterical as the fleeing women - fighting among themselves, screaming and pushing at their charges and delaying the whole process with their inefficiency.

In this former Soviet republic now descending into impoverished disorder, being the only candidate helped Mr Eduard Shevardnadze achieve a sweeping election victory at the weekend: indeed, no-one stood against him because no-one thought they could - or wanted to - beat him.

The former Soviet foreign minister won three times more votes than needed to become the leader of the Transcaucasian state. In an estimated 80 per cent turnout, voters defied appeals for a boycott by supporters of the ousted president Mr Zviad Gamsakhurdia and gave Mr Shevardnadze more than 90 per cent of the vote.

Mr Shevardnadze says his mandate now is to bring peace, prosperity and democracy to his strong country. His first task, however, is to wage more active war on the



forces of the Abkhazians and their allies, which have succeeded over the past three weeks in pushing Georgian troops out of much of Abkhazia, gave for the encircled units in Sukhumi. The Abkhazian separatists, lead by Mr Vladimir Ardzinba, wants to attack Abkhazia to Russia - citing a fear of Georgian oppression.

In 1991, it was demonstrated for Abkhazian independence from Georgia and for attachment to Russia (though Abkhazians make up less than 20 per cent of the population of Abkhazia, the Georgians more than 40 per cent) which sparked off demonstrations in Tbilisi for Georgian independence from Russia.

Now, the Abkhazians are supported by the Confederation of Caucasian Mountain People - a mainly Moslem, pan-Caucasian organisation which is violently against the Shevardnadze regime and yearns for a Caucasian state.

In Sukhumi, among the few Abkhazians left is a former minister of the republic's government who has seen his fellow Abkhazians driven out of the city after Georgian troops entered it at the beginning of

last month and who recounts tales of theft and beatings.

Indeed, during an interview in his flat, three Georgian soldiers burst in, guns at the ready, having been alerted by neighbours of the presence of the foreign press in the "Abkhazians' house". After an uncomfortable few minutes an officer arrived and took the man away.

Mr Georgi Khaindrava, the Georgian minister responsible for Abkhazia, said later that any impropriety on the part of his troops would be punished, if necessary with summary execution: he also admits there have been many excesses.

Out on the "frontline" along the river Gamista a few miles from Sukhumi, the two sides,



A Georgian national guard rests on his automatic rifle in a lull between the fighting

volunteers from the Caucasian states enter Abkhazia freely, and the Abkhazians are well armed.

If the conflict is not stopped, it will consume this small country - inevitably reviving

the president - they are giving clear signals that they wish to control at least part of the Caucasus outside Russia.

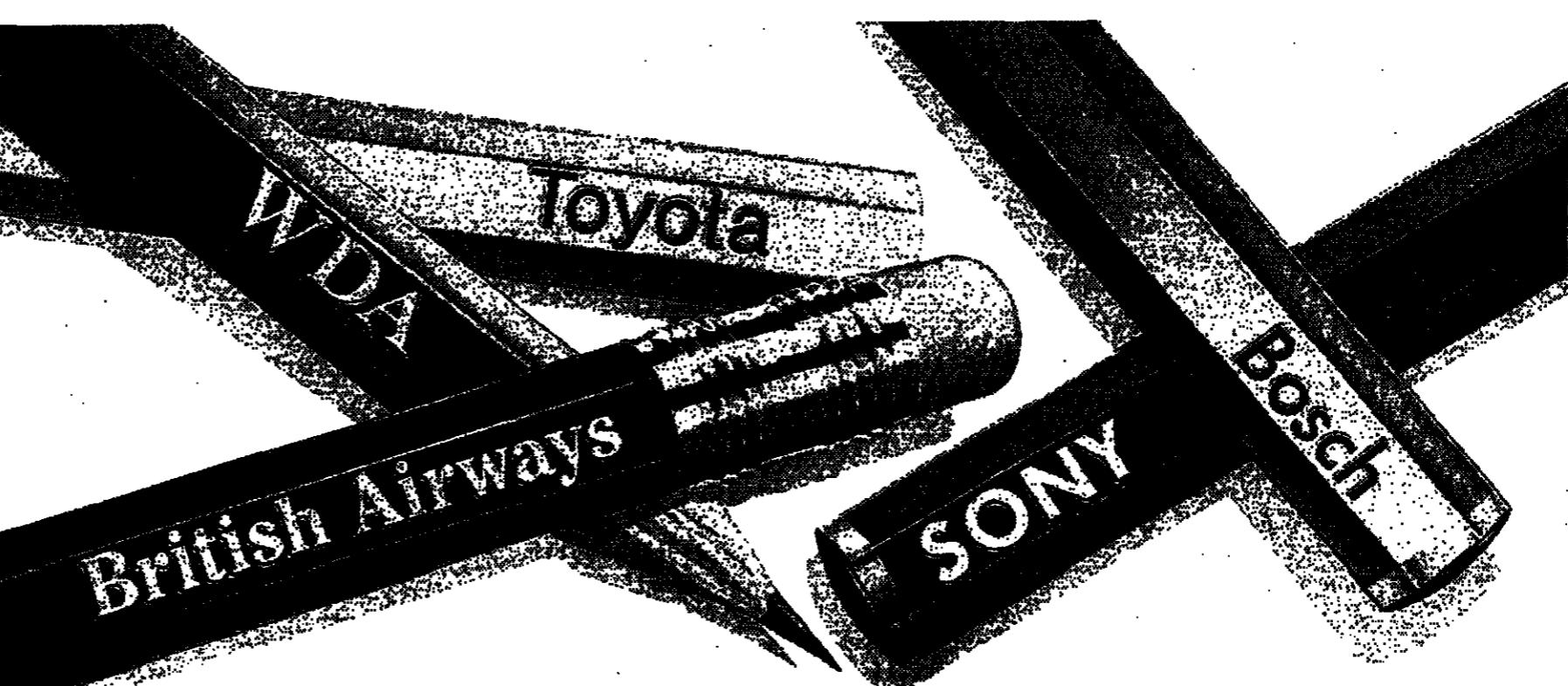
Meanwhile, the war between Armenia and Azerbaijan over the Armenian enclave of Nagorno-Karabakh has recently escalated as more powerful Azerbaijan seems to reverse Armenian gains made in the spring.

Russia, though urged by Armenia (a member of the Commonwealth of Independent States) to assist it, has sought to keep a balance: Mr Yeltsin yesterday signed a treaty of co-operation and security with Mr Abulfaz Elchibey, the Azerbaijani president.

Mr Shevardnadze said yesterday he was ready to meet Mr Yeltsin in or near Sukhumi today. However, a spokesman for Mr Yeltsin in Moscow said a delay in the planned talks was necessary to work out "new elements" in the process.

The three Caucasian states are not the only legacies of the Soviet imperium, but they are the most complex and violent. As the Commonwealth of Independent States further weakens, and as Russia defines its national interest more in classic terms of regional power bargaining and pressure than in efforts to create a co-operative Commonwealth, so its meddling in these historically swaying waters must increase once more.

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Korea's perennial opposition leader boosted by DLP split

THE presidential hopes of Mr Kim Dae-jung, South Korea's perennial opposition leader, have suddenly improved as the ruling Democratic Liberal Party (DLP) appears to be splitting apart.

The crisis in the DLP reached a critical point over the weekend with the resignation of Mr Park Tae-joon, head of the party's majority faction.

The departure of Mr Park, who also resigned last week as chairman of the state-affiliated Posco steel company, is likely to trigger the exodus of other important DLP figures who could establish a new conservative political party.

That would damage the chances of Mr Kim Young-sam, the DLP nominee and current leader in the presidential election, expected in mid-December. State television said yesterday that Mr Kim would announce that he was resigning as a member of parliament today to devote himself to the presidential campaign.

Analysts said that by quitting parliament he was hoping to heal



Kim Young-sam: to quit as MP

the rifts in his party.

Conservative support for Mr Kim has already been eroded by the candidacy of Mr Chung Ju-yung, the founder of the South Korean conglomerate Hyundai who formed the United People's Party (UPP) earlier this year.

By contrast, Mr Kim Dae-jung's

support, which mainly consists of working- and middle-class voters in Seoul and his home base in the rural south-western Cholla region, remains firm. He is now running a close second behind Mr Kim Young-sam.

The DLP has been an uneasy political alliance since its creation in 1990 as a result of a merger of President Roh Tae-woo's Democratic Justice Party with two opposition parties, including Mr Kim Young-sam's Reunification Democratic Party.

Mr Kim agreed to join the government and give it a majority of parliamentary seats in return for a promise that he would receive the DLP presidential nomination this year. The constitution bans Mr Roh from standing for president again.

Mr Kim, who stood as an opposition presidential candidate in the 1990 election, demanded that the elections be annulled.

An investigation of Unita's

allegations of fraud in the country's first democratic elections last month and has

made veiled threats to return

the country to civil war. The elections were won by the MPLA government and President José Eduardo dos Santos. Yesterday Mr Elias Salupeto Pena, one of the most senior Unita officials, warned that if the government published official election results, expected this year, it would amount to a declaration of war. He demanded that the elections be annulled.

Unita has alleged fraud in the country's first democratic elections last month and has

made veiled threats to return

of incompetence. Many observers believe Mr Savimbi is using the fraud allegations either as a bargaining position to get a transitional government of national unity in his favour or as a pretext to buy time and prepare a military strategy which would almost certainly split the huge country.

Mr Botha said yesterday that no-one could create miracles but he had come to listen to both sides to try and find common ground between in the interests of peace and economic co-operation in the

last election in 1987, duly received the DLP nomination in May.

But his recent actions have alienated Mr Roh and his supporters, including Mr Park, who constitute the majority faction in the party.

Critics have accused Mr Kim of becoming arrogant and pushy, placing his supporters in the top DLP positions in spite of his minority status within the party.

Mr Kim also angered Mr Roh last month by pressuring him to appoint a new cabinet as part of an effort to improve his chances before the election.

Mr Kim was concerned that allegations of government vote-rigging in the parliamentary election last March might tarnish his image and he wanted a neutral caretaker cabinet to supervise the forthcoming election.

But Mr Kim's demand backfired.

While agreeing to a cabinet reshuffle, Mr Roh also resigned from the DLP in the name of electoral "fairness". Mr Roh's move was interpreted as a withdrawal of his support for Mr Kim.

This intensified factional squabbling within the DLP, culminating in Mr Park's departure over the weekend.

Mr Park may join a nascent political party being formed by Mr Lee Jong-chang, a popular Seoul MP who unsuccessfully stood against Mr Kim in the DLP presidential convention in May.

Mr Park has discouraged speculation that he would be the presidential candidate for the new political group. Instead, the nomination may be offered to Mr Kang Young-hoon, prime minister between 1988 and 1990 and now head of the South Korean Red Cross.



Kim Dae-jung: support firm

But there are doubts whether the new party can be organised in time for the election. This has prompted proposals that Mr Park and the other dissatisfied DLP members might merge their forces with Mr Chung and the UPP, which is a well-financed and established organisation with 31 seats in the 299-member National Assembly.

Co-operation between Mr Chung and Mr Park would bring together two of South Korea's most prominent industrialists and establish a precedent for business playing an independent role in Korean politics.

Korean companies have traditionally accepted a subservient position to the government, financially supporting the ruling party in return for political favours.

Mr Chung broke that tradition by challenging the government with the formation of the UPP. The political revolt staged by Mr Park confirms that the nation's businessmen are aggressively seeking a more equal partnership with government.

Mr Park has reportedly met with Mr Chung at least three times recently to discuss a political alliance. But the former Posco chairman wants Mr Chung, who is now a distant third in the opinion polls, to step down in favour of another candidate. Mr Chung so far appears determined to remain the UPP candidate.

Pik Botha tries to calm Savimbi

By Julian Ozanne in Luanda

MR PIK BOTHA, South Africa's foreign minister, arrived in Angola yesterday to join efforts to try to save the war-tattered country's fragile peace process.

Mr Botha's arrival came amid signs that the international community, led by the United Nations, is increasingly unable to find a lid on tension between the government and Unita, the former South African and US-backed rebel movement.

Talks with Inkatha soon, says de Klerk

By Patti Waldmeir in Cape Town

SOUTH AFRICAN government officials will meet the mainly Zulu Inkatha Freedom party within a fortnight, President F.W. de Klerk, said yesterday. This removes one of the most serious obstacles to resuming multiparty talks on a new constitution.

Delivering a "state of the nation" address to a special session of parliament, he stressed his determination to proceed with constitutional negotiations with the African National Congress and other parties, including Inkatha which suspended talks with the government two weeks ago.

He lashed out, however, at the ANC shortly after thousands of its protesters surrounded the parliament building. He demanded that the organisation scale down its campaign of mass action which he blames for exacerbating political violence in the country.

The ANC demonstration, called to protest at the continued exclusion of blacks from parliament and at government plans to amnesty police and army officers, was much smaller than expected. Only about 5,000 took part; organisers had expected 25,000.

The crowd, which formed a human chain around the parliament building, were addressed by ANC leaders who condemned government plans to introduce legislation in parliament within the next 10 days to amnesty security force officers who committed crimes under apartheid.

Mr de Klerk outlined principles on which he demanded agreement before an interim constitution could be agreed, including devolution of power to regional and local governments, multi-party power sharing at the executive level of government, and a bicameral legislature to protect special interests. The ANC and government positions on all of these issues remain sharply at odds.



OVER 241 DIE AS EARTHQUAKE ROCKS EGYPTIAN CAPITAL

Men sift through the debris of their Cairo shop yesterday as a strong earthquake rocked the Egyptian capital. Cairo television broadcast an urgent appeal for doctors after collapsing buildings left at least 241 people dead and 2,000 injured. Tony Walker reports from Cairo.

The earthquake, which struck soon after 8pm local time, was Cairo's most severe earth tremor for more than 30 years.

Experts at the US Geological Survey reported the tremor at around 5.9 on the

Richter scale - strong enough to damage a city extensively.

Reuters news agency quoted a fire brigade chief as saying that many decaying buildings in Cairo's densely populated poorer areas had collapsed.

Spotlight on Johannesburg illegal share dealings

Ex-securities firm chief faces R10m fraud charges

By Philip Gavith in Johannesburg

THE extent of illegal share dealings on the Johannesburg Stock Exchange (JSE) comes under the spotlight today in the Rand Supreme Court with the start of one of the most widely publicised securities cases in years.

Mr Greg Blank, then a director of one of the largest firms on the JSE, Frankel Max Polak Vinderline (Frankels), is being charged with 49 counts of fraud, allegedly involving an illegal gain of about R10m (US\$6m). There is no precedent in South Africa for a JSE member being charged for irregular dealings on such a large scale.

Lack of convictions for securities offences in the past has led to speculation, fiercely denied by the JSE authorities, that illegal trading is widespread.

They will be hoping that, should Mr Blank be found guilty, a stiff sentence will be handed down which will help dispel suspicions about the JSE, justified or not.

Mr Blank's conspicuously wealthy lifestyle has also focused attention on the case, as has the fact that his alleged accomplices occupied senior positions at the Old Mutual, South Africa's largest insurance company. Mr Blank was the person responsible for Old Mutual's dealings with Frankels.

Once a sufficient quantity of the particular share had been accumulated, and the share had reached a particular price, it would be sold to the Old Mutual, normally within two to four weeks. The profit from these sales, allegedly, accrued to the syndicate.

The bulk of the charges relate to the practice known as "front-running". It is alleged that, between 1989 and 1991, Mr Blank, in collaboration with his three accomplices at the Old Mutual - two portfolio managers and the chief trader - bought numerous shares of stock for the account of a company in which they were paid beneficiaries.

Once a sufficient quantity of the particular share had been accumulated, and the share had reached a particular price, it would be sold to the Old Mutual, normally within two to four weeks. The profit from these sales, allegedly, accrued to the syndicate.

Sabah tries to flex its muscles

Kieran Cooke looks at the worsening stand-off with Kuala Lumpur

IT takes two-and-a-half hours to fly from mainland Malaysia to Sabah in the far north of the island of Borneo, almost as long as the flight from Kuala Lumpur to Hong Kong.

Sabah is the most far-flung state in the Malaysian Federation and has always had a large degree of independence from the federal government authorities in Kuala Lumpur.

But trouble is brewing in what the early explorers called "The Land Below the Wind". The government of Dr Mahathir Mohamad, the Malaysian prime minister, accuses Sabah's leaders of plotting to take Sabah out of the Malaysian federation.

Several people, including the brother of Sabah's chief minister, have been locked up. The chief minister himself is fighting petty corruption charges brought by the Malaysian public prosecutor.

The origins of the present stand-off between Kuala Lumpur and the authorities in Kota Kinabalu, the capital of Sabah, go back to the last Malaysian national elections in late 1990. A few days before polling the ruling Parti Bersatu Sabah (PBS) in Sabah decided to pull out of Dr Mahathir's National Front government.

"We felt the opposition offered more to Sabah than the National Front," says Mr Joseph Pairin Kitingan, leader of the PBS and Sabah's chief minister. The opposition also looked at the time as if it would win. In the event Dr Mahathir's National Front government was returned to power, though the PBS

retained its control in Sabah.

Since that election relations between Kuala Lumpur and Kota Kinabalu have gone from bad to worse. "These people," says Dr Mahathir of Mr Pairin and the PBS, "have no principle, or any commitment at all."

The PBS says Kuala Lumpur has cut off much needed development funding. While much of the rest of the Malaysia is

Race and religion as well as

politics are involved in the

conflict between Kuala Lumpur

and Sabah.

Dr Mahathir's National Front government is dominated by the United Malays National Organisation (UMNO), the main party of the Moslem Malays. Sabah has a population of only 1.7m. More than 50 ethnic groups plus

whose senior members are Christians, says UMNO is recruiting Moslem immigrants into its ranks. It says UMNO's arrival in Sabah is divisive and threatens the state's racial and religious harmony.

Mrs Dayang Mahani, a native of Sabah and an UMNO supporter, disagrees. "The PBS has caused the disharmony. We need UMNO here so as to restore relations with the federal government and make sure Sabah shares in Malaysia's economic progress."

Local businesspeople are also concerned that the state is falling behind the rest of the country. Sabah, with its abundance of natural resources including timber and off-shore oil deposits, was once one of the richest states in the Malaysian federation. Now it is one of the poorest. Power costs twice as much in Sabah as it does in peninsular Malaysia.

The PBS accuses the federal authorities of doing nothing to encourage foreign investors into Sabah while the big domestic concerns - many of whom have connections with the governing political parties - will not risk official disfavour by investing in the state.

There were many in Sabah who objected to the state joining the rest of Malaysia nearly 30 years ago. Over the intervening period both Indonesia and the Philippines have launched claims to the state. Now Dr Mahathir is determined once and for all to claim Sabah for his UMNO party. "The Land Below the Wind" will be buffeted by some strong political storms over the coming months.

fast industrialising, Sabah is stagnating.

"I feel," says Mr Pairin, "like a man under siege." Mr Pairin insists the PBS has no wish to take Sabah out of the Malaysian federation, nor does he seek a confrontation with Dr Mahathir.

"We want good relations with the federal government," says Mr Pairin, "but Kuala Lumpur has a responsibility to develop the country as a whole - it should not matter whether the PBS is in power in Sabah or not."

While Sabah was a member of the National Front government, Kuala Lumpur left its politicians alone. But now UMNO is using its considerable financial resources to organise in Sabah. The PBS, many of

member National Assembly.

Co-operation between Mr Chung and Mr Park would bring together two of South Korea's most prominent industrialists and establish a precedent for business playing an independent role in Korean politics.

Korean companies have traditionally accepted a subservient position to the government, financially supporting the ruling party in return for political favours.

Mr Chung broke that tradition by challenging the government with the formation of the UPP. The political revolt staged by Mr Park confirms that the nation's businessmen are aggressively seeking a more equal partnership with government.

Mr Park has reportedly met with Mr Chung at least three times recently to discuss a political alliance. But the former Posco chairman wants Mr Chung, who is now a distant third in the opinion polls, to step down in favour of another candidate. Mr Chung so far appears determined to remain the UPP candidate.

Britain gets tough over Iraqi jailings

By Robert Mauthner, Diplomatic Editor

BRITAIN yesterday summoned Iraq's senior diplomat in London to demand the release of two Britons detained in Baghdad, following charges that the US administration had acted much more robustly to free an American citizen held by Iraq.

The two Britons, Mr Paul Ride and Mr Michael Wainwright, are serving long jail sentences after being convicted of entering the country illegally.

Although British-Iraqi diplomatic relations were broken off at the beginning of the Gulf war last year, an Iraqi interest section in the Jordanian embassy in London is looking after Baghdad's affairs.

Israel starts review of prison conditions

By Hugh Carnegy in Jerusalem

THE Israeli authorities will today launch a review of conditions in jails holding Palestinian prisoners in an attempt to defuse violent protests in the occupied West Bank and Gaza Strip which officials fear could disrupt Middle East peace talks.

Palestinian representatives said yesterday most prisoners had suspended the two-week-old hunger strike which prompted the unrest pending the outcome of the prison review.

However, some of the 12,000 prisoners were continuing to refuse food and others were preoccupied with the review as it did not produce an improvement in conditions.

The Israeli government was alarmed by the way the hunger strike provoked a surge of violent demonstrations not seen since the first years of the intifada, or Palestinian uprising against Israeli rule.

Members of the hardline opposition Likud party strongly criticised the prison review as capitulation to violence.

But Mr Yitzhak Rabin, the prime minister, is anxious to resolve the issue before negotiations resume in Washington next week. Palestinian negotiators would find it almost impossible to continue the talks in the midst of serious unrest at home.

Yesterday more than 30 people were injured in clashes with security forces in the Gaza refugee camp of Khan Younis, and elsewhere.

Israeli troops shot dead two young men who crossed the heavily patrolled border from Jordan early yesterday. They were found with "knives and clubs", officials said.

THE Israeli government was

alarmed by the way the hunger

strike provoked a surge of

violent demonstrations not seen

</div

split

LDP 'godfather' urged to resign over gang links

By Robert Thomson in Tokyo

THE disgraced "godfather" of the ruling Liberal Democratic Party, Mr Shin Kanemaru, was yesterday urged to resign from parliament by a senior member of his own party, Mr Taku Yamasaki, the construction minister.

The call was ignored by Mr Kanemaru, leader of the LDP's largest faction and centre of a controversy over his violation of a political funds law and his links to gangsters.

Mr Kanemaru was recently fined Y200,000 (£393) for illegally receiving Y500m in donations from a parcel delivery company.

Mr Yamasaki, a member of a separate LDP faction, said Mr Kanemaru must resign because the gang links had undermined his reputation. The "godfather" is said to have used those links in an attempt to persuade extreme-right wing groups to stop protesting against LDP leaders in recent years.

Mr Yamasaki was criticised by other government officials for publicly urging the resignation, but the affair reflects continuing tension in the LDP over sustained public criticism of Mr Kanemaru. Heads of four business organisations, including the Federation of Economic

Organisations (Keidanren), have also demanded that Mr Kanemaru give up his parliamentary seat.

Mr Kanemaru has been confident that he can ride out the criticism, but the controversy has forced him to keep a low profile. Public prosecutors, who announced that their investigation into illegal donations to politicians was over, have felt a need to respond to the continuing protests.

They said yesterday that investigations into the Y500m in donations may be re-opened, raising the possibility that some of the 60 politicians who later received a share of the money could be questioned.

Meanwhile, Mr Kanemaru's faction has settled a few of its internal differences by announcing a new structure in which some power is transferred to groups opposed to Mr Kanemaru's chosen successor, Mr Ichiro Ozawa.

The appointment of two new deputy chairmen within the faction is likely to lessen the influence of Mr Ozawa, one of the more outward-looking of Japan's leading politicians. The new power-sharing arrangement could weaken the ability of the faction and the LDP to decide on new policies, both domestic and foreign.

Individual payment defaults rise 63%

JAPAN'S banks yesterday reported a sharp increase in individual payment defaults, with 171,613 cases in the first eight months, up 63 per cent on the same period last year, writes Robert Thomson.

The figures are generally interpreted as an indicator of personal bankruptcies, and the rise this year continues a trend begun in 1989, when the number of cases rose 29 per cent. In 1990, after the collapse of stock prices, cases rose 54 per cent.

The Federation of Bankers' Associations of Japan said the increase this year was linked to the continuing weakness of stock prices and a rise in credit card delinquency.

Individual Japanese are generally thought to have weathered successfully the economic downturn, but the banks say rates of borrowing compared with net income have increased sharply, while overtime earnings have fallen.

A continuing surge in individual bankruptcies suggests consumers are more burdened by debt than the Economic Planning Agency has reckoned, and are less able to lead an economic recovery.

Island row halts Iranian hands of friendship

The dispute over sovereignty of Abu Musa has poisoned relations in the Gulf, writes Cherry Mosteshar

THE DISPUTE between Iran and the United Arab Emirates (UAE) over control of the small Gulf island of Abu Musa has shaken the region's recent calm and handed an unexpected victory to hardliners opposed to the policies of Mr Ali Akbar Hashemi Rafsanjani, Iran's president.

Three years of policies aimed at improving Iran's relations with its Arab neighbours have been undone in less than a month - and hardliners, ousted from power in the May elections to the country's assembly, are saying "we told you so".

The issue of who has sovereignty over the island, in the south-eastern Gulf, has also raised wider antagonisms. Iran's old opponents in the region, such as Egypt, as well as some it has acquired more recently, most significantly Algeria, have come out in support of the claims of Sharjah, one of the seven city states which make up the United Arab Emirates to the island.

Both the Gulf Co-operation Council (Saudi Arabia, the UAE, Oman, Kuwait, Bahrain and Qatar) and the 21-member Arab League have condemned Iranian "aggression" over Abu Musa.

Two months ago Iran was set to restore diplomatic ties with Egypt. But Iranian hardliners are claiming that a recent statement by Mr Amr Moussa, the Foreign Minister, has "improved our position" and "has been enough to restore their ties".

Mr Rafsanjani's protestations are seen as a "warning" to the US and the UK, to "not to interfere in our internal affairs".

Organisations (Keidanren),



President Rafsanjani: hardliners have won a victory against his policies of co-operation in the Gulf

months, since Iran refused to allow a boat carrying Sharjah nationals to land at Abu Musa.

Saalam, a daily newspaper which reflects the views of the Iranian hardliners, has called for a reduction in the level of the Iranian mission in Abu Dhabi and restrictions on trade with "the sheikhdoms supporting hostile policies".

A report last week by AFP, the French news agency, quoting diplomats in the UAE as saying that "Iran has no alternative but to leave the three

islands" provoked Iranian officials to break with the reconciliatory tones adopted.

Mr Khamen Kharazi, Iran's representative to the UN, and Mr Morteza Sarmadi, the foreign office spokesman, both claimed that all three islands belonged to Iran.

Iran has, in particular, been aggrieved that the attempts by the GCC states, Egypt and Syria, to forge a regional defence structure out of the post Gulf war Damascus Declaration, little though they have so far come to, have been made to include Tehran.

Tensions over the island have been growing for eight

months, since Iran refused to allow a boat carrying Sharjah nationals to land at Abu Musa.

Mr Javan Larijani, a senior foreign policy official and member of the Supreme National Security Council, then used last week's Friday prayer service to issue a warning to his Arab neighbours. Mr

Abu Dhabi, where the two sides met inconclusively late last month to seek a solution to the row, several Iranian military chiefs have been using more belligerent tones. Mr Mohsen Reza, commander of the Revolutionary Guard, last week told his troops that if diplomatic means failed "we are ready to protect our territory". General Sati, head of the Iranian air force, said that if any aircraft took off against Iran, his men would be ready to defend Iran's soil.

But Iran's newly assertive policy over Abu Musa is also thought to reflect domestic pressures in the country. A political analyst in Tehran explained: "Iran is having trouble in her economic policies. This is already putting pressure on the government. The government therefore cannot afford to give up an inch of what the people see as Iranian land. It could have a devastating effect internally."

What is certain in all the confusion, is that Iran will not move on the territorial issue. Lose now and the country fears condemning itself to the second tier in the power structures of the region. More than friends, more than trade deals and more than international goodwill, Iran believes it must re-establish itself as a power to be reckoned with in the Gulf, the Middle East and the Moslem world. Abu Musa appears to be round one in the process.

South Korean TV makers take a bold grip on Europe

By Michiyo Nakamoto

THE small French town of Fameck near the Luxembourg border recently became the site of Europe's third South Korean television manufacturing plant when Daewoo Electronics, the electronics subsidiary of South Korea's Daewoo Group, opened its \$30m factory.

Samsung started TV production for the European market in Billingham on Teesside a few months ago and Goldstar has opened a factory in Germany.

The added capacity to European TV production comes at a time when the European industry is experiencing some of the most difficult trading conditions in recent history. Television

manufacturers throughout Europe have been under intense pressure as recession has slashed demand and prices have fallen.

"The market is basically flat in Europe," says a representative at Philips, the largest manufacturer in Europe, which dominates the market together with Grundig, the German manufacturer in which it owns a controlling stake.

Television sales in Europe declined 2 per cent from 22.5m units in 1990 to 22.1m units last year, while in terms of sales value the drop was greater at 6 per cent from Ecu8.49bn (\$11.88bn) to Ecu7.99bn.

The television division of Grundig, which has a strong base in Germany, is expected to be one of the most

affected by the group's decision to cut its overall workforce by 3,000. It has already closed a TV factory in Barcelona.

Ferguson, which is owned by Thomson Consumer Electronics, closed a television factory in the UK last autumn. Philips introduced short-time working in the first half of this year, although its plants are back to capacity now. Nokia, the Finnish group, expects to ship just 1m television sets out of a total capacity of up to 2m.

The Japanese manufacturers which set up in the UK have also been hurt. Panasonic, which has a television manufacturing plant in Wales with a capacity of 1.3m units a year, announced last month that it was moving to a four-day working week.

Unruffled by the climate in Europe, South Korean manufacturers have steadily built up a presence with Samsung claiming brand leadership in the 20-inch colour television market in the UK. "Our strategy is to develop a local business," says Mr Matthew Simmons, marketing manager at Samsung in the UK.

Mr Chan Jong Lee, deputy general manager for electronics at Daewoo, echoes his sentiments. "In order to sell in local markets it is better to manufacture locally. We are doing this with the European people," he says.

Both Daewoo's new factory, which will be producing sets ranging from 14 to 33 inches, and Samsung's factory in the UK, have a manufacturing capac-

ity of 500,000 sets each. Compared with the European market of over 20m units sold in a year, that may be a "pin prick" as one of the leading European manufacturers said. The European manufacturers also enjoy strong brand loyalty in markets such as Germany and France.

However, the South Korean presence in Europe will doubtless intensify competition in a market where European manufacturers are already feeling the heat from Japanese manufacturers.

"In terms of brand share development, the overall positioning of European manufacturers has slightly decreased over recent years," according to BIS Strategic Decisions, the market consultants.



Hans van Oosterom, Executive Vice President Strategic Planning Akzo:

This small

"Dealing with Akzo means dealing with business units who are right in the forefront of their chosen field. So it may surprise you that we haven't the slightest inclination to become one of the world's

largest chemical companies. We much prefer to be big in the areas we choose. Yes, we make acquisitions. But never just to grow bigger. Only if it adds value to our existing operations. Yes, we penetrate

new markets. But only if we're pretty sure we can do a better job than the competition. We don't want to be the biggest. We do want to be the best. And for that, you have to create the right chemistry."

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CREATING THE RIGHT CHEMISTRY



NEWS: WORLD TRADE

US and EC fail to break Gatt deadlock

By Lionel Barber, David Gardner and David Dodwell in Brussels

US and EC negotiations to break a 20-month deadlock in the Uruguay Round of trade reform talks stalled last night in Brussels amid intensive lobbying by French and US farm

organisations.

Both sides claimed in a joint statement that "it was good progress and "we narrowed the gap" particularly on the most contentious issue of subsidised farm trade.

Meetings on technical details continued last night but the main negotiators on both sides

have suspended talks for the time being. Mrs Carla Hills, the US trade representative, and Mr Franz Andriessen, the EC external affairs commissioner, are to meet at the weekend in Toronto in the margins of the "Quad" summit of ministers from the US, EC, Canada and Japan.

Mr Ray MacSharry, the EC farm commissioner, and Mr Ed Madigan, the US agriculture secretary, also plan to meet as soon as the technical work by officials on various scenarios for cutting back the value and volume of subsidised farm exports is completed.

The failure to achieve a

breakthrough at Brussels comes as a disappointment after expectations had been raised over the past week. Because of the impending US presidential election, the talks had been seen as the last chance this year to reach a settlement in the Gatt round.

French farmers stand to lose

most in the EC if the Community accepts US demands for substantial cuts in subsidised exports volumes. Mr Jacques Delors, European Commission president, has warned of the danger of a political backlash in France. Last week, he said Paris might boycott meetings of the Council of Ministers.

So close together yet so far apart

By David Gardner in Brussels



"THERE have been more near-misses on this than Bosnian cease-fires," a senior US diplomat observed recently. He wondered how it was that while the EC

and US share an interest in concluding Gatt's Uruguay Round world trade talks and are seemingly near in their positions, they are still separated by what each sees as vital national interests.

On subsidies to farmers, which has held up agreement since the Uruguay Round summit collapsed in Brussels in December 1990, the US, EC and other leading agri-exporters are trying to position them-

selves in export markets, especially cereals. France threatened to pull out of next Friday's EC summit in Birmingham if the latest EC-US talks in Brussels gave away to the US too much of its food exporting "vocation".

As the EC's agricultural superpower, France has concentrated its attack on a Gatt provision to cut subsidised food exports 24 per cent on all products. This would be a blow to its wheat trade, the most sensitive commodity for the US alongside soya beans, on which it is conducting a parallel row with the EC. The need to cut subsidised exports, contained in the Round's "final act" which Gatt drew up last December, is separate to, and on top of, a 36 per cent cut in money paid out on export subsidies. At July's Group of Seven Munich summit, the UK proposed export volume be cut

by 21, not 24 per cent. Mr Ray MacSharry, EC agriculture commissioner, has pushed for "aggregation" or flexibility in farm sectors. This way the EC could export more wheat, for instance, if it sold less barley abroad, provided overall cuts in grain exports reached the target. The full 24 per cent cut, if it comes, this flexibility, is a much better deal for the EC than a lower cut without it.

The US knows this, and that the reform of the EC's Common Agricultural Policy (CAP), agreed in May, will cut European wheat prices to near world market levels. The real difference between the two sides on export volume is about competition, and French wheat is very competitive. If May's CAP reform had cut guaranteed prices a bit further, export subsidies would have been scrapped well within the

life of any Round agreement,

and the US would have been hard pressed to seek restraints on EC exporters. France would have been the main beneficiary from a slightly bigger cut.

The second big difference to be resolved is for how long EC compensation payments to farmers for the CAP reform price cuts will be exempt from reductions prescribed by Gatt. Mr MacSharry wants indefinite exemption, because the payments are compensation for price cuts and production cuts. The US, if the cuts in output are formalised, is ready to exempt the payments for only six years. It was thought Mr MacSharry might relent if the point was established that if these payments do cut output and reduce trade tensions, they should be exempt in the next round of cuts.

• MacSharry (right): flexible



Two months' work needed

By Frances Williams in Geneva

IF the US and EC eventually reach an accord, at least two months' work will be required by negotiators in Geneva before the 108-nation Uruguay Round can be completed. Other outstanding issues include:

■ Agriculture: Japan and South Korea want to maintain their rice import bans. They, and some other countries with supply management systems, oppose draft proposals for minimum market access and conversion of all import restrictions to tariffs.

■ Market access: An EC/US deal would set the framework for other country-by-country talks. But any accord on zero-tariff sectors would have to be agreed with others and there would have to be bilateral talks on products not covered by the US/EC bargain.

Poor nations want better access for textiles and tropical products in rich-country markets.

■ Intellectual property: Even if the copyright

wrangle between the US and EC is settled in Brussels, Washington will still be pushing for changes to the draft intellectual property agreement to give greater protection for pharmaceutical patents in developing countries.

■ Services: The US and EC are not satisfied with offers from many developing countries to liberalise their services sectors, especially in financial services. The US wants better offers on basic telecommunications from almost all trading partners.

■ Multilateral Trade Organisation: Negotiations are under pressure from environmental groups to make the MTO "greener" and are still wrangling over details of this proposed umbrella body for Gatt and the new agreements on services and intellectual property.

■ Dispute settlement: Many developing countries want a formal commitment from the US not to use its powers of unilateral retaliation in return for a strengthened multilateral disputes procedure.

Services add to the impasse

By David Dodwell in Brussels

THE decision of US and EC negotiators to embrace disputes over trade in services and on market access in their meetings over the past two days in Brussels may have demonstrated earnestness of intent, but may have added to the problems of breaking the Uruguay Round deadlock.

Little progress has been made in settling disputes on services and market access, largely because Geneva-based negotiators have been unwilling to budge until the US and the EC reveal their hands on farm trade. For many developing countries, concessions from the US and the EC on farm trade are essential before they

table any offers.

A vicious circle has developed as the US has in turn refused to table its own position without offers from the EC and developing countries.

A storm blew up when the US threatened to withdraw telecommunications, financial services and transport, especially maritime services, from any offer it might make on services trade. Since these were for many countries the only services areas of interest in the US market, the motive for continuing serious talks evaporated.

For the EC, a critical US concession on services would be a willingness to re-table telecommunications, financial services and maritime services. It is understood that fresh openings on financial services have been discussed, but headway on maritime services has been seen as unlikely.

Telecommunications concessions are unlikely until the EC can agree terms for liberalising its internal market. On market access, the EC is urging the US to attack its peak tariffs, especially in textiles, chemical dyes, stuffs, and ceramics. The US wants the EC to agree to scrap some tariffs that are already low, and harmonise downwards tariffs on chemicals, non-ferrous metals and fisheries. Progress here is hampered less by EC-US differences than by awareness that mutual concessions need to be matched by other countries.

Algerians sign gas deal with Italy

By Francis Ghilie

SONATRACH, Algeria's state oil and gas monopoly, has signed a 20-year contract with the Italian state electricity company ENEL whereby Sonatrach will deliver 4bn cubic metres of gas a year starting in 1995. The gas will go through the trans-Mediterranean pipeline which takes gas to the Italian mainland through Tunisia and the Straits of Sicily, and whose capacity is being doubled.

The contract means Sonatrach will more than double its exports to Italy by the year 2000, to 30bn cubic metres a year. Mr Franco Viezzoli, president of ENEL, has signalled his company's wish to start immediate talks on doubling the amount it has contracted to buy. Gas now accounts for about 19 per cent of Italy's electricity, a figure set to rise 50 per cent by the year 2000.

The contract with ENEL

underlines the advantages for Sonatrach of the more flexible oil and gas policy adopted by Algeria since 1988. Selling gas for electricity generation is a competitive business if compared with the more rigid liquefied natural gas trade.

Sonatrach hopes to double its gas output over the next few years as demand abroad has outstripped the company's capacity to deliver. Mr Hacen Mifti, Algeria's energy minister, has indicated Algeria will allow oil companies negotiating for enhanced oilfield recovery schemes the option of acquiring equity sharing in some oilfields.

Premier Belaïd Abdesselam appears to attach less importance than his predecessor, Mr Si Ahmed Ghazali, to getting large front-end cash bonuses from companies sharing in such schemes, preferring to stress the importance of developing proper technical models to develop the fields.

By Kieran Cooke in Singapore

COUNTRIES of the Association of South-East Asian Nations (Malaysia, Indonesia, Singapore, Thailand, the Philippines and Brunei) have expressed their concern about a recent move by Austria imposing mandatory labelling on all tropical timber imports.

Mr Sanusi Junid, Malaysia's agriculture minister, said the Austrian action went against the spirit and content of an agreement reached at the Earth Summit in Rio on the management, conservation and sustainable development of all types of forests.

Asean took a serious view of

the Austrian action, he added. It had agreed to adopt a common stand on the issue, to dissuade other countries from making similar moves against tropical timber products. "We are of the opinion that if such action is to be imposed, it should also involve temperate timber."

Malaysia, the world's leading exporter of tropical timber, has been at the forefront of a campaign aimed at countering concern about continued logging in the tropical rain forests.

It says much of the developed world's criticism about forestry management in Malaysia and other countries is ill informed.

Malaysia hits at Austria move on timber imports

By Kieran Cooke in Singapore

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Advantage greatest in airlines, banking and telecoms

US comes top in services output

By Guy de Jonquieres, Consumer Industries Editor

THE productivity of many large service industries is still higher in the US than in other leading industrialised countries, a study by McKinsey Global Institute, part of the management consultancy group, shows.

The study finds the US advantage is greatest in airlines, retail banking and telecommunications, where productivity is as much as twice the levels in other countries.

The study estimates that, despite official claims that liberalisation has made Britain's telecommunications industry more efficient, its total productivity was only 54 per cent of US levels in 1989 and also trailed Japan and France.

However, Germany is close to US productivity levels in retailing, while in full-service restaurants France was the world leader. Productivity in fast-food restaurants varied little between countries.

The study, based on a year-long research project, concludes that many of the most important variations in productivity are due to differences in

national regulatory systems and labour market policies.

In general, productivity was highest in those countries where policy encouraged competition and labour market flexibility. Fewer gains were to be achieved by applying advanced technology than by introducing efficient organisational and management group.

The study compares recent international productivity records in five service industries. These are:

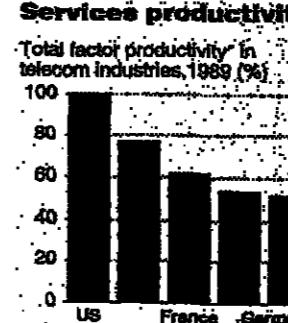
• Airlines: On a weighted average of six different measures, including ground handling, as well as in-flight service, European productivity was only 72 per cent of US levels. The gap was smallest in airport handling and widest in ticketing, sales and promotion.

Though part of the US airlines' advantage reflected superior scale, geographic route structures and the mix of services demanded by the market, their higher performance was efficient organisation of labour.

However, the study found that the "hub-and-spoke" route structure favoured by large US airlines since the industry was deregulated

Services productivity

Total factor productivity in telecom industries, 1989 (%)



Weighted by gross domestic product and telephone lines.

Source: McKinsey analysis.

reduced their productivity.

• Retail banking: Overall productivity in Britain and Germany was only two-thirds the level in the US. In Britain, the difference was blamed mainly on weak competition, and in Germany on the commercial banks' extensive networks of small branches.

The study found that US banks offered customer service in their branches comparable to the two other countries and had invested more heavily in information systems and automated teller machines.

• Restaurants: Though the

US ranked highest in terms of throughput per employee, France scored best in terms of value added per employee. The study found no clear explanation for these differences.

• Retailing: Overall US productivity was narrowly ahead of Germany and almost twice the level in Japan. Performance reflected the degree of concentration of the industry in each country, income levels and industry structure and organisation. However, property costs and scale economies were relatively unimportant.

• Telecommunications: The US advantage was largely due to superior capital productivity. US telephone networks handled four times more calls per dollar of investment than those in France and Germany, and twice as many as those in Britain.

France, Germany and Japan achieved labour productivity close to US levels, though Britain's performance was only 58 per cent of the US. The study suggests British Telecom is heavily over-staffed.

*Service Sector Productivity: McKinsey Global Institute, Washington DC.

The Airtel Flight indicator constantly updates you on how your flight is progressing.

Even in Economy class has its own footrest for extra comfort.

Everyone receives an amenity pack with all they need to freshen up during their flight.

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Der Anspruch von heute:

Kompetenz gewinnen statt Zeit verlieren.

Zeiten, in denen Zeit keine Rolle spielte: endgültig vorbei. Heutzutage will man in kürzerer Zeit mehr erreichen. Statt Zeitverschwendungen - Konzentration auf das Wesentliche. Das gilt auch für eine Tageszeitung, die nicht nur aktuell, sondern anderen voraus sein will. **DIE WELT**
Weil sich die Welt verändert, verändert sich die Welt.

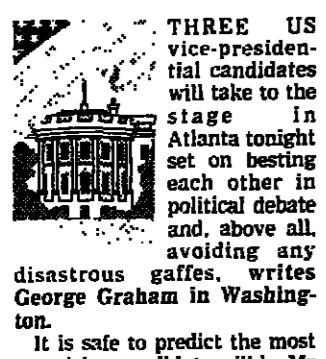
DIE WELT
Ab 15. Oktober neu

NEWS: THE AMERICAS



On the line: Al Gore (left) and Dan Quayle (centre) have the most to gain or lose from the debate, while James Stockdale faces a baptism of fire
US vice-presidential candidates enter debate intent on avoiding gaffes

Deputies in election limelight



THREE US vice-presidential candidates will take to the stage in Atlanta tonight, set on besting each other in political debate and, above all, avoiding any disastrous gaffes, writes George Graham in Washington.

It is safe to predict the most surprising candidate will be Mr James Stockdale, the retired admiral running alongside Texas independent Mr Ross Perot, because voters know almost nothing about him.

But the stakes are higher for Vice-President Dan Quayle and for Senator Al Gore, the Republican and Democratic candidates. Both men know their ability to help their respective running mates - President George Bush and Governor Bill Clinton - is less than their ability to hurt them.

Tonight's debate is particularly important for Mr Quayle, who has not yet managed to live down the unfavourable impression he made in his first national campaign in 1988.

Mr Quayle says during his four years as vice-president, but complains he is unfairly treated by reporters. "It's the

inability for us to get any kind of fair shake from the media that's been the most frustrating thing about this campaign," he told the New York Times.

Ironically, the vice-president stands to benefit from tonight's debate, as few viewers will expect a stellar performance.

With a modicum of good luck

Mr Quayle should be able to erase the memory of Senator Lloyd Bentsen's put-down in the 1988 vice-presidential debate after he injudiciously compared himself to President John Kennedy.

Yet Mr Quayle can be certain that any minor misstatement will be pounced on as further

evidence of an inability to remove his foot from his mouth.

On the Democratic side, Mr Gore has so impressed most spectators with his intelligence, his command of detail and his unfappability that he will be hard pressed to match expectation.

But, like Mr Clinton in Sunday's debate, Mr Gore need do more than hold his own.

For Mr Stockdale the debate

offers a baptism of fire in policy questions - ranging from health insurance to the spotted owl.

An academic at the Hoover Institution, a conservative think-tank in California, he holds the distinction of being

possibly the first man in the last half century to have introduced the Greek Stoic philosopher Epictetus into American political discourse.

His principal topic of public conversation, besides the Stoics, has so far been his experience as the most senior US

prisoner of war in Vietnam.

Few analysts expect Mr Stockdale to match his running mate's brand of humour and colourful phrasing, but he may do better on the details of the Perot platform. He says he

has read the 117-page policy document, entitled "United We Stand," 10 times; this is widely believed to be 10 times more than Mr Perot himself.

When Dr Cheddi Jagan, the new president of Guyana, joins his colleagues at a Caribbean Community summit in Trinidad in a fortnight, they will all be more than slightly anxious to discard some mutual reservations.

Over the past three years Dr Jagan had repeatedly prevailed on his Caricom colleagues to help correct what were widely held to be repeated irregularities in the process leading to elections in Guyana and which Dr Jagan claimed had kept the People's National Congress party of Mr Desmond Hoyte in office. Dr Jagan wanted Caricom to send a team of observers to monitor the elections.

The Caricom leaders were, largely, unmoved by Dr Jagan's appeals and did not send a mission to Guyana. In the event the Caricom presence at the elections was contained in a Commonwealth team. This, said functionaries of Dr Jagan's People's Progressive party, was because no Caricom leader wanted to upset Mr Hoyte. "Despite this, I will not hold it against the Caricom governments," said Dr Jagan.

Dr Jagan, a 74-year-old dentist and a former premier of Guyana, has said, rather, that strengthening ties with Guyana's colleagues in the Caribbean will be a foreign policy priority of his new government. Whatever reservations the Caricom members had about monitoring the elections, the new president will be welcomed by his colleagues.

Dr Jagan, once an avowed Marxist, has been a victim of the ideological sea change which has overtaken many third world leaders over the past decade. However, his move towards moderation and his recent advocacy of a market economy have allayed concerns held recently by some of the more conservative Caricom leaders, that Dr Jagan was a closet communist.

The new president will also do well in mending fences with the US, which he describes as one of Guyana's "traditional

friends". In the administration of Mr Forbes Burnham, Mr Hoyte's predecessor in office, Washington found itself not easily able to decide who might be a better friend.

Mr Burnham's state capitalism in the pursuit of "co-operative socialism", including the nationalisation of foreign property, was the alternative to Dr Jagan's Marxism in the days of the cold war. Mr Hoyte's *no-fax* in economic policy in deregulating the economy and distancing himself from the economic and political excesses of Mr Burnham apparently only strengthened the appeal of the reformed Dr Jagan.

The Hoyte administration's revised policies were part of a structural adjustment programme agreed with the International Monetary Fund and the World Bank. Dr Jagan, in opposition, had attacked the government for implementing the programme, arguing that the measures were too harsh.

The PPP now says that it will try to modify the IMF pact. "We feel confident that the IMF can be persuaded to renegotiate the harsh conditions which have been imposed on the weak PNC administration," according to the party.

In taking over the government of the English-speaking republic of 900,000 people located on the north-east shoulder of South America, Dr Jagan faces three formidable challenges. The first is that he is in danger of being an anachronism. Dr Jagan last held political office 28 years ago, and since then has had to lead parliamentary opposition to the PNC. Much has changed in the world since, and old habits die hard.

The new president still speaks of his desire to act on behalf of the "working people", and an apparent objection to the self-off of state enterprises and the involvement of foreign investors has had to be reversed and clarified by his advisers in the face of questions raised by foreign business.

Dr Jagan's second challenge is with the economy, which is based on sugar and rice production and bauxite and gold mining. In breaking the mould of state capitalism and in deregulating the economy, Mr Hoyte took the hard decisions. But the price paid by Guyanese has been high. A 64 per cent depreciation which followed the floating of the currency last year contributed to high inflation and reduced the standard of living of most Guyanese and led to increased emigration.

Foreign investors have looked favourably on Guyana, but Dr Jagan will need to encourage many more with significant amounts of money to rebuild the economy, which declined steadily until last year when it expanded by 6 per cent and grew by twice that rate in the first half of this year.

Guyanese voted largely along ethnic lines, with the PPP being supported by those of Indian origin, about 52 per cent of the population, and the PNC by those of African descent, about 38 per cent.

Dr Jagan has promised to work to end racial divisions, to begin with by appointing a multi-ethnic cabinet.

A changing Dr Jagan in a changing world

Canute James on Guyana's president with a past

IBM warns on chip chemicals

INTERNATIONAL Business Machines (IBM) said yesterday it had reduced the use of two chemicals used to make semiconductors which are suspected of causing miscarriages among women workers. Reuter reports from Armonk, New York.

The company said the use of diethylene glycol dimethyl ether and ethylene glycol monethyl ether acetate was cut by 40 per cent between 1988 and 1991. The two have not been incorporated into any newly developed chipmaking

processes, an IBM spokesman said.

According to a study by Johns Hopkins University that IBM commissioned, 10 of 30 women who worked with the chemicals at two IBM plants and then became pregnant had miscarriages.

IBM has told its own workers, all other semiconductor makers in the US, and its suppliers about the study.

Mr Jim Ruderman, a spokesman for the company, emphasised that the study's results were preliminary.

He said that the results to date did not establish a "direct link" between use of the chemicals and the miscarriages but showed a "preliminary link".

He added the number of miscarriages was small but statistically significant.

Mr Ruderman said IBM was "continuously finding advances" in semiconductor manufacturing processes, and "the environment that may have caused the miscarriages may or may not exist anymore".

CUBA'S Communist party has broken its official silence on the sacking three weeks ago of Mr Carlos Aldana, the party's ideology and foreign relations chief, saying he was dismissed because of a financial scandal, writes Canute James in Kingston.

The party said Mr Aldana, who was also responsible for culture, science and sports, had accepted favours from a company director who had earlier been arrested for the eva-

sion of taxes and customs duties and for violating the country's strict foreign currency regulations.

The statement is an apparent attempt to end speculation that Mr Aldana, an adviser to President Fidel Castro and one of the architects of government policy, had been dismissed because he had argued for a moderation of economic policies, including a more tolerant attitude to private enterprise in some sectors.

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The party said



Each year we fly more

people than the largest airlines

of Great Britain, Germany

and France...combined.

Perhaps one reason

is the remarkable service

our passengers enjoy.

Come Experience Travel That's

Anything But Ordinary.



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IT'S EA
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ABOUT

Five injured as bomb explodes in London

By Jimmy Burns and Ralph Atkins

FIVE people were injured, one seriously, when an IRA bomb exploded in the heart of London's West End yesterday.

The bomb which exploded at lunchtime in a pub in the Covent Garden area was the eighth to explode in London over the past week.

It followed a warning, described by police as "deliberately vague and confusing", to a radio station nine minutes earlier. The warning used a recognised IRA code-word and stated that the bomb had been placed in the "Leicester Square area", leaving police with little time to clear surrounding buildings.

An eyewitness said the bomb appeared to have been caused by a bomb planted in a rubbish bin outside the pub.

Although the recent attacks have so far involved relatively small devices and caused few casualties, they have been marked by a constant shift in tactics aimed at stretching police resources while providing maximum publicity for the provisional Irish Republican Army (IRA), which is fighting against the deployment of British troops in Northern Ireland.

The bombing campaign coincides with cross-party talks on Northern Ireland's future which involve nationalist and Unionist leaders but excludes Sinn Fein, the political wing of the IRA.

The earlier attacks, including an explosion on Saturday outside Paddington Green top-security police station in west London, where IRA suspects are held for interrogation, were also seen as the IRA's response to the Tory party conference last week.

It was followed by an IRA statement which warned: "British military and political leaders should take this signal of our intentions seriously."

But with the blasts continuing there were fears of a new autumn offensive.

Last week a series of hoaxes also disrupted public transport.

Stricken company hopes Zurich Insurance could provide cover for local government

Swiss group in rescue talks with MMI

By Richard Lapper

HOPES of a rescue bid for Municipal Mutual Insurance, the local government-owned insurance company, rose yesterday following an announcement that the stricken insurer is holding talks with Zurich Insurance, the Swiss company.

In a joint statement, the two companies said they were "in talks to provide on-going commercial insurance cover for local authorities".

No binding agreement has yet been reached. The companies would not say whether Zurich was offering to assume

MMI's existing insurance liabilities.

Municipal Mutual stopped underwriting new business late last month after earlier rescue talks with the Paris-based La Garantie Mutuelle des Fonctionnaires broke down.

MMI has been badly hit by an escalation of claims on its public and employers' liability business. Its losses in 1991 amounted to more than £200m.

Zurich, the third biggest life insurer in Europe in 1991, has designated the UK as a strategically important market for expansion.

Its existing Portsmouth-

based subsidiary, which underwrites both life and general insurance business, ranked 20th in size in the general insurance market in 1990.

Mr Dennis White, chief executive of Zurich Insurance in the UK said: "There are still a number of issues, but subject to these being resolved we shall be able to offer insurance cover to local authorities on realistic terms before the year end."

Zurich would acquire "all necessary staff and systems from MMI, so that MMI insurance products and services can continue to be provided to

local authority customers", Mr White added.

It is also one of a number of companies discussing the provision with MMI of private car and home insurance for local authority employees and other MMI customers.

Mr Brian Wright, group chief executive of MMI, said that if the plans were successful "it would result in a large number of staff at Farnborough and in regional offices throughout the country continuing with their present jobs but as part of Zurich insurance."

"It would be a very significant forward step in the solution of MMI's problems."

Local authority associations offered a cautious welcome to the development, but said they would "need to be satisfied that existing contracts with MMI would be honoured in full in any agreement between MMI and Zurich".

The authorities said they would need to examine "very carefully the treatment of claims arising under previous years' policies".

The Manufacturing Science and Finance Union, which represents 1,500 of MMI's 2,000 staff, also offered a "cautious and conditional welcome".

Directors on trial over Iraqi trade

By John Mason

THE Department of Trade and Industry was deceived by three directors of Matrix Churchill, the Coventry-based machine tool manufacturers, into believing that equipment exported to Iraq was for civilian - not military - use, an Old Bailey jury heard yesterday.

The pretence by the three was an attempt to evade the ban on the export of military equipment and sell Iraq machine tools and computer software to manufacture bomb fuses, Mr Alan Moses QC, prosecuting, said.

Mr Paul Henderson, a former Matrix Churchill managing director, Mr Trevor Abraham, a former commercial director of the company and Mr Peter Allen, a former sales director, all deny four counts of breaching export regulations between July 1988 and August 1990.

Mr Moses, for Customs and Excise, which is bringing the prosecution, said contracts and other documents showed the machine tools and software exported had always been intended for military use.

A report by a Matrix Churchill employee following a visit to Iraq referred to a fuse pro-

ject. A contract signed in 1988 between the company and Industrial Carboen, a Chilean company involved in the transaction, referred to fuses to detonate bombs.

Matrix Churchill supplied a complete package including the training of Iraqi personnel in the use of the machine tools.

Their manufacture was sometimes sub-contracted to other companies but Matrix Churchill always took responsibility for seeing that export regulations were adhered to, Mr Moses said.

All three defendants, however, had played parts in decieving the DTI to get around the ban on exporting military goods and obtain the necessary export licences, he said.

They gave false descriptions of the purposes the equipment would be put to and all three, particularly Mr Henderson, suggested it could be used for civilian purposes.

The DTI suspected the equipment could be used for military purposes, but had accepted assurances given by the three directors that the equipment was for civilian use.

The trial, expected to last about eight weeks, continues today.

Government rejects EC charges on green issues

By Bronwen Maddox, Environment Correspondent

THE GOVERNMENT accused Brussels yesterday of acting with insensitivity as it dismissed claims that the UK will be taken to the European Court of Justice for three breaches of environmental laws on wild birds and emissions of nitrous oxide.

Mr Michael Howard, environment secretary, was called to defend the government's "green" record at yesterday's relaunch of a campaign to persuade householders to save energy and help to prevent global warming.

He said: "We have received no communication whatsoever from the European Commission on these issues since before the general election in April", adding that he had thought the three disputes had been "amicably resolved".

Brussels has sent reasoned opinions to the UK government - the last step before court action - for allowing farmers to shoot "pest species" of wild birds such as crows, starlings and magpies, and for its alleged failure to provide enough "special protection areas" for wild birds.

A third dispute over the "failure" to monitor levels of nitrous oxide is less advanced.

Mr Howard said that he did not expect any of the arguments to end in court.

The row, just days ahead of Friday's EC summit in Birmingham, will fuel Britain's calls for less interference from Brussels. Giving evidence yesterday to the Commons foreign affairs select committee, Mr

Douglas Hurd, foreign secretary, said: "My own personal view is these things (should be) a matter for national governments acting in line with national traditions, national feelings."

The new campaign, called "Helping the earth begins at home", will cost £10m over the next three years and will urge householders to lag water tanks and turn off lights.

Britain in brief



Large-scale pit closures likely today

British Coal is expected to announce the closure of 26 pits in a sweeping rationalisation plan involving the loss of thousands of jobs.

The closures represent over half British Coal's remaining 50 pits, and are part of the drastic reshaping necessary to prepare the company for privatisation. The closures will cost more than 20,000 jobs, one of the largest sets of redundancies ever announced at one go. The government will try to soften the blow with promises of aid, though the prospects for this given the current state of the budget are slim.

M&G director replaced

M&G, Britain's largest independent unit trust company, has replaced its marketing director in a move that signals a shift towards a more aggressive sales approach and a greater emphasis on products other than unit trusts.

Mr Tim Miller, who was also a main board member at M&G, will be succeeded by Mr Peter Emiss, formerly executive director of marketing at Allied Dunbar, a life insurer which relies heavily on commission-only agents and has been known for an aggressive sales approach. M&G, which has always sold its products only through independent financial advisers, is now considering the establishment of a small direct sales force.

MG rides again

Rover Group, the car-making subsidiary of British Aerospace, is to relaunch its MGB sports car in a redesigned version known as the MG RV8. Rover said it is also considering re-engineering the car for export following enquiries from prospective Japanese and European buyers.

tion to the costs of building the underground Jubilee Line extension.

The administrators, who are three partners of the accountancy firm Ernst & Young, met Lord Wakeham, the Lord Privy Seal and leader of the Lords who is chairing a government committee on London Docklands.

They were accompanied by Lord Griffiths, Lady Thatcher's former adviser who is now international adviser at Goldman Sachs, the US investment bank which is working for the administrators.

Retailers hold market share

The UK's biggest retailers continue to be the most profitable of their kind in Europe in spite of the severe recession that has ravaged the service sector.

According to an analysis by consultants Management Horizons, UK companies accounted for the six most profitable retailers in Europe last year. Their profitability stemmed from the big investments UK retailers had made in own-brand development, supermarket construction and information technology and distribution systems, the report said.

Overall, UK companies accounted for 24 of the 50 most profitable European retailers.

Manufacturing capacity at risk

Serious losses of manufacturing and business capacity are threatened unless there is a significant increase in economic activity, according to north-west England's chambers of commerce.

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TECHNOLOGY

Humans have long been fascinated by the idea of eternally preserving youthful vitality. Much of Florida was mapped out by the Spanish explorer Ponce de Leon in his search for the fountain of youth. A few years ago, Hollywood made a small fortune by exploring the idea of eternal life in the film *Cocoon*.

Only in the last few years, however, has the search for youth made the leap from myth and dreams into scientists' laboratories. After years of concentrating on specific diseases like heart disease and cancer, some researchers are turning their attention to an increasingly common cause of death: old age.

Research on ageing is becoming a hot area for scientists. Human growth factor, nerve growth factor, DHEA hormone and deoxyribonucleic acid are just a few of the drugs that have been shown to have an impact on some processes involved in ageing. But none has been shown to extend life reliably.

The basic mechanisms underlying the process of ageing are still poorly understood. Researchers do not even agree on such fundamental questions as whether there is a irreversible biological limit to the human life span. If there is, it might still be possible to extend the lives of those who die "prematurely" before the age of about 85 - but there would be no hope of keeping significant numbers of people alive beyond 115.

One reason for the lack of definite progress so far is that ageing offers not too few, but too many, lines of investigation," says Tom Kirkwood of the National Institute for Medical Research in London.

"As we grow older, almost everything in our bodies undergoes some change. Not only is it difficult therefore to sort out which changes are causes rather than consequences, but it is not even clear what kinds of causes we

Living life beyond the limit

Victoria Griffith and Clive Cookson explain why scientists and pharmaceuticals companies are searching for the secret of eternal youth



should be looking for," he says.

Some scientists are searching for genes which may bring about ageing in a controlled way, like the ones that govern growth from embryo to adulthood. Some are concentrating on the proteins which maintain the normal working of cells and which lose their normal patterns of activity in old people. And some are trying to sort out the myriad of agents, both internal and external, which damage cells over the course of a lifetime.

Kirkwood rejects the popular idea that "ageing is good for the species and that we die as an evolutionary adaptation to make way for new generations". Unfortunately, there is no specific life-terminating genetic programme which scientists might in principle be able to identify and switch off,

he says. Instead, we age because of an accumulation of errors in many cellular repair mechanisms.

The US National Institute on Ageing (NIA) is funding some of the most exciting research projects in the field. In one study, Daniel Rudman of the Medical College of Wisconsin discovered that human growth hormone, administered to 50 men in a nursing home, seemed temporarily to turn back the biological clock, improving bone and organ strength and making the men more physically active.

At one time, human growth hormone was an extremely rare substance, used exclusively for correcting the dwarf syndrome. Advances in biotechnology have recently made it possible to make the hormone synthetically. Eli Lilly

Another drug that has come under scrutiny for its anti-ageing effects is DHEA, which according to some studies can

make faltering immune systems come alive again. DHEA is a natural hormone which decreases in the body with age. Experiments with the substance helped spawn the "morning after" pill, which contains some DHEA. Today, DHEA is manufactured by several companies, although it has not been approved for use against ageing in the US.

Scientists also hope that genetic manipulation may help extend life spans. Geron Corporation in California, for instance, has been studying genes that may trigger ageing, as well as compounds that may reverse these effects.

Researchers have bred strains of fruit flies that live twice as long as normal and are identifying the genes responsible. One gene produces an enzyme, superoxide dismu-

tase (SOD), which mops up highly reactive chemicals called free radicals that damage biological tissues. However, scientists have not yet developed a protective drug that could deliver SOD to cells where it is needed.

Oxygen free radicals, in particular, may well be an important factor in ageing and some doctors believe that anti-oxidants such as vitamin C and E can help prolong life. If so,

the traditional advice for children to eat up their green vegetables might help them to live longer.

Indeed, eating a controlled

diet is still the only method widely believed by scientists to have a significant impact on lifespan. "Diet is the only known way of extending life," says George Roth of the NIA.

He points to experiments with a range of animals including insects, rats and monkeys.

"We limit their food intake and give them vitamin supplements. So we aim for under-nutrition without malnutrition."

The results from the experiments are astounding. In all cases, a low-caloric intake was shown to extend the organism's life by about 40 to 50 per cent. The method has already

won over some believers. Roy Walford, who launched the well-known Biosphere project, is currently experimenting with under-nutrition on himself.

According to Roth, however, under-nutrition may not be necessary. "The idea is to come up with a drug which would have the same impact on the body as low-caloric intake," he explained.

Despite progress in the field, many observers believe it will be a long time before a trip to the local pharmacy includes a stop at the life-extension counter. Many companies have little incentive to spend money on ageing research, since many of the substances are naturally-occurring and are therefore difficult to patent. Another problem is that regulatory authorities may not be keen to approve the drugs for market.

Anti-ageing drugs may also have serious side effects, the most dangerous of which could be cancer. Since cancer, or the over-growth of cells, is in some ways the opposite of ageing, or the under-growth of cells, medical manipulation may push the body over the edge to malignancy.

Scientists are also concerned about the ethical and financial implications of anti-ageing drugs. Increasing life span without increasing health span, for instance, could do more harm than good.

"If we add on years to human life but do nothing to make them more active during those years, what we are doing is adding to human misery," says Roth. "We have to think hard about these questions, or we may end up with 150 year-olds who spent the last 60 years of their life in a nursing home. That would be a disaster."

Technically Speaking

Tight squeeze putting desktops in a pocket

By Geof Wheelwright

" Dozens of high-tech companies in the UK, Japan and the US are scrambling

to produce hand-held computers, driven by a burning desire to put a "computer in every palm". Few of them, however, seem to have grasped the basic difference between designing a computer that will sit on your desk and one that will fit in your pocket.

Most are climbing over one another to make hand-held computers that are as fast, powerful and easy to use as today's desktop systems. But

in order to meet the size requirements of a hand-held computer, manufacturers are using miniaturised versions of old technologies.

The problem is that yesterday's hardware - even when it is updated and shrunk until it fits into the palm of your hand - will not run the latest PC software.

Rather than recognising this limitation - and rethinking their design strategy - many makers of pint-sized PCs are forcing users to accept these abbreviated versions of their desktop PC software. Even big companies such as Atari, Memorex and Fujitsu have gone this route.

There are five big limitations that have prevented hand-held systems from ach-

ieving the same power as their desktop brethren: memory, storage space, processor speed, display quality and keyboard size.

On most systems, memory and storage space are provided by "solid state" battery-backed memory chips - and the restriction lies in the number of chips which can be squeezed into one tiny machine.

This part of the equation may improve slightly with the advent of ultra-small, magnetic disk drives such as Hewlett-Packard's recently launched 1.8-inch diameter disk drive - but these also carry a price in terms of power consumption.

Meanwhile, the processor speed of hand-held machines is increasing more quickly than in desktop systems. But these faster processors will take a few years before they can reach the power of today's desktops. And they will always lag behind due to the physical dimensions of hand-held machines.

Display quality and keyboard size are also limited by the size of your wallet - and the size of your fingers. While there are some creative alternatives to the keyboard - such as voice or pen-based machines - these fall outside the mainstream PC world.

And therein lies the problem. Although it may be technically possible one day to fit a full-blown desktop PC into a computer small enough

to fit in your pocket, this is not what most people want.

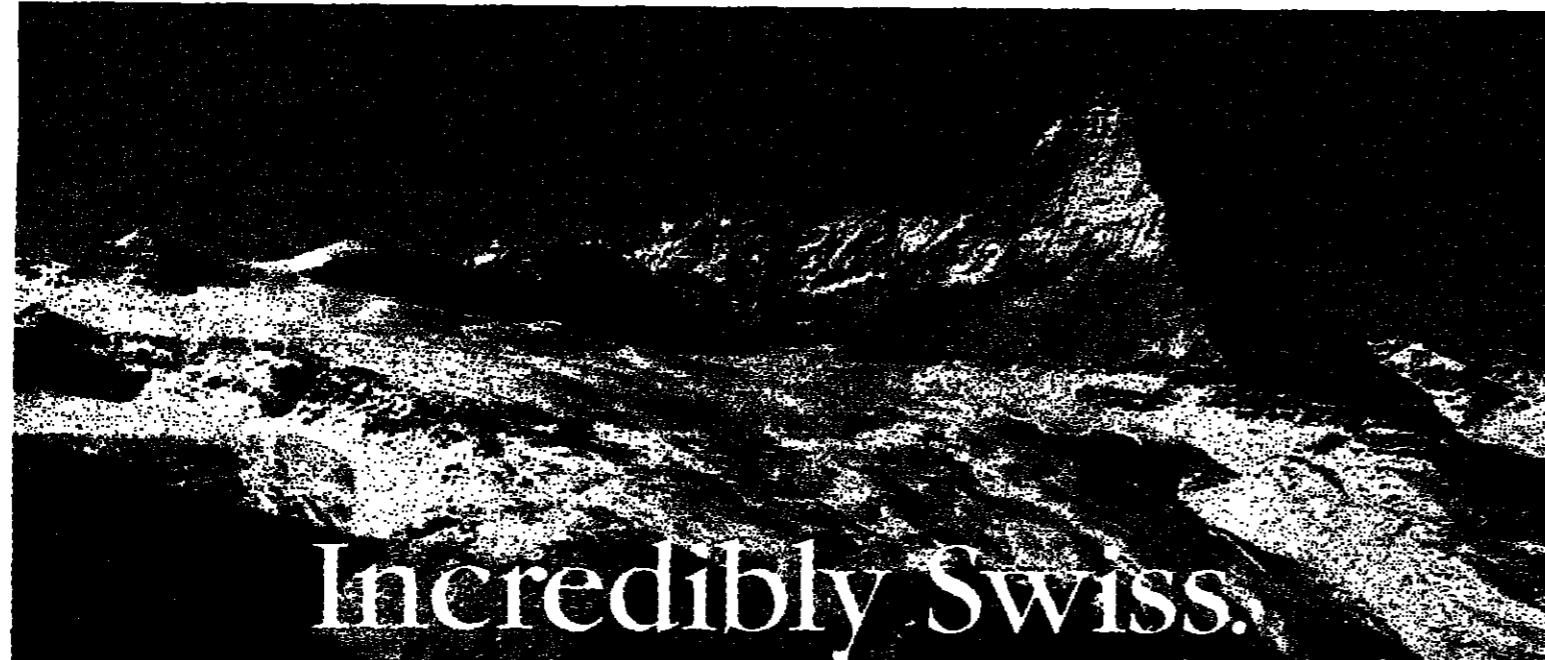
Rather, they desire a tool which will help them access vital information that is needed when they are out of the office - and which carries with it the capability to send and retrieve information from that office or others.

Some companies - such as HP's \$5LX, Japanese electronic giant Sharp's popular "iQ" or "Wizard" range and Psion's 18-month old Series 3 hand-held computer - have recognised this and are reaping the benefits of having done so.

Pocket-sized computers are simply a different kind of product. Unlike the general-purpose desktop PC they need to be geared to the special needs of certain users.

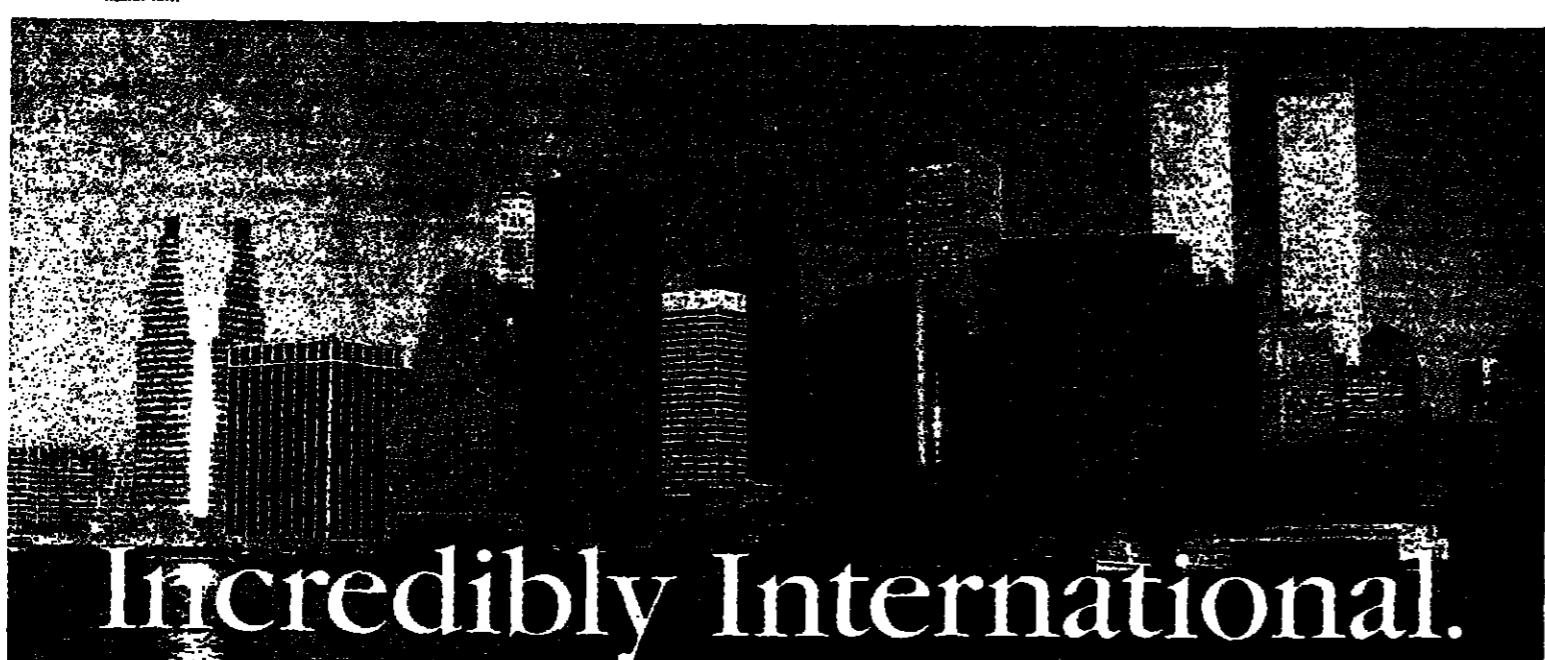
We already have pocket-sized "organisers" such as the Sharp Wizard, and pocket-sized computer games such as the Nintendo Gameboy. What next? A word processor for those on the move or a facsimile machine that fits in your pocket are possibilities.

The breakthrough in hand-held computing will, however, come with the ability to build wireless communications into a pocket-sized computer at a mass-market price. We already have cellular telephones that fit in your pocket and a few computers that are pocket-sized. What we need is a single unit that combines both.



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BUSINESS LAW

Why lawyers should consider consultancy

By Richard Susskind

In the increasingly competitive legal marketplace, lawyers are seeking to extend the range of topics on which they feel qualified and competent to advise.

One natural development will be the provision of consulting services in fields of expertise in which competence has already been established within their own firm.

If a firm has invested heavily for internal purposes in areas such as information technology, marketing, human resources, training, recruitment and administration, it can recover that expenditure not only through the cost savings and enhanced performance that would normally be expected, but also by selling on that expertise.

The potential clients for

Increasingly, corporate clients in particular have been asking for a more proactive approach

these services are legal departments of companies, other professional service providers, public sector lawyers, legal advisers in Europe and elsewhere, and even other local law firms.

This last eventuality is perhaps the most iconoclastic, in that it may seem wrong-headed to be helping one's competitors. However, the business benefits of advising potential competitors may outweigh the advantages of withholding such advice (given also that the advice will inevitably be obtained from other sources).

There is a second and more subtle way in which lawyers might move into consulting — through the provision of legal services proactively, using techniques and adopting a perspective that would normally be regarded as the province of management consultants.

Traditional lawyering is

reactive, in the sense that clients come to their solicitors with their perceived legal problems and the lawyer then reacts to them. There are two well-known difficulties with this approach: first, by the time the client perceives a problem, it may well be too late; and second, it is unlikely that clients will be able to perceive all their legal problems.

Increasingly, in recent years, corporate clients in particular have been asking for a more proactive approach.

In dispute-oriented work, the theme of proactivity is that of dispute pre-emption rather than dispute resolution; while, in transaction-based legal services, lawyers will be retained not just to crystallise in legal terminology a deal already agreed on by the parties, but as advisers on all legal risk management.

Many lawyers will claim that they are already proactive. Most are not. Nor can they be until they change their working practices radically. Genuine proactivity goes beyond the *ad hoc* foresights of a bright lawyer. It requires the deployment of techniques (often based on information technology) similar to the more structured and formalised processes and procedure developed for other tasks by the first-rate consulting practices.

Comprehensive (often automated) audits and health checks will be compiled to assist in surveying the general effectiveness and efficiency of clients' legal affairs, looking at matters such as exposure to liability, preparedness for litigation, soundness of document management practice, quality of standard form contracts, and the mechanisms in place for the identification of legal problems.

Additionally, these audits

will assess whether clients comply with relevant regulations (for instance, EC directives).

Legal risk management methodologies will also become the order of the day, akin to those already used by consultants in risk assessment generally.

These methodologies will stipulate, in advance, when and what legal precautions and measures should be adopted by clients to help them identify, manage and control potential legal risks, and the teachings of these methodologies will be integrated with wider corporate practice.

Clearly, a shift towards proactive legal consulting of this sort will require lawyers to reorientate themselves, using a more familiar analogy, from practitioners who cure diseases to those who administer a more preventative medicine. This demands that lawyers release themselves from the confines of considering the particular consequences of highly specific facts to functioning (as legal academics have always done) at a higher level of generality by considering the implications of a wide panoply of potential scenarios, risks and opportunities.

Whatever the future of consulting by lawyers, comparisons between the accounting and legal professions are inevitable, not just because the former has borne substantial management consulting practices but also in light of accountants' admirable record of recognising and exploiting commercial opportunities often only loosely related to their core business.

There are lessons here for lawyers. One is that the marriage of accounting and consulting practices have not always been entirely happy (informs firms not least because consulting has not been profitable).

Although both accounting and consultancy services tend to be provided under the same corporate label, there are clear cultural differences between the groups that provide the

two sets of services and cross-selling and collaboration opportunities are exploited far less frequently than might be expected. More vigilant human resource management by lawyers at the outset may ease such tensions.

Another lesson for lawyers relates to the accounting giants' ability to recognise commercial opportunities and to marshal formidable resources in quick exploitation, a capacity of which lawyers have been simultaneously distrustful and envious.

Taxation, trusts and insolvency work are the best documented illustrations or markets being taken from the legal profession on the strength of this entrepreneurial flair.

But the field of data protection offers a more powerful

Another lesson relates to the accounting giants' ability to recognise commercial opportunities

example: when in 1984 a piece of legislation was enacted governing the pervasive practice of processing personal information electronically, the majority of the legal profession awaited instructions from clients in the time-honoured reactive manner while the market was largely captured by the accounting and consultancy firms who met the real business needs of clients.

In a daunting barrage of professional proactivity in a field beyond their mainstream business, these accountancy firms provided consulting services in precisely the way that lawyers can and should today in many other areas of business.

The author is head of consulting at Masons, solicitors in London, and visiting professor at Strathclyde University's Centre for Law, Computers and Technology.

Not until these techniques are established and are being injected by lawyers into the hearts of organisations and at key points in the life cycles of all relevant projects can lawyering sensibly claim to be proactive.

Comprehensive (often automated) audits and health checks will be compiled to assist in surveying the general effectiveness and efficiency of clients' legal affairs, looking at matters such as exposure to liability, preparedness for litigation, soundness of document management practice, quality of standard form contracts, and the mechanisms in place for the identification of legal problems.

Additionally, these audits

Alexander squares the circle

Stephen Alexander — who revolutionised tea drinking habits through introducing the round tea bag — has been appointed managing director of Lyons, the company's manufacturing sector, at the youthful age of 36.

Alexander modestly denies having invented the round tea bag. He says he was "the guy lucky enough to have approved" the invention of the round, as opposed to square, tea bag, one of Allied-Lyons' most successful ventures of recent years. Ian Prutton, the deputy marketing director and

Bob Hodges, his managing director, at Lyons Tetley take the honour of inventing it," says Alexander.

The round tea bag was launched by Tetley in late 1982 starting out by running the export side of Lyons' tea business. He went on to run Lyons' ice-cream business and went on to the board of Lyons in March 1988.

He is appointed to the new position from November 2 and will take over responsibility for the food sector when David Beatty, Lyons' deputy chairman, retires at the end of February.

brands are now in effect only available in round form".

Alexander, a Cambridge University law graduate, joined Allied-Lyons in late 1982

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PEOPLE

Another rung up the Wickes ladder

Bill McGrath, currently chairman of Wickes retail group, has succeeded Dick Clark as group managing director of the parent company.

Wickes, which operates a chain of highly successful DIY stores, was almost sunk last year following a disastrous diversification into the timber business but has since steadily clawed its way back from the brink.

McGrath can therefore expect an easier ride than his

predecessor had; he will have more time to spend developing the company's core business in the UK and mainland Europe.

McGrath joined Wickes in 1987 following the acquisition of the Builders Mate business, where he was chief executive, and rapidly climbed the Wickes ladder overseeing the opening of its 100th store earlier this year.

Clark will remain with Wickes as a consultant helping to develop its operations in new European markets.

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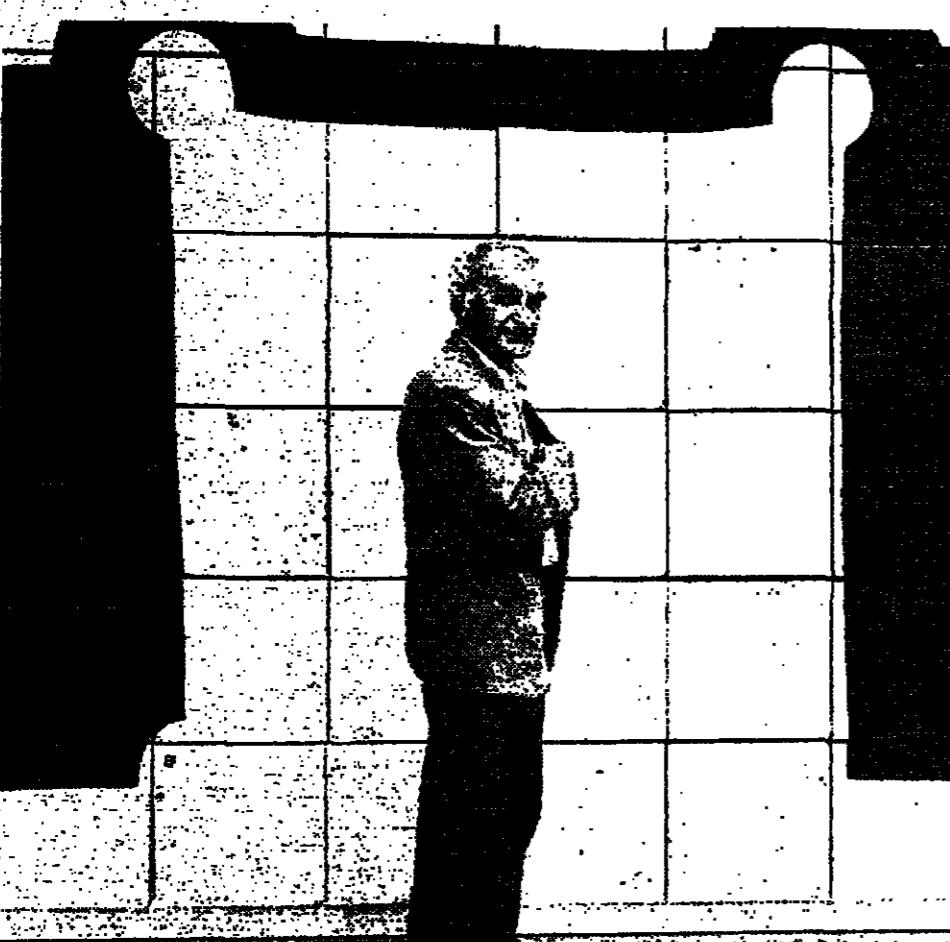
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ARTS



Eduardo Chillida with his 'Mural G-235' in the background

Imaginative implication of the monumental

The Catalan sculptor, Eduardo Chillida, is now at 68 firmly established as one of the great artists of the post-war period, widely and regularly exhibited on the continent and in the US over four decades. Yet in Britain one would hardly know it, until the autumn of 1990, when the South Bank Board made magnificent amends in giving him a full-dress retrospective at the Hayward. Yet even then an exhibition as physically beautiful and impressive in its installation was shamefully neglected critically and under-visited. Any Chillida show is therefore still a major and remarkable event, and this at Anney Juda, only the fourth in London in his long career, all the more to be welcomed.

This present show of recent work is entirely in the character of the whole oeuvre. It includes nothing on a truly monumental scale, yet the free-standing pieces are weighty enough, and even the tiniest of the maquettes, or the most delicate of the paper reliefs, carry all the imaginative implication of the monumental. And it is all extremely beautiful.

He is a carver and a modeller, never the assembler or collagist, even though much of his material may only be cut or bent by the heaviest industrial equipment. The sense is always of the object made directly under the artist's own hand. The imagery is nominally abstract and unspecific, referring to nothing outside itself, yet the carvings offer spaces to enter and inhabit in the imagination, the metal arms and fingers written and twist, inviting a real embrace. Human in scale, directly active and physical in their engagement, humans in all their connotations and suggestions, these things tell us that nothing that touches our experience can be truly abstract.

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Lamont tries to clarify

"TRUST US" is what, in effect, the chancellor told the Treasury and Civil Select Committee yesterday. Trust us to bear down on inflation. Trust us to read the signs given by the monetary indicators. Trust us to exercise judgment wisely. But no British government can be trusted with the exercise of such complete discretion.

The chancellor of the exchequer has ruled out return to the exchange rate mechanism (ERM) until several conditions are met, the most important being that "the requirements of German monetary policy and those of the UK must come closer into line". Official German interest rates may soon fall further. British monetary policy has already eased. The chancellor could soon decide that the "requirements of German monetary policy and those of the UK" are closer in line.

Would he be right to do so? Probably not, with equal emphasis on the "probably" and the "not". ERM membership has not provided the best possible monetary regime for the UK. But it might well be better than the policy that the government will actually pursue. Nothing in Mr Lamont's discussion stilled worries on this score.

Mr Lamont stressed that monetary policy has to be judgmental. He is right. But the more judgmental the policy, the more necessary it is for the policymaking institutions to be both focused in their goals and open in their procedures. A chancellor of the exchequer working through the Treasury cannot meet these requirements.

The addition of a target for inflation of 1.4 per cent hardly helps. It is worth remembering, after all, that the former chancellor, Mr Nigel Lawson, whose policies ultimately led to inflation of

more than 10 per cent, announced in 1986 that he intended to eliminate inflation in the next parliament.

The gap between long-term interest rates on conventional and index-linked bonds - now some 5% per cent - makes it clear that investors do not trust Mr Lamont's 4 per cent target, let alone the 2 per cent he has set as his longer-term aim. They must be right not to do so.

So many targets - that for a balanced budget or, more recently, for zero inflation - have come and then gone. The government felt unable to raise interest rates in the summer to defend the ERM parity, even though the UK's inflation performance was still mediocre by European standards. Then, following the abrupt exit from the ERM, the chancellor cut interest rates as soon as he decently - or indecently - could. Above all, investors know that Mr Lamont is subject to fierce pressures to declare victory over inflation too soon.

The only thing the government could plausibly do to increase its credibility is what it is apparently determined not to do: to tie its own hands. The government's determination to avoid making the formation of monetary policy more independent lowers its credibility, makes the cost of achieving low inflation higher and so, in turn, renders the target still less credible.

Whatever the rhetoric about a new, more open approach to policymaking, the UK is back to secretive choices, under day-to-day political pressures, among multifarious indicators, in the pursuit of imprecise goals. Existing institutional arrangements will not deliver the credible policymaking that the UK needs. It is time to shift to the kind of arrangements that might.

A bluff too far

IF THE dire warnings currently emanating from Paris are any guide, the future of the world trading system now hangs on the whims of a million Frenchmen. That is only a mild exaggeration of the absurd backdrop to this week's farm trade negotiations between the European Community and the US in Brussels.

The grounds clearly exist for a deal on agriculture which would unlock the Uruguay round of multilateral trade negotiations; if the talks fail, it will be due either to a failure of nerve by the EC or to the French government's fear of its farmers. For the sake of a world economy in which the prospect of a Gatt deal is a rare glimmer of light, they must be allowed to succeed.

Both the European Commission (anxious to demonstrate that the EC is not completely paralysed by its Maastricht problems) and President George Bush (desperate for a boost to his sagging political fortunes) perceive a narrow opportunity for a deal before the US presidential election on November 3. An agreement now on agriculture would in theory clear the decks for rapid progress on other outstanding Gatt issues early next year. Without one, the Uruguay round will - *de facto* if not *de jure* - be dead, and a rash of tit-for-tat trade wars will probably ensue.

Hence the shrill noises from France in recent days. President François Mitterrand knows that

For the EC to retain any credibility as a body capable of concerted action on trade, the Commission and its other 11 member states must call Mr Mitterrand's bluff - if necessary by presenting him with a *fait accompli*. If in so doing they trigger a French veto, at least it will be clear where the responsibility for failure lies.

VAT headache

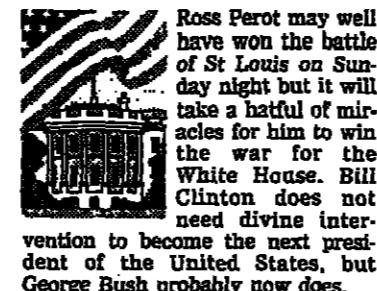
WILL THE taxman spoil the celebrations when the single European market comes into being at midnight on December 31? It seems likely that complex new value added tax (VAT) rules for intra-European Community trade will leave thousands of businesses around Europe with a corporate headache.

The problem arises because the abolition of customs checks at borders has brought about changes to the VAT rules and to procedures for collecting trade statistics. Companies will take over responsibility for administering VAT and gathering trade data.

Not only are the details of the changes highly complex, they are also being rushed through in a very tight timescale. The implications may not have been fully thought through and businesses have very little time to adjust.

The new rules are an uncomfortable compromise between the present "destination" system, which taxes goods at the import stage, and a fully fledged "origin" arrangement, which taxes goods when they leave the factory gate, to be introduced in 1997.

The transitional system was needed because EC governments could not agree on a closer harmonisation of VAT rates (the UK, for example, might have had to drop zero-rating for children's clothes and many food items).



Ross Perot may well have won the battle of St Louis on Sunday night but it will take a handful of miracles for him to win the war for the White House. Bill Clinton does not need divine intervention to become the next president of the United States, but George Bush probably now does.

This is the safe conclusion from the first of the televised presidential debates, a process which has in the past proved influential in the selection of the president. In part they are watched for the knock-out blow or the killer mistake, but they also constitute an opportunity for candidates to parade themselves and their policies. Within the constraints of having to answer every question in no more than two minutes, they served that purpose on Sunday night.

Absent the *grand faux pas*, what came across the nation's TV screens was a sitting Republican president who really does not think there is much chronically wrong with the country, an earnest Democratic challenger who believes government can help put right what is economically amiss and an independent stuffed with pithy aphorisms about impending catastrophe but whose solutions, beyond the summoning of innumerable task forces and town meetings, are a little threadbare.

Mr Perot's performance has the potential once again to disturb the waters of what had increasingly seemed a still electoral pond, with Mr Clinton sailing serenely to victory and Mr Bush slowly sinking. On Sunday, it sometimes seemed the little billionaire was intent on encouraging this progression, for most of his best one-liners were at the president's expense. Responding to Mr Bush's assertion of experience as a prime qualification for the White House, he tartly observed: "I don't have the experience of running up a four trillion dollar debt."

Again, intervening in the only truly acrimonious exchange of the evening between Mr Bush and Mr Clinton, over the latter's role in organising protests against the Vietnam war in London 23 years ago, Mr Perot commented: "When you're a senior official in the federal government spending billions of dollars of taxpayers' money and you're a mature individual and you make a mistake, then that was on our ticket. If you make it as a young man, time passes."

But with lines like "we practise 19th century capitalism, the rest of the world practises 21st century capitalism", Mr Perot also succeeded in making both his opponents seem precisely what they are - professional politicians shaped by the *situs quo*. To the extent that the public is fed up with politics as usual, as it clearly demonstrated by its early summer flirtation with Mr Perot, the blunt Texan again offered himself as a rallying point to the disaffected. The probability is that his stock is again on the rise.

As confirmed by the overnight polls, the critical difference between now and June, when he briefly led some national public opinion polls, is that most people have stopped believing that he can actually win. Moreover, the core of his support - among the military, its veterans and the elderly, the majority white - constitutes a bloc that mostly votes Republican or does not vote at all. This last month of the campaign may dispel the notion that he is a "quitter", but it remains hard to see that it will amount to much more

None of this is new. Neither Mr Brady nor Mr Boskin expect to be in office in January even if Mr Bush wins, while Mr Darman's pitch has been thoroughly queered by a recent series of Washington Post articles, for which he was a prime source, detailing the bitter administration infighting over taxation policy. Even the "economic tsar" notion was kicked around prior to

Clinton has survived the first presidential debate and remains on course for the White House, says Jurek Martin

Bush cues the St Louis blues



Talking heads: from left, Bill Clinton, Ross Perot and George Bush at the first televised debate of the US election held in St Louis on Sunday; two more televised debates will be held over the next week

than that, beyond the confines of particular states like his native Texas.

Still, it was Mr Bush who insisted that Mr Perot be a part of the debates, in the hope that he would shake up the political impasse. It was a gamble and it might be backfiring. It is possible that Mr Perot and Mr Clinton may end up splitting the movement for "change", but it is probably more likely that having to defend his economic management from attacks from two quarters will only put the president further on the defensive.

This is exactly where he cannot afford to be now. Just about the only offensive manoeuvre Mr Bush managed to spring on Sunday night was his sudden announcement that, if re-elected, he would ask James Baker to fix domestic affairs as he had succeeded in fixing foreign affairs. Later, White House officials started hinting that the current economic management troika - Nicholas Brady at the Treasury, Richard Darman at the budget office and Michael Boskin, the economic adviser - was definitely on its way out.

None of this is new. Neither Mr Brady nor Mr Boskin expect to be in office in January even if Mr Bush wins, while Mr Darman's pitch has been thoroughly queered by a recent series of Washington Post articles, for which he was a prime source, detailing the bitter administration infighting over taxation policy. Even the "economic tsar" notion was kicked around prior to

the Republican convention in August, but was reportedly rejected by Mr Baker as too gimmicky.

Even now, it is not clear how firm the proposal is. After the debates, one Republican spokesman said the president was only thinking of putting Mr Baker in charge of domestic matters during the transition period between the election and inauguration in January, after which he would return to his old haunts in the State Department. Mr Bush himself said 10 days ago that that is what he wanted his old friend to do.

Critics also had an instant field

One TV commentator wondered if Mr Baker would appear in the next debate, since it was apparent he was the real president

day with the resurrection of Mr Baker. One TV commentator openly wondered if it meant that he, not Mr Bush, would appear in the second or third debate, since it was apparent that he was the real president. Mr Baker may tell all later this week when, after weeks of invisibility in the White House, he is emerging to give a formal speech. He was even interviewed on television after the debate.

More important was Mr Bush's inability to crack Mr Clinton's defences. Thoroughly prepared for

the predictable, the Democrat scored one of the more palpable hits of the night by recalling the record of Senator Prescott Bush of Connecticut. "Your father was right to stand up to Joe McCarthy: you were wrong to attack my patriotism. I was opposed to the war, but I love my country. And we need a president who will bring this country together, not divide it."

Mr Bush never really got another opportunity to impugn his opponent's character or otherwise to rail at him. He was left with his stock campaign lines of optimism ("this country is not coming apart at the seams") and "we are still the envy of the world", foreign policy achievement (more effective in defending his policies towards China) and the conviction that less government, not more, is what the country needs. But it was all the familiar stuff that simply has not been working so far and, as the debate unfolded, Mr Bush, initially quite relaxed, became more petulant and repetitive. For the record, it should be noted that no questions about Iran or Iraq were asked.

As the favourite for the White House, Mr Clinton had, in a sense, most to lose on Sunday night, though his campaign consistently argues that by merely holding his own with the president he enhances his credibility. Certainly, by committing no serious mistake, factual or otherwise, he avoided the worst imaginable pitfall. He also treated Mr Perot rather gently, joining in his attacks on Mr Bush but saying

nothing that might be construed as critical of the independent candidate beyond the suggestion that he was putting too much emphasis on attacking the deficit and not enough on stimulating economic growth.

In truth, Mr Clinton often looked tense, until he warmed up in the final half hour, over-programmed and sometimes falsely folksy. But his purpose, successfully prosecuted, was to hammer away about the economy and the structural problems of the country, such as healthcare and education, to the exclusion of most else. When pressed on his credentials for the White House, he commented that "experience counts, but it's not everything" and that his experience "was rooted in the real lives of real people", not in the out-dated precepts of the cold war and tricked-down economics.

His message was of "change", not revolution. He declined an invitation to criticise the Federal Reserve, saying its monetary policies "seem to me pretty sound". He doubted the US needed to maintain 150,000 troops in Europe, but said "we certainly must maintain an engagement there" of, say, 100,000 or slightly less. He thought "economic security" is a whole lot of national security". US ground troops should not be sent to Bosnia or Somalia, but "it is important to recognise that there are things which can be done", including a greater effort on refugees and consideration to ending the arms embargo on Bosnia.

His best moments - and Mr Bush's worst - were on social policy issues like health, race and drugs. He cited facts and figures on the unsustainable costs of healthcare, whereas the president devoted most of his answer to an attack on malpractice lawyers. He asserted his campaign had reached out across all racial divides, while Mr Bush merely complained that Arkansas had no civil rights act.

Mr Clinton said his brother's addiction to cocaine had given him a unique perspective and convinced him that legalisation was not the answer, while Mr Bush gave the impression that the war on drugs was making real progress. This left him wide open to one of Mr Perot's better ripostes. "There are guys, who couldn't get a job third shift in a Dairy Queen [a fast food chain], driving BMWs and Mercedes selling drugs and these old boys are not going to quit easy."

There are two more presidential debates to go on Thursday and next Monday, broken up tonight when Vice-President Dan Quayle, Senator Al Gore and retired admiral James Stockdale, the running mates, have at each other. If Sunday was reasonably civil, the suspicion must be that the next confrontations will be much less so, for the very obvious reason that Mr Bush still has not found the key to rescuing his presidency.

Since the start of September, his campaign has oscillated wildly between attempts at constructive criticism of Mr Clinton and, as this made no inroads, increasingly negative onslaughts on his character. Mr David Gergen, senior editor at US News and World Report and formerly in the Republican White House, commented recently that Mr Bush and Mr Baker seemed to have concluded that "if the mud doesn't stick, start throwing the sewage". The fact that this is not sticking either does not seem to be a deterrent to hauling up another bucketful.

Joe Rogaly

Danger in delay



It is Mr John Major, not Mr Norman Lamont, who should have been grilled by the Treasury select committee yesterday. For the economic strategy that collapsed on September 16 was the prime minister's before it was the chancellor's. Both were wedded to maintaining the exchange rate with the D-Mark, but it was Mr Major's repeated public oaths of eternal fidelity to a magic number that made a voluntary sterling devaluation politically unthinkable. The chancellor could not make pre-emptive use of the flexibility designed into the exchange rate mechanism even if he had the prescience to do so. The prime minister's pride was the one excuse Mr Lamont could not allow himself in his televised self-defence.

As the fits-and-starts search for a believable new strategy proceeds we are back to a further chapter in the same old story. It is once again Mr Major's weak political position that lies at the heart of the problem. Nobody who attended the Conservative party conference last week can have doubt that the average Tory would rather see a return to higher rates of inflation than endure a further period of recession. The small businessmen who march behind the Conservative banner want interest rates sharply down at once, even if that means the abandonment of monetary policy aimed at holding the underlying rate of inflation to between 1 and 4 per cent. The prime minister and the chancellor are doubtless sincere when they say that keeping inflation low remains their top priority, but their supporters are clearly unwilling to take more pain.

The markets are aware of this. That is why the events of Black Wednesday took place. What

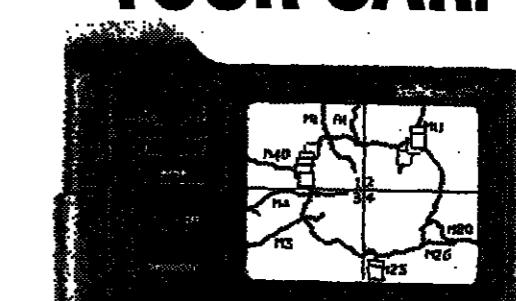
remains to be seen is whether Mr Lamont's current strategy, which is to read the newspapers in the morning and then decide what each new day may bring, will carry conviction. Yesterday he would not admit to any reason why it should not. As he reminded the committee, he has not so far strayed from the path of monetary rectitude. True, but "leave it to me" is not longer good enough. This is a circular argument. If the individual upon whose judgment everything hangs has the markets' confidence, his judgment will be effective. If not, but luck does come into it. The markets can be moved by a variety of exogenous forces. If there are positive upwards movements in sterling and on the stock exchanges, for whatever reason, that will be counted in

subject had not come up. The remaining option is to bring in a new chancellor, one whose credibility has not been destroyed by events. In more settled times, the prime minister would simply move Mr Lamont to another department - the Home Office, perhaps - as part of a general reshuffle. For a while, at least, the government would look fresh. Mr Major is, however, trying to maintain a fragile union of shall we say, rightwing nationalists and British Christian Democrats. He needs to watch the balance between these two parties in his administration as closely as he would similar partners in any continental coalition.

The short list of potential replacements for Mr Lamont is composed of names that would upset the Westminster coalition. Mr Michael Howard, who, as is proper for an environmental secretary, is busily himself with the promotion of "Helping the Earth", is known to regard even the distant prospect of reentry to the ERM with hostility. Mr Michael Portillo, the young chief secretary to the Treasury, is of a like persuasion; anyhow, his promotion, which could be sky-high, lies in a more distant future. Three other potential chancellors - Messrs Kenneth Clarke, Michael Heseltine and John MacGregor - are all solidly pro-ERM. None of the above say they want the job; all are strengthening their ties. Meanwhile Mr Lamont has managed to acquire a reputation for being both in favour of the ERM and against it, which gives him a short-term political advantage at the cost of the last shreds of his credibility.

If Mr Major was not so petrified at the prospect of further upsets within his party he would cut through all this. The longer he waits, the more he risks the humiliation of having the decision taken for him by events.

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When unity can sap the strength of a union

Germany's IG Metall wields unusual power, but will have to struggle to maintain its influence, writes David Goodhart

Germany's 3.5m-strong engineering union, IG Metall, is an increasingly rare organisation in the industrialised world - a trade union with power and self-confidence.

But Mr Franz Steinkühler, the leader of the union who this week presides over its triennial Congress in Hamburg, will need all his own strength to keep it that way, as German politicians and employers look to organised labour for the sacrifices needed to finance unification and to resist recession.

Mr Steinkühler's union faces difficulties from a position of relative strength. It has won for its west German members a 35-hour week and, in 1991 and 1992, secured pay deals which were above the rate of inflation. For its 450,000 new east German members it has done even better - winning a deal with the engineering employers to implement a phased equalisation of wages between the two parts of Germany by 1994.

Much of the union's historic success has been rooted in laws which give employees a significant voice at both plant and board level in German industry. IG Metall, the largest of Germany's 17 industrial unions, has also played an important role in the institutional web of government, employers, unions and the Bundesbank, which steers the German economy.

But as the economic costs of unification have become more apparent, the German corporatist model - and in particular the privileged position of organised labour - has come under increasing attack.

Critics, led by the Liberal Democrats, the smaller party in the coalition government, say that while the model may have helped to distribute wealth in a steadily expanding economy it should now be jettisoned. They claim that the external shock of reunification, exacerbated by the threat of recession, has revealed the lack of flexibility in the corporatist system.

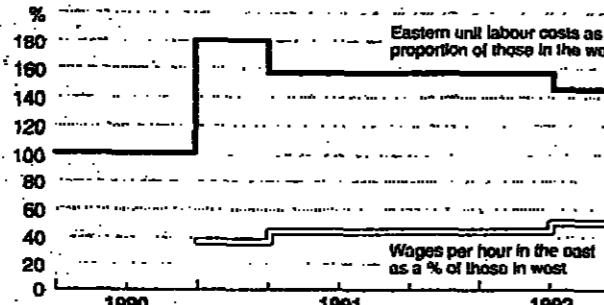
Mr Steinkühler sees his job as maintaining the union's place at the centre of economic management during what he describes as a defensive period for organised labour.

He accepts that a dialogue over financing reconstruction in the east is urgently required, and is ready to accept a five-year pay agreement, providing wages are raised in line with inflation and taxes.

But in contrast to the government, which wants cuts in pay and welfare in the west to form the centrepiece of a "solidarity pact" to finance a trans-

East-west gap

Germany's metal and electronics industries



Steinkühler: 'Social forces must pay according to ability'

fer of funds to the east, the union wants more tax increases. This time, says Mr Steinkühler, the taxes must last longer and "all social forces must pay according to their ability to do so".

By that he means the self-employed and public officials - who were excluded from part of last year's unification tax increase - should bear a greater share of the burden. He also favours a levy on post-tax profits, which would be higher for companies not investing in eastern Germany.

'Our people in eastern Germany tell us that they cannot pay capitalist prices with socialist wages'

In support of his demands he says that, in 1990, employees have contributed DM73bn (£28.5bn) to the cost of unity compared with only DM17bn from employers.

Mr Steinkühler is equally clear in rejecting arguments for a suspension of the wage equalisation deal for eastern Germany. Employers say the agreement merely protects the well-off western workers from competition by raising unit labour costs in the east.

Mr Steinkühler believes that the problem in the east is not wage levels but a lack of marketable products. He says that where workers have taken pay



'Are you still celebrating Columbus Day?'

"entertainment type shooting activity place" in the country, it is "provided with over 20 kinds of small arms, such as various pistols, rifles and machine guns, rockets, designed and built by China to be fired by friends of all nations".

More, if you suspect that the other friends' aim may be wayward, don't worry. You can blast away from inside one of 20 shooting compartments "fitted with bulletproof (sic) steel plate".

Bearing gifts

Evidently US defence company General Dynamics, which has just ousted Britain's Vickers from a tank deal in Kuwait, still believes in the traditional ways of winning friends in the Middle East.

Off to the Gulf are its chairman, William Anders, and fellow board member Frank Carlucci, the former US defence secretary, together with wives and a bulging gift-sack which, besides such baubles as crystal and expensive briefcases, includes three ceramic falcons and

ment more than low wages and that the equalisation deal is contributing to the loss of jobs.

The IG Metall leader appears to concede there is some connection between higher wages and unemployment in eastern Germany. For example, he quotes approvingly the expectation that real labour costs in eastern Germany will remain 20 per cent below those in western Germany even after wages are nominally equalised in 1994. That is because east Germans will not receive many of the extra benefits enjoyed by their counterparts in the west. A senior colleague also says that the union might offer a freeze at the 1994 wage level in the east for several years.

Even if he wins the argument on such issues, however, Mr Steinkühler is facing more practical problems. Most worrying is the fragmentation of the bargaining system in the east. German employers say that a large number of companies in the east have not joined their respective employers' associations and even those that have are often paying below the agreed level - with the approval of their employers.

In western Germany a 21-month deal agreed in May has resolved wage disputes for the duration of the pact, but IBM Germany, a subsidiary of the US computer company, has recently announced its withdrawal from Gesamtmetall, the engineering employers' body. Other big employers, such as Daimler-Benz, are transferring jobs abroad. In another worrying precedent for IG Metall, the DAG, white-collar union recently offered a pay cut at Lufthansa.

This must all seem a long way from the union's last West German Congress in 1989. Then it was rallying for its successful assault on the 35-hour week and developing a new bargaining programme for eliminating distinctions between blue and white-collar workers.

As in Germany, times have also become harder in international markets. In response, IG Metall has tried to support the international competitiveness of its members by strengthening sister unions around the world and by pushing the Social Charter within Europe. For the moment, according to Mr Steinkühler, the big challenge is to prevent a flood of cheap labour from eastern Europe.

Ahead, he observes, lies a period of "tougher distributional conflict" throughout the industrial world. But few other unions are as well equipped to tackle the struggle.

OBSERVER

Dispenser of privilege

Card-carrying ex-comrades have just gained a new privilege in Moscow, although in today's world there are only about 500 of them in Russia's population of 150m-plus. The cards in question are needed to work a newly installed cash-dispensing machine which Visa claims is the first in the former Soviet Union.

Located in Moscow's exclusive Metropol hotel, it dispenses the plunging ruble which the authorities are trying to make convertible. The system will dispense only dollars to tourists and the 600 inhabitants with Visa cards.

The cards - fastidiously issued to elite holders of hard-currency accounts through a local commercial bank called Credobank - were instituted by Visa last year as a contribution to the development of a market economy. But the blessings are going mainly to foreigners who have found it near impossible to get cash on the plastic while visiting Moscow.

Although Visa says it will proceed step by step until a mass market for cards evolves in Russia, it looks forward to having cash machines at other tourist centres in the country by the end of next year.

By then, who knows, a bit more than 0.0004 per cent of the indigenous population will be deemed rich enough to benefit, too.

In the cold
Meanwhile in Berlin last weekend, a formidable collection of intellectuals assembled for a "last encounter with the cold war".

Foregathered in the former Soviet Friendship Society were many of the veterans who had



'Are you still celebrating Columbus Day?'

"entertainment type shooting activity place" in the country, it is "provided with over 20 kinds of small arms, such as various pistols, rifles and machine guns, rockets, designed and built by China to be fired by friends of all nations".

More, if you suspect that the other friends' aim may be wayward, don't worry. You can blast away from inside one of 20 shooting compartments "fitted with bulletproof (sic) steel plate".

Crisp

Meeting his manager when going to cut a lettuce in two for a customer, a new assistant in a US store remarked: "There's a stupid woman..." Then noticing the customer had followed him, he added: "but this nice lady would like the other half."

Impressed, the manager later offered to promote the assistant to a supervisor's post in Detroit. "Oh no!", said the young man. "All the women shoppers there are either prostitutes or hockey players."

"I'll have you know my wife comes from Detroit," the manager snapped. "Which team did she play for?" came the reply.

another of bronze.

Observer understands that Saudi defence minister Prince Sultan can expect to receive the bronze example today. In Kuwait, where the delegation is due tomorrow, the prime minister, Crown Prince Sheikh Saad al-Abdullah al-Sabah, can likewise count on adding a statue to his collection.

Meanwhile, a special present is being reserved for Abu Dhabi's Sheikh Mohammed, third son of ruler Sheikh Zayed and a highly influential figure in defence procurement. He gets a bowie knife.

Disunity

More evidence, if such were needed, that the two parts of Germany are failing to knit together. Two taxi-drivers at Tegel airport in (former west) Berlin were yesterday remonstrating about a better placed colleague heading a long line of cabs in search of passengers. Roughly translated: "These bloody Ossis come here and steal all our business."

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LETTERS TO THE EDITOR

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Bush's poor performance loses him 3-6 percentage points in the polls Perot flies higher after debate

By Jurek Martin in Washington

PRESIDENT George Bush's uphill struggle to be re-elected looked even steeper yesterday as he was widely judged to have turned in the poorest performance in the first televised US presidential debate on Sunday night.

Three of four overnight polls proclaimed Mr Ross Perot, the independent, as the "winner", followed by Governor Bill Clinton, the Democratic candidate, who was reckoned to have done best in the fourth poll. Mr Bush trailed badly in all of them.

But Mr Perot's typically rambunctious and humorous act did not appear to make him a more credible threat to his opponents. Translated into voting preferences, two surveys found him rising to the 12.4 per cent range, with Mr Clinton gaining a point

or two to 46.4 per cent and Mr Bush losing between 3 and 6 points to 31.35 per cent.

Apart from the mini-movement towards Mr Perot, probably a greater threat to Mr Bush than to Mr Clinton, most respondents said their minds had not been changed by the debate. With three weeks to go to election day this must delight the Democrats and distress the Republicans.

The debate was viewed as crucial for Mr Bush's effort to turn the tide. Though his spin doctors claimed he had done well, he elicited no measurable mistake from Mr Clinton during what was mostly a mannerly evening.

In the sharpest exchange between the two, Mr Clinton invoked Mr Bush's father, the late Senator Prescott Bush, as a fighter against the McCarthyite tactics which, he claimed, Mr Bush was using over his role in

organising demonstrations in London against the Vietnam war 23 years ago. Mr Bush had implied it was un-American to engage in such activities on foreign soil.

Mr Bush was also not helped by the fact that most of Mr Perot's barbs were directed his way. When the president proclaimed the virtues of his own experience, Mr Perot chipped in:

"I don't have any experience in running up a four trillion dollar deficit." Mistakes in high office, Mr Perot said on another occasion, were very different from those committed by a young man.

Mr Clinton's elated handlers said afterwards that by focusing on the economy the Democratic candidate had achieved his principal goal, while he also effectively rebutted the president's charges about his character.

The surprise of the evening

came when Mr Bush said he wanted Mr James Baker, who switched from secretary of state to head the White House staff in August, to run the economy in a second term. But that was later qualified by a campaign spokesman said Mr Bush was only referring to the transition period between the election and inauguration in January.

Yesterday, an official travelling with Mr Bush in Pennsylvania said there would be "a new economic team" if the president won a second term, naming Mr Nicholas Brady, the treasury secretary. Mr Richard Darman, budget director, and Mr Michael Boskin, chairman of the council of economic advisers, as certain to depart. This only confirms well-founded speculation.

Deputies in limelight, Page 8
Bush cues the blues, Page 18



Police try to clear a crowded street in London's Covent Garden area after an explosion which injured five people. The Irish Republican Army claimed responsibility

Vickers says US political muscle won tank deal

By David White, Defence Correspondent, in London

VICKERS, the UK engineering group, yesterday accused the Bush administration of using political leverage to clinch a crucial Kuwaiti tank deal for the US company General Dynamics just ahead of the American presidential election.

The company is considering asking the British government to protest to Kuwait over the way the decision was handled.

Vickers was hoping for a contract from Kuwait worth £1bn (\$1.7bn) for Challenger 2 tanks, including spares and support. One of its two tank assembly lines could face closure if other Gulf export deals for the new tank fail to materialise by the end of next year.

General Dynamics yesterday confirmed that Kuwait had signalled its intention to buy 236 of its M1A2 Abrams tanks. Details were still to be negotiated. It would not comment on allegations of administration pressure on Kuwait but said it welcomed any US official support.

According to several reports Mr Dick Cheney, US defence secretary, wrote to the Kuwaiti authorities stressing the importance of the deal for continued US military aid in the region.

Sir Colin Chandler, Vickers' chief executive, said he was "not in any way critical" of the British government's role. The company had received full backing from Mr Malcolm Rikford, defence secretary, who visited Kuwait last month.

The Ministry of Defence said yesterday: "We share in the disappointment." Last year Vickers won a British contract worth £500m to produce 140 Challenger 2s, partly on the strength of the tank's export prospects.

Sir Colin said he believed Vickers was able to offer Kuwait a lower price than General Dynamics. It had submitted its bid only last week and was not expecting a decision until next month.

"We've not even discussed our price with them," he said.

The abolition of border tax controls is expected to save £1bn, according to one estimate. But business organisations fear that much of this will be offset by the costs of adjusting to the new VAT regulations.

UK Customs and Excise has promised to treat genuine errors leniently in the first year of the new system but businesses are concerned that VAT officials will crack down on any mistakes.

Exporters pick up the pieces as barricades fall, Page 13

Editorial Comment, Page 18

It is a horribly complex sys-

tem," said Mr Adrian Ogle, a tax specialist at the CBI. "Tax is not glamorous politically so it has been left to the administrators from the 12 member states and business has not had much input." Mr Winfried Eggers of the BDI said: "It will only add to industry's costs. And whether it works or not will depend on whether every country implements the rules."

The abolition of border tax controls will impose a heavy bureaucratic burden on business with few corresponding benefits.

"It is a horribly complex sys-

tem that there is a vacuum in his economic policy. Mr John Smith, the Labour leader, said the chancellor's performance only confirmed the view that the government was suffering from ministerial paralysis."

Arguing that unemployment was now the key priority for action both at home and on the continent, he castigated the EC's presidency of the EC as "one of the most calamitous" in its history.

The chancellor rejected the idea of increasing public spend-

ing and although he said the government would do its best to safeguard capital spending, "at the end of the day" it was the overall control of public spending that mattered.

Questioned about the circumstances of Britain's departure from the ERM, Mr Lamont rejected reports that the UK's EC partners had suggested a broader realignment of the ERM, including a devaluation of sterling, on the weekend of September 12-13, when the Italian lire was devalued.

The most immediate export prospect is Oman, which is seeking about 60 tanks.

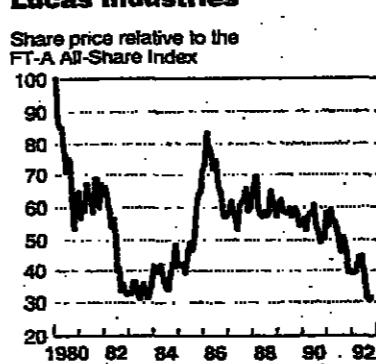
Observer, Page 19

THE LEX COLUMN

Lucas hits the brakes

FT-SE Index: 2557.2 (+16.0)

Lucas Industries



Lucas has been looking optimistically over the horizon for economic recovery almost since the recession started. Yesterday's annual figures finally included an £84m restructuring package, but Lucas still seems to take the notion that an upturn will cure its basic ills. The management talks of aiming to pay the full 45p dividend from operating earnings in 1992-93, when in the year just past it came entirely from reserves. Given that the company admits the first six months are unlikely to be much better than 1991-92, that implies quite a turnaround in the second half.

Cash is also a headache. When the company scooped up its £9m windfall from the pension fund last year, it expected gearing to fall from 40 per cent to below 30 per cent. It is now 44 per cent. The new finance director, Mr John Grant, will have to get a firm grip on working capital to prevent gearing rising further. The new programme for disposing of non-core businesses may not produce much by the way of profits above book value. It is probably more important that it will be sterling by cutting too hastily.

Perhaps comparison with the likes of GKN, which battened down the hatches early in the recession, is a little unfair. Lucas has good products too, but its markets may be more competitive. Capital spending is needed to keep up. Nonetheless, a poor long-term record for cash generation is just the type of problem the likes of BTR enjoy sorting out. Unless Lucas addresses the issue itself, it may find that keeping shareholders sweet with their own money is not enough.

UK economy

Perhaps it was lack of incisiveness in the Treasury to commit questions. Perhaps the chancellor remains unexposed by open discussion of economic policy after all. Perhaps the authorities still do not have coherent ideas on policy. Whatever the reason, Mr Lamont's answers yesterday scarcely left the markets any wiser.

Without clear economic criteria, short-run policy decisions will probably continue to depend mainly on politics.

True, one could read into Mr Lamont's remarks an indication that a rate cut is in the offing. Inflation, he noted, is a lagging indicator. So the fact that the UK is only just inside this particular target may not matter. The chancellor also focused on the exchange rate which has conveniently rallied since last week. Yet there is less

immediate political imperative to cut rates now the party conference is over. The authorities may prefer to give the market more time to savor the prospect. After all, they can hardly afford to spark another precipitate fall of sterling by cutting too hastily.

One might expect the emphasis on the effective exchange rate index to create a little additional leeway. In fact, since Black Wednesday sterling has fallen by just under 10 per cent against both the D-Mark and in terms of the effective index. So the choice of yardstick has little immediate relevance, and looks designed as a sop to those who want nothing more to do with the ERM. It may narrow the government's freedom of manoeuvre next year, however, if, as many expect, the dollar starts to appreciate significantly against all European currencies.

BAA

BAA can afford to observe Dan-Air's struggle for survival from the comfortable position of a near-monopoly supplier. It is unlikely that Dan-Air attracts many passengers who would otherwise not fly, as Laker Airlines did in the 1970s, so there is not much of a threat to overall air traffic volumes. Dan-Air's charter commitments could be met by other carriers, and most would fly from BAA airports. Some scheduled landing slots at Gatwick might remain unfilled - as happened following the collapse of Air Europe - but the busy routes would be snapped up. There is limited risk of a bad debt charge, even if the worst does come to the worst.

The loss of Gatwick's second largest customer would dent hopes of develop-

ing that airport into a serious hub for scheduled business travel. Gatwick has been losing out to Heathrow since air traffic control restrictions were liberalised last year, as yesterday's traffic figures show. Annual growth at Heathrow is 6 per cent, against 2 per cent at Gatwick. But since charges are higher at Heathrow, why should BAA care?

Perhaps because another failure at Gatwick would have a knock-on effect at Stansted, London's third airport, which is still some way from break-even. It looks increasingly as though the £400m recently invested there will take longer than expected to produce a return.

Vickers

Sir Colin Chandler, chief executive of Vickers, may be forgiven for feeling depressed that the Kuwaiti tank order has gone to the US. Whatever the political shenanigans behind the decision, it highlights the risks of relying on the defence business. Vickers needs another order for its Challenger 2 tank in the next 18 months, and Kuwait was one of its best opportunities. Oman or Saudi Arabia may yet come up trumps, but no decisions will be made there until well into next year.

The cash injection from an order would have come in handy. Rolls-Royce Motors has been sucking cash out of the business and gearing has risen uncomfortably, limiting Vickers' room for manoeuvre. If BMW were still interested in acquiring part or all of Rolls, it might feel the price has just fallen.

Trafalgar House

The steadiness of Trafalgar House shares in response to the result of the Hongkong Land tender prompts the question of whether there is a floor around 85p. The answer is only a qualified yes. The wholesale rejection of the tender by institutional investors suggests they think the company is worth more. If Trafalgar House fails to appoint a board capable of unlocking that value, then, presumably, Land will eventually be back in part or in full. That said, one should beware of assuming the company can be turned round quickly or that the fortunes of the engineering and construction industries are at their nadir. Just because Trafalgar's assets are worth more than 85p per share now does not automatically mean they still will be in 12 months' time.

ADVERTISMENT

NEWS REVIEW

BUSINESS

Aeronautical comms system for Norwegian CAA

■ Ferranti International has secured a contract from MacDonald Dettwiler of Canada to supply the Aeronautical Fixed Telecommunications Network (AFTN) message handling system for the recently awarded Norwegian Aeronautical Information System.

MacDonald Dettwiler is the prime contractor to the Norwegian Civil Aviation Authority to upgrade equipment installed at the Aeronautical Switching Centre at Bergen. Scheduled to become operational by the Autumn of 1994, the new system will be one of the most advanced in Europe.

The integrated AFTN/ATS system provides for the automated exchange of information between major aeronautical comms networks, the Norwegian CAA, and the Norwegian domestic aviation industry. The system uses this switched information to satisfy a number of requirements including flight briefing and flight plan management information, vital for the safe and efficient running of air traffic.

Sir Colin said he believed Vickers

EW sensor for UK Army helicopters

■ The airborne radar warning receiver developed by Ferranti International for installation on British Army helicopters has received full certification. Deliveries of production standard hardware started earlier this year.

Ferranti won the £15m Ministry of Defence contract three years ago following an open competition between top UK and overseas suppliers. Designated ARI 23491, the Ferranti RWR system weighs less than 13 kg and introduces a number of innovative features making it one of the most technically advanced RWR sensors to enter service on military helicopters.

The RWR development resulted from a company funded programme to develop a comprehensive range of electronic warfare protection systems being marketed by Ferranti International as the AWARE series.

Schiphol G pier landed - Manchester T2 on time

■ Ferranti flight information systems are in service at major airports throughout the world. New installations are progressing at Amsterdam Airport Schiphol, the first phase of which will be live in May this year, and Manchester Airport's Terminal 2, scheduled for completion at the end of October.

Both are based on the new Ferranti airport management information and display system which is designed to run in an open system environment using the latest relational database

management tools and development techniques.

The opening of Schiphol G pier marks the successful completion, on time, of the first phase of a £4.5m contract to supply and install new flight information systems as part of the Schiphol 2000 expansion programme.

The Manchester installation, a £2m contract awarded last year, comprises a central computer system duplicated to guarantee service at all times.

First delivery of electronic targets

■ Ferranti International has started deliveries against a Ministry of Defence contract to supply Semi Active Radar Target (SART) systems.

The targets are remotely piloted vehicles for practice firings of radar guided missiles. In operation the target generates a typical radar return from a larger aircraft by producing an enhanced radar cross section when illuminated by a radar.

A key element of the avionics system is a new in-house developed antenna sub-system. The contract covers a quantity of 57 sets to a J band specification.

Tucano simulator for RAF

■ The fifth Tucano flight simulator to be built by Ferranti International for the Royal Air Force is undergoing Factory Acceptance checks prior to delivery for installation with TFS 4 at RAF Linton on Ouse.

The two Tucano simulators at RAF Cranwell are both just passing their 1000th hour of student training.

FERRANTI INTERNATIONAL

Continued from Page 1

takes in his testimony, Mr Lamont appeared to have reassured Conservative colleagues yesterday that he could give a robust justification for his economic policies.

But although he emerged from the meeting with his standing at Westminster at least no worse than before, speculation continued over how long he could remain at the Treasury.

Mr Lamont remains vulnerable to charges by the Labour opposi-

tion that there is a vacuum in his economic policy. Mr John Smith, the Labour leader, said the chancellor's performance only confirmed the view that the government was suffering from ministerial paralysis."

Arguing that unemployment was now the key priority for action both at home and on the continent, he castigated the EC's presidency of the EC as "one of the most calamitous" in its history.

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Editorial Comment, Page 18

INSIDE

Italcementi's French deal turns sour

Less than six months after catapulting Italcementi to the top of Europe's cement league through the surprise purchase of a controlling stake in Ciments Français, the deal has turned sour following the discovery of large off-balance sheet losses at the French company. Page 22

Politics put wind up US farmers

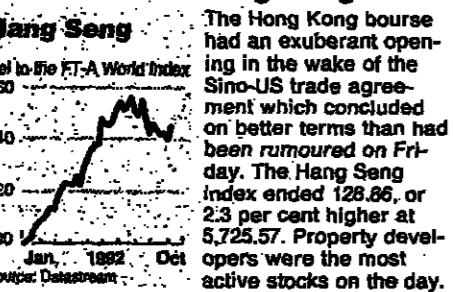


US farmers have little enthusiasm for four more years under President George Bush, but fear that a Clinton administration would make life more difficult. A book written by Mr Al Gore, Mr Bill Clinton's running mate, has entered the best-seller lists and farmers now fear they may be targets for extremist environmental protection measures by a new Democratic presidency. Page 38

Soup and biscuits

Campbell-Soup, the US foodmaker, yesterday launched a surprise \$58.80 a share offer for Arnotts, the Australian biscuit maker, in which it holds a 32.9 per cent stake. The US group said it was prepared to move to 100 per cent control at a cost of \$554.5m (£380m). Page 24

Exuberance in Hong Kong



The Hong Kong bourse had an exuberant opening in the wake of the Sino-US trade agreement which concluded on better terms than had been rumoured on Friday. The Hang Seng Index ended 128.86, or 2.3 per cent higher at 5,225.57. Property developers were the most active stocks on the day. Back Page

Corning earnings flatten

Corning, the US specialty glass group, yesterday reported flat third-quarter net earnings of \$107m, or 57 cents a share, compared with \$106.7m, or 57 cents, a year ago. Page 23

Intel revenue rises 20%

Intel, the leading US semiconductor chip manufacturer, reported a 20 per cent increase in revenue for the third quarter at \$1.43bn. Net income rose 19 per cent. Page 23

Market Statistics

	Base	London	Share	Services
Benchmark Govt bonds	42	London share services	35-37	
Benchmark Govt bonds	25	Life equity options	25	
FT World Indices Book Pages	25	Managed risk options	25	
FTISMA Int bond sec	25	Money markets	42	
Financial guides	42	New int. bond issues	25	
Foreign exchanges	42	World commodity prices	30	
London recent issues	25	World stock mkt indices	43	
		UK dividends announced	28	

Companies in this issue

Adam & Company	25	Intel	23
Aker	22	Italcementi	23
Albright & Wilson	14	Kidder, Peabody	23
Albrighton	21	Kraif Gen Foods Int	21
Alcatel Australia	21	Managed risk services	25
Alcatel-Lucent	14	Money markets	42
Amphol	24	New int. bond issues	25
Andrews Sykes	24	World commodity prices	30
Arnotts	24	World stock mkt indices	43
BSB Group	27	UK dividends announced	28
Brierley Investments	24		
CPC International	23		
Campbell Soup	23		
Chemical Systems	22		
Chesapeake	27		
Ciments-Francis	22		
Clark (C&I)	26		
Control Securities	25		
Corning	25		
County NatWest Ventr	22		
Daimler-Benz	21		
Dan-Air	21		
Davies & Newman	22		
East Asiatic	22		
Euro Fire Protection	26		
Freia Marabou	21		
GM	23		
Gates (Frank G)	26		
Goodman Fielder	27		
Goodwin	25		
Hershey Foods	27		
Highland Distiller	27		
Hongkong Land	25		
Hoskings Brewery	25		
Ingersoll-Rand	23		
World Trade Centre	14		
Yves Tegnér	24		

Chief price changes yesterday

	Fin Poles	330.1	+ 1.1
Residential	250	+ 10	+ 38
Schmalzach Lub	304	+ 13	+ 19
Police	415	+ 19	
DLW	89	- 17	
Heinkel	100	- 34	- 21
Unicar-Hell	232	- 8	- 25
Plastic Kompan	545	+ 13	+ 25
Wiles	121	+ 3	+ 9
Avtor	35	+ 1	+ 37
For	364	+ 12	+ 97
For Meters	301	+ 12	+ 55
Mecc Energy	74	+ 14	+ 40
Zeneca	512	+ 4	+ 22
PARIS (FRA)	778	+ 10	+ 84
Rehau	745	+ 43	+ 15
Autel Bater	745	+ 43	+ 15
LONDON (Pence)			
Flame	11	Brown Steely	33 - 4
BAA	732	+ 11	+ 29
Charlton Hous	21	+ 3	+ 7
Carson (B)	54	+ 1	+ 15
Charter (B)	31	+ 11	+ 37
Hopkins Dist	231	+ 9	+ 48
Kirk Sane	493	+ 19	+ 10
Latton Park	140	+ 10	+ 507
Mt. Lobs	65	+ 7	+ 14
Minor Group	778	+ 36	+ 250
Trace Comp	50	+ 5	+ 11
Post	548	- 14	+ 83
Body Shop	161	- 9	+ 66

US group wins Nordic snack bid

By Karen Fossli in Oslo

KRAFT General Foods International, part of the Philip Morris group of the US, yesterday won control of more than 50 per cent of the capital in Freia Marabou, Scandinavia's leading chocolate and snacks producer.

Norsk Hydro, Norway's biggest publicly quoted company, which controls 44.1 per cent of Freia's shares together with its pension fund, yesterday accepted the offer which values the company at \$1.5bn.

It also accepted on behalf of Procordia, the Swedish food and medical group, and

Paulig Services, a Finnish company. Consequently, a total of 54.9 per cent of the shares of Freia Marabou is covered by the acceptance. Norsk Hydro said.

The move virtually extinguishes any hope held by Hershey Foods of the US to acquire the company through a rival bid which it was considering with Orkla, the diversified Norwegian food group.

Hershey controls 18.5 per cent of Freia's capital. KCFI needs a two-thirds majority to push the deal through and the many small shareholders could pose an obstacle to a rapid conclusion.

KCFI subsidiary Jacobs Suchard on Sep-

tember 28 offered to acquire Freia Marabou for Nkr450 a share. Freia Marabou's B-shares closed Nkr5 up to Nkr435 yesterday on the Oslo bourse, but news of the Norsk Hydro acceptance came after close.

If the bid is successful, the company is to be called Freia Marabou Suchard. The offer expires on November 11.

KCFI promised Freia's shareholders it would ensure the company's growth and expansion. With the help of Jacobs Suchard, Freia's exports could rise by 5,000 tonnes to 20,000 tonnes within five years.

It said Freia's activities, board and management would remain intact and the com-

pany would take over responsibility for Jacobs Suchard's chocolate and sugar confectionery in the Nordic region, as well as in Britain, Belgium, Luxembourg, the Netherlands and the Baltic states. Freia will also be given access to Jacobs Suchard's research and development facilities and expertise.

Norsk Hydro stands to gain pre-tax profit of Nkr2.4bn on the disposal which it says will substantially strengthen the company's financial position. Norsk Hydro's pension fund will receive an additional Nkr600m from the sale of its 5.8 per cent Freia Marabou stake.

Lucas Industries to shed 4,000 jobs

By Paul Cheeseright, Midlands Correspondent

LUCAS Industries, one of the UK's largest engineering groups, is shedding at least 4,000 jobs in a three-year restructuring programme. It will sell companies which are not central to its aerospace and move its manufacturing operations on to fewer sites.

The group made a provision of £28.4m (£157m) in its 1991-92 results. The figures, announced yesterday, showed a sharp reduction in pre-tax profits to £22.5m from £22.6m in the year to July 1991, and a net loss of £8.8m compared with a net profit of £49.4m last time. Lucas had a loss per share of 1.2p, against earnings per share of 7.1p a year earlier.

The London stock market was cheered by the maintenance of the dividend at 7p. The share price quickly climbed 10p before settling to close at 94p for a day's rise of 4p. This gave Lucas a market value of nearly £660m. Lucas started its restructuring programme earlier this year. It has already reduced its workforce by 1,250. The remaining 2,750 jobs will be cut in the UK and overseas, taking the number employed worldwide to around 47,000 from more than 57,000 in July 1990.

Sir Anthony Gill, chairman, warned the first half of the current year will be little better than the 1991-92 first half, when Lucas had pre-tax profits of £220.6m topped up by a £90m contribution from its pension fund.

The pension fund contribution is offsetting the future cost of the restructuring programme. In 1991-92 Lucas had, in any case paid £22.7m in redundancy and reorganisation costs. These sliced into trading profits and left operating profits at £28.3m.

The gravity of Davies & Newman's financial position has incurred the problem of ebbing customer confidence.

The UK's top three package holiday companies, Thomson, Owners Abroad and Airtours, all have their own airlines. It is, perhaps, no coincidence that Airtours, once a big Dan-Air customer, announced that it was setting up an airline in late 1990, about the time of the first Davies & Newman financial crisis.

Uncertainty exacerbates the situation since the suspension of Davies & Newman's shares on September 22. The pressure is on Mr James to organise swiftly the third rescue in two years.

Lex, Page 20

New components, Page 26

Jane Fuller on the dilemma facing operators at one of the world's busiest airports

Mastering Gatwick's history lesson

History may have caught up with Davies & Newman, owner of Dan-Air, the oldest British airline still operating under its original name.

If Dan-Air collapses, its demise will echo that of other Gatwick-based scheduled carriers. Air Europe sunk with its parent, International Leisure Group, in March last year. British United was taken over by British Caledonian in 1971. Nearly four years ago, BCAL was in turn bought by British Airways which is still trying to turn around the Gatwick operation.

Some will blame the recession and recall that Dan-Air entered it in a weakened state. Others will ask whether Mr David James, Davies & Newman's company doctor-chairman, was too daring in expanding the scheduled side of the business, rather than cutting costs and losses.

But the question will also be reiterated: is it commercially viable for an independent airline to run a scheduled European network based on Gatwick?

The crux of the problem is whether enough higher-fare business travellers can be attracted to Gatwick to prop up the yield (average revenue per seat).

Gatwick is one of the busiest international airports in the world, with nearly 20m passengers a year, but only one in five are business travellers. That compares with nearly half of the 44m passengers at Heathrow.

Gatwick suffered last year when the London air traffic distribution rules, preventing new carriers operating from Heathrow, were abolished. That prompted several airlines, including Virgin Atlantic, to move flights to Heathrow.

According to BAA figures, Gatwick traffic has fallen by 11 per cent from a peak of 21.2m in the year to March 1990 to 18.9m in 1991-92. Business travel shows a decline to 20.7 per cent, from 22.5 per cent in 1990-91.

The BAA also uncovered

Gatwick Airport's passenger profile

INTERNATIONAL COMPANIES AND FINANCE

Lufthansa in talks to sell part of stake in Kempinski

By Michael Skapinker,
Leisure Industries
Correspondent

LUFTHANSA, the German airline, said yesterday it was negotiating to sell part of its 42.5 per cent stake in the Kempinski luxury hotel chain.

The negotiations follow Lufthansa's announcement last June that it was scaling down plans to merge Kempinski with Air France's Meridien chain.

Lufthansa said it was in talks with several interested parties, but the most likely buyer of the Kempinski stake is thought to be Advanta Management, a German investment group controlled by Mr Hans Dieter Bock.

Der Spiegel, the German news magazine, reported recently that Lufthansa would retain an interest in the chain of about 10 per cent. It is

believed, however, that Lufthansa would like to keep its stake in the chain at above 10 per cent.

The plan to merge the Kempinski and Meridien chains was announced last April. It would have created an 80-hotel group with 25,000 employees and annual sales of \$1bn. Air France would have been the majority shareholder in the merged company. The hotels would have retained their own names.

Meridien has 90 hotels worldwide. Kempinski is strongest in Germany, but with a growing presence in North America and Asia.

In June, however, Lufthansa said it regarded the merger as a long-term objective only. In the interim, it said, co-operation between the two hotel groups would be limited to a joint marketing arrangement.

Outokumpu in FM62m loss for first eight months

By Christopher Brown-Humes
in Stockholm

OUTOKUMPU, the Finnish mining and metals group, made a FM62m (\$13.2m) loss in the first eight months, reflecting lower-than-expected metal prices and a weak dollar.

The result was considerably better than the FM235m loss recorded in the same period last year, but the recovery has been slower than expected because of reduced investment activity in the group's European and US markets. In the first four months, the group made a FM3m profit.

Sales in the last eight months rose 15 per cent to FM8.147bn from FM8.029bn. Outokumpu said profitability had improved considerably compared with last year. It highlighted the November 1991 devaluation of the markka, growth in stainless steel sales, and the implementation of efficiency measures as positive factors.

The group said both its copper products and technology divisions continued to make losses, while stainless steel and base metals recorded positive results.

Outokumpu said Finland's decision last month to float the markka would worsen its 1992 result by FM58m, assuming 15 per cent devaluation.

It also said its decision to close down Outokumpu Copper Kennedy's drawn products line in the US would lead to FM130m in write-offs and expenses.

However, the company says its 1992 result is expected to "improve significantly" on last year's FM765m loss, although it will stay in the red.

• AMER, the Finnish consumer products group, reported a first-half pre-tax profit of FM40m (\$8.52m), compared with a break-even result in the same period last year.

The improvement for the six months to August 31 came despite a 5 per cent fall in net sales to FM3.35bn. The group blamed the drop on a continued decline in the Finnish car market and reduced demand for wholesale paper deliveries.

So far, the groups have failed to come up with any significant deals.

Mitsubishi Motors and Mercedes-Benz are discussing deal under which Mitsubishi will supply the German vehicle group with diesel engines for light trucks.

An earlier agreement under which Mitsubishi dealers in Japan sell Mercedes-Benz cars, has run into difficulties as the German company wants to develop an independent dealer network.

Stagecoach to buy NZ bus services

By Angus Foster in London

STAGECOACH, the UK's largest private bus company, has won approval from Wellington city council in New Zealand to buy its bus, tram and funicular railway services for NZ\$8m (US\$4.34m).

The acquisition is expected to be completed by the end of this month and will add about 270 vehicles to Stagecoach's 3,000-strong worldwide fleet.

The Wellington operations employ about 450 people, mainly on the city's "Big Red"

bus services.

Stagecoach, based in Perth, Scotland, operates six regional bus companies in the UK, but about 20 per cent of turnover is overseas.

A company spokesman said Stagecoach had been interested in New Zealand since the country passed legislation similar to the UK in 1989 to privatise bus services.

Manning levels are now similar to those among privatised UK bus operators and the spokesman said cost savings from efficiencies would be

small. Although the company is interested in further New Zealand acquisitions, other large city councils such as Christchurch and Auckland have yet to announce plans to open up services to the private sector.

Stagecoach has also looked at Czechoslovakia and is trying to break into Hong Kong, which recently announced plans to increase competition for the colony's bus services.

The company lost out in the first new franchise to be offered earlier this year.

Mitsubishi, Daimler stress co-operation

By Emiko Terazono in Tokyo

MITSUBISHI of Japan and Daimler-Benz, the German industrial group, yesterday reconfirmed their growing co-operation, after talks at the weekend in Japan between their executives.

Mr Takeshi Eguchi, vice-president of Mitsubishi Corp, the trading company that is the nucleus of the group, said the mutual understanding between the two groups had been strengthened.

Mr Eguchi added that of the several projects being studied, an important agreement between the two companies may be concluded by the end of this year.

The weekend meeting is the fourth since the highly publicised decision in 1990 between Daimler-Benz and four companies in the Mitsubishi group to seek a broad strategic alliance.

However, in contrast to the initial excitement over the tie-up, Mitsubishi underplayed the importance of the alliance.

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French adventure leaves sour taste

Haig Simonian on Italcermenti's takeover of Ciments Français

FOR Mr Giampiero Pessenti, the entrepreneur who controls Italcermenti, Italy's biggest cement group, it has been a week to forget. Less than six months after catapulting his company to the top of Europe's cement league through the surprise purchase of a controlling stake in Ciments Français of France, the deal has turned sour following the discovery of substantial off-balance sheet losses at the French company.

The low profile contrasts with the policy of Mr Pessenti's father Carlo, who built the group into one of Italy's leading conglomerates.

The plan for expansion was debt. Following his father's death in 1984, Mr Pessenti sold assets to reduce borrowings under Mediobanca's guidance. Italimobiliare slimmed down to its core cement business, retaining some sidelines in engineering, publishing and tourism. Meanwhile, Mr Pessenti won admirers, culminating in his appointment as chairman of Gemina, the Fiat-controlled investment and financial services group in which Mediobanca and Italimobiliare are also shareholders.

In the past two years, Italcermenti, which has been solidly profitable throughout, has been making a more public come-back and has been expanding at home and abroad. Last year, it bid unsuccessfully for Cementir, the state-owned cement group put up for sale by the IRI holding group, and Heracles, the Greek cement maker, which fell to Ferruzzi's Calcestruzzi cement and building materials subsidiary. But Italcermenti managed to purchase two of Czechoslovakia's leading cement producers. Buying into Ciments Français was its biggest coup. With a combined production of

around 36m tonnes a year, the group is now the world's second-largest cementmaker.

But even Italian plaudits for the purchase were clouded by criticisms of its financing. In spite of its liquidity, Italcermenti had to launch a rights issue, along with a convertible bond, raising about £650m (\$800m) to help pay the £1.70bn purchase price.

Minority shareholders were furious to be offered only non-voting savings shares in the bond, and to have to pay the same price for ordinary and savings shares in the rights issue. Some were further incensed by the sharp fall in Italcermenti's share price in the run-up to the deal, triggering demands for an investigation into insider trading.

Typically, Italcermenti has

made no official statement about the problems in France, while Mr Pessenti himself remains incommunicado.

Company officials merely note that matters are being tackled jointly by Italcermenti, Mediobanca, Ciments Français and Paribas, the French bank that controlled the French cement producer, and that all four are determined to reach

an amicable solution.

Italcermenti also stresses it will not suffer financially. It claims the recent devaluation of the lira has actually worked in its favour, as it had already bought French francs - now worth more in lira terms - to finance the deal prior to the lira's slide. Nor does the discovery of off-balance sheet losses at Ciments Français affect the "industrial logic" of the deal, it says.

However, it is still far from clear how easy it will be to plug the gap in the finances of Ciments Français which was discovered by Italcermenti's auditors, KPMG.

Two ideas are now being touted. Either Italcermenti, which will not pay for the acquisition until year-end, will re-negotiate the price, or Paribas, as vendor, will make up the losses. Renegotiation could be a minefield in view of the fact that Ciments Français launched a big share placing in July. Though largely shunned by investors, allowing the Italians to pay less for the company could require compensation to shareholders who subscribed to the issue.

Hence Italcermenti's apparent preference for the second option. Letting Paribas make up the "gap" in the accounts of Ciments Français means Italcermenti would buy what it expected, and minority shareholders in Ciments Français could not claim compensation. With Paribas considering legal action, that idea so far seems to be more popular in Milan than Paris.

Aker profits slip to NKR 369m

By Karen Fossli in Oslo

the period, from a profit of NKR41m last year, due to a NKR43m loss at Norwegian Contractors, part of the oil and gas technology division.

Mr Tom Ruud, Aker's president and chief executive, said that new equity and group transfers totalling NKR400m would be injected into NCR before the end of the year.

Aker's two main divisions - cement and oil and gas technology - significantly increased sales to lift group

operating revenue to NKR1.487bn from NKR1.630bn in the same period last year.

The oil and gas technology division increased sales by NKR3.1bn to NKR7.534bn, although it fell into an operating loss of NKR23m from a profit of NKR211m last year, and order reserves rose to NKR1.5bn from NKR1.5bn in the period. The cement division lifted sales by NKR217m to NKR3.983bn. Operating losses fell by NKR2m to NKR53m.

Board changes at East Asiatic

THE EAST Asiatic Company, one of Denmark's largest and oldest companies, has brought in outsiders for the first time as chairman of the supervisory board and chief executive, writes Hilary Barnes in Copenhagen. Mr Michael Florini, 44, finance manager at the AP Moller shipping and oil group, has been appointed chief executive. Mr Jan Erdlund, a lawyer with board experience on several shipping companies, is to become chairman.

These securities have not been registered under the Securities Act of 1933 and may not be offered or sold in the United States absent registration or an applicable exemption from the registration requirements. These securities having been sold, this announcement appears as a matter of record only.



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For the period from October 13, 1992 to April 13, 1993 the Notes will carry an interest rate of 3.74375% per annum with an interest amount of US \$94.34 per US \$100,000 principal amount of Notes payable on April 13, 1993.

Agent Bank:
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U.S. \$250,000,000

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Floating Rate Notes Due 1993

Interest Rate: 5.9% per annum
Interest Period: 9th October 1992
13th April 1993

Interest Amount per
U.S. \$10,000 Notes due
13th April 1993 U.S. \$205.42

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£100,000,000

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Interest Rate: 9% per annum
Interest Period: 9th October 1992
11th January 1993

Interest Amount per
£10,000 Notes due
11th January 1993 £231.78

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Floating Rate Serial Notes due 1994

For the six months

13th October, 1992 to 13th April, 1993

In accordance with the provisions of the Notes, notice is hereby given that the rate of interest has been fixed at 7 per cent. per annum, and that the interest payable on the relevant interest payment date, 13th April, 1993 against

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Bank Leumi le-Israel (Switzerland), 34 Clarendonstrasse, 8002 Zurich.
Banque Internationale à Luxembourg S.A., 2 Boulevard Royal, 2923 Luxembourg.
Bank Hapoalim (Switzerland) Ltd, 33 Stockerstrasse, 8039 Zurich (principal paying agent).

BANK Hapoalim (SWITZERLAND) LTD.
BANK Hapoalim (Switzerland) Ltd, 33 Stockerstrasse, 8039 Zurich (principal paying agent)
Dated: 1st October 1992

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\$1,330,000,000

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October 1992

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1993. Inclusive. Payment
US\$10,000,000 Note US\$89,741.67.
October 13, 1992 London
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INTERNATIONAL COMPANIES AND FINANCE

Campbell launches bid for Arnotts

By Kevin Brown in Sydney
and Nikki Tait in New York

CAMPBELL Soup, the US foodmaker, yesterday launched a surprise AS\$2.80 a share offer for Arnotts, the Australian biscuit maker, in which it holds a 32.9 per cent stake.

Campbell, which has a sizeable biscuit and bakery division in the US where it manufactures the "Pepperidge Farm" brand, said its objective was to secure control of Arnotts by acquiring a further 17.2 per cent of the shares at a cost of AS\$29m (\$14.20). However, the group said it was prepared to move to 100 per cent control at a cost of AS\$43m.

The offer, which is subject to approval by the Foreign Investment Review Board (FIRB), values Arnotts at AS\$1.2bn. Campbell already has FIRB approval to acquire up to 40 per cent of Arnotts.

Arnotts, which was informed of the offer only minutes before it was announced by the Australian Stock Exchange,

advised shareholders to take no action until after a scheduled board meeting tomorrow.

Schroders Australia, the investment bank appointed to advise the Arnotts' board, said the offer was "not nearly good enough" to secure control of the group's large range of premium brands.

"I would have thought a first shot across the bows would have been in the region of AS\$12," said Mr Paul Binstead, a director of Schroders' investment banking division.

Analysts said the small premium over Arnotts' closing share price of AS\$1 suggested Campbell was testing the market, possibly to flush out potential rival bidders such as Pacific Dunlop, the diversified Australian manufacturer, or United Biscuits of the UK.

Mr David Johnson, Campbell's chief executive and himself an Australian, said the offer was "a logical extension" of the technical and marketing relationship between the companies, which began in 1985.

When Campbell helped Arnotts resist a bid by Mr Alan Bond,

"We are sharing high-value ideas, technology, and know-how with Arnotts. We need majority ownership to justify sharing of our proprietary assets," he told the Arnotts board in a letter.

Campbell had started to buy shares in Arnotts in 1984, and pointed out yesterday that it was "invited by the Arnotts board to become a major shareholder in 1985". Today, Campbell has two representatives on the Arnotts' board.

Mr Johnson said Campbell would develop Arnotts' dominant position in Australia and help it increase sales in Asia, widely seen as a potentially lucrative market for Australian food manufacturers.

Arnotts', he indicated, would become Campbell's "pan-regional brand" in Asia, and could utilise the US food company's sales and distribution network in the region.

The US company's existing biscuit and bakery division had

sales in the year to August of \$803.6m and operating profits of \$80.6m.

"The world food and biscuit industry is becoming increasingly globalised. Arnotts needs a global partner to help it take advantage of new opportunities," he said.

Campbell said Arnotts would remain a stand-alone company run by its current management team.

Analysts said this was probably an attempt to deflect criticism of the sale of the company's well known brand names to an overseas owner.

The offer is the fourth big development in the Australasian food market in little more than a year.

In the earlier deals, Pacific Dunlop acquired Petersville Sleigh from the collapsed Adsteam group last year, while Goodman Fielder Wattie sold its Wattie's offshoot in New Zealand to Heinz of the US for AS\$28m and bought the Uncle Toby's group in Australia for AS\$30m.

Maybank pre-tax up 26.1% to M\$560m

By Kieran Cooke
in Singapore

MAYBANK, Malaysia's biggest banking group, has reported taxable profits of M\$860m (US\$223.3m) for the year to June, a rise of 26.1 per cent on the previous year's figure.

Maybank's commercial and merchant banking activities accounted for M\$472m of the 1992 profits.

Finance and leasing operations contributed M\$72m, with other activities contributing the remainder.

Maybank has concentrated on its home market and therefore benefited from the rapid growth of the Malaysian economy over the past four years. More than 80 per cent of the group's taxable profits came from its operations in Malaysia, while about 12 per cent came from activities in Singapore.

Maybank also has operations in Brunei, Hong Kong, London and New York.

Mr Ahmad Mohamed Don, managing director, said growth prospects for the bank continued to be favourable given the continued growth of the Malaysian economy. In each of the last four years, Malaysia's economy has grown by more than 8 per cent. The latest estimates are for growth of 8.7 per cent this year.

Mr Ahmad also announced that Maybank had acquired a life insurance licence through the M\$15m purchase of Safety Life & General Insurance.

The life insurance business in Malaysia is considered to be underdeveloped, and Mr Ahmad said the sector had the potential for long-term growth. According to Bank Negara, Malaysia's central bank, the number of new life insurance policies rose by 25 per cent in 1991.

Rights issue by St George Bank 93% subscribed

ST GEORGE Bank, formerly Australia's biggest building society, yesterday said its AS102m one-for-five renounceable rights issue had closed 93.3 per cent subscribed, after reports the issue of 22.2m new ordinary shares offered at AS4.60 (\$3.28) each, fully underwritten by BT Securities, increased shareholders' funds to more than AS564m.

On September 1, the Hong Kong government appointed an inspector to probe the affairs of WTC and Tomson Pacific after a Securities and Futures Commission investigation into certain share deals by the two companies.

Correction

Gold Fields

GOLD Fields of South Africa will soon decide on the future of its Doornfontein mine, and its Deelkraal mine as reported in the FT on October 7.

Brierley close to Sealord deal

By Terry Hall in Wellington

A GROUP of 13 Maori tribes has failed to stop the New Zealand government backing a deal that could see forestry group Carter Holt Harvey sell its Sealord fishing division to a joint venture of Maori people and Brierley Investments.

The dissident group, including Maori from the distant Chatham Islands, opposed a deal that was previously agreed by most Maori tribes. This was supposed to be a "final settlement" of all fishing claims dating back to the Treaty of Waitangi signed with the British in 1840.

Mr Justice Heron, in the

High Court in Wellington, yesterday rejected a bid to order the Crown not to settle the deal until there was a full court hearing about the rights of Maori who didn't agree with the settlement.

His decision permits the government to lend the Maori people NZ\$150m (US\$81m) to form a joint venture with Brierley Investments to buy Sealord, which is New Zealand's biggest deep-sea operator, and owns 26 per cent of all New Zealand fish quota.

Mr Justice Heron refused to grant approval for the objectors to continue the case. He ruled that a substantive hearing, involving points raised by

the objectors, could be heard before the year-end.

Maori and the Crown have been negotiating for years to try to settle Maori fishing claims.

Some Maori had already signed the deal, but others refused or said it was signed on their behalf without authority.

The hearing removes the major obstacle for the Maori-Brierley Investments offer for Sealord to go ahead. A rival group, led by a Danish group Royal Greenland, has also said it is bidding for Sealord.

Carter Holt Harvey is expected to make a decision on the rival bids shortly.

Ampolex plans to double output in five years

AMPOLEX, the Australian oil producer, plans to double its output and spend around AS\$1.4bn (US\$1bn) on development and exploration over the next five years, Reuter reports from Sydney.

Ampolex's production has

grown rapidly in recent years, reaching a record 6.4m barrels in the year to June.

Mr Campbell Anderson, chairman, said in his annual report: "The board's ambition is to double this again, while adding to proven reserves, over the next few years."

WTC agrees sale of HK office complex to China

In May, Hongkong Land sold a central district block to a Chinese consortium for HK\$3.5bn.

Mr Lee said: "The proceeds will be used to repay debts, finance the company's various projects in China, and for strategic investment in Hong Kong and south-east Asia."

On September 1, the Hong Kong government appointed an inspector to probe the affairs of WTC and Tomson Pacific after a Securities and Futures Commission investigation into certain share deals by the two companies.

U.S. \$100,000,000



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The Hokkaido Takushoku Bank, Limited

(Incorporated in Japan)

In accordance with the provisions of the Notes, notice is hereby given that for the six month Interest Period from October 13, 1992 to April 13, 1993 the Notes will carry an Interest Rate of 3.4625% per annum. The interest payable on the relevant interest payment date, April 13, 1993 will be U.S. \$4,376.22 and U.S. \$175.05 respectively for Notes in denominations of U.S. \$250,000 and U.S. \$10,000.

By: The Chase Manhattan Bank, N.A.
London, Agent Bank
October 13, 1992



U.S. \$250,000,000
National Australia Bank
(Incorpor

COMPANY NEWS: UK

Hongkong Land fails to lift Trafalgar stake

By Andrew Taylor,
Construction Correspondent

MR SIMON Keswick yesterday confirmed that his Hongkong Land company had failed to increase its stake in Trafalgar House beyond the 14.9 per cent it acquired on October 1.

Mr Keswick, chairman, later met Trafalgar House directors to discuss possible boardroom changes at the UK engineering, construction, property, hotels and shipping group.

The position of Sir Eric Parker, Trafalgar's chief executive, and Sir Nigel Broackes, chairman, are thought to be vulnerable following the Hongkong Land approach and recent shareholder criticism of the group's management.

The Trafalgar board said dis-

cussions with Hongkong Land had been amicable but no decision had been taken on management changes, including on whether Hongkong Land would be invited to the board.

It said that a full statement on various matters would be made in due course.

Hongkong Land had sought to raise its stake to 29.9 per cent, but said that it had received acceptances increasing its holdings by only 1 per cent. The tender offer, therefore, had been declared void.

Mr Keswick said his company had achieved its objective of acquiring a strategic investment in Trafalgar, which owned several world class businesses.

He said: "Provided the company (Hongkong Land) is ade-

quately represented on the board, its investment will be long term and it will devote its resources to the future expansion and development of Trafalgar.

"The investment in Trafalgar represents some 3 per cent of Hongkong Land's shareholders funds and leaves the company well placed to pursue other investment opportunities such as participation in the development of Hong Kong's newest container terminal."

"In this task Hongkong Land will be able to call upon the assistance of the wider Jardine Matheson Group."

Jardine controls 33 per cent of Hongkong Land and jointly owns with Trafalgar, Gammont construction group in Hong Kong.

Tay dips 26% but lifts payment

By Walton Morris

TAY HOMES, the Leeds-based housebuilder, saw year-end pre-tax profits dip 26 per cent in depressed conditions. But increased turnover, including the sale of more than 1,000 housing units for the first time, and reduced gearing enabled the company to push dividends up 10 per cent to 5.85p.

Taxable profits in the year to June 30 1992 declined to £6.14m (£8.26m) on sales of £76.22m (£70.58m). Operating profits were down to £9.25m (£11.63m).

Reduced gearing of 47 per cent (66 per cent) on borrowings

ings of £14.2m was partly due to a shift of costs on a show house joint venture being shifted off balance sheet. Interest charges fell to £3.11m (£3.37m).

M Trevor Spencer, chairman, said the year-end figures were an excellent achievement in uniquely difficult conditions. He said that while a forecast was difficult, the group's ability to generate profit reflected its capacity to weather the recession and recover strongly when conditions improved.

Sales of plots from the group's land bank, which stood at 4,800 units at year-end, totalled £1.4m (£2.3m). Funds tied up in part-exchange homes totalled £5.8m (£5.2m) at year-end.

Shareholders' funds rose to £30.31m (£28.05m) representing assets per share of 138.2p (£127.5p). Earnings declined to 18.1p (25.1p).

up for sale companies which could raise about £100m during the current financial year. The first four to go have combined sales of about £150m a year and employ in the region of 2,000.

The biggest is the fluid power distribution business, which has most of its sales in the US. Autocentres, a car parts business in the UK with 65 outlets, Defence Fabrications, which makes missile casings in Burnley, and Aircraft Transparencies, a Luton company making aircraft windows.

The group has also started to consolidate its plants, narrowing the geographical range of its factories, to have, for example, one product made in one factory and not in three.

Thus, in Buckingham, where Lucas has three assembly test operations, it has closed one. It is putting



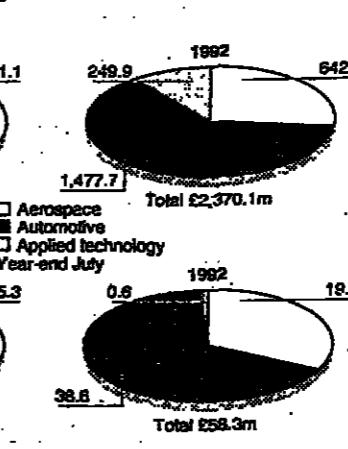
Sir Anthony Gill: warned government that it should keep inflation down

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has closed one small plant in Germany and another in France.

Seven units from the group's applied technology division, the largest employing 250 people, have closed in the US. A Los Angeles plant in the aerospace division has shut. But new plants have opened in Cleveland, replacing an outdated one, and in Salt Lake City.

There will be more, so far unspecified, plant closures, with the loss of jobs evenly split between the UK and other countries. But Sir Anthony Gill, the chairman, made clear that the UK is likely to remain the group's manufacturing base.

Although 81 per cent of Lucas's products are sold outside the UK, half of them are manufactured in the UK. "There may be an increase in UK manufacturing. This is a good base," Sir Anthony said, although he warned the government to keep inflation down.

last financial year, but Sir Anthony is making it clear that the group would like to spread development and investment costs.

Lucas is no stranger to joint ventures. It recently announced two new partnerships, with Sagem of France and Autobrzd of Czechoslovakia. And it wants more.

"What we'd look at is an area where we have a unique capability which we can exploit more quickly if we go in with somebody else, that's the nature of the trade-off," Sir Anthony said.

The search for joint ventures, the simplification of the Lucas manufacturing network and the re-shaping of the group will be under the control of a new and, Lucas hopes, streamlined and more responsive senior management.

Following tension on the board earlier this year and the appointment six weeks ago of Mr John Grant as finance director, Lucas has now decided to strip out a tier of management. The effect will be to cut central overheads by 25 per cent. Throughout the group the number of management positions will be reduced by 250.

Lucas used to have a series of group, sector and divisional executives. These have been scrapped and replaced by a new and small group executive, each member of which will be responsible for one of the five portfolios into which Lucas businesses have now been grouped - aerospace, applied technology and three automotive areas.

Control Securities wins bondholders' consent

By Maggie Urry

CONTROL SECURITIES, the property, hotels, brewing and leisure group in refinancing talks with its bankers, yesterday won the consent of holders of one of its Swiss franc bonds to delay interest payments until January 18.

Holders of the group's two bond issues, which total SFr 200m, also agreed to waive rights to declare the bonds to be immediately due and payable until January 18. Further meetings of bondholders will be held on or before that date.

Price Waterhouse rise pegged at 2%

By Andrew Jack
in Washington

PRICE Waterhouse, the accountancy firm, saw fee income rise 2 per cent to £285m in the year to June 30. Mr Ian Brindle, senior partner, said: "The full impact of the recession is now reflected in our fee income. Business has been

strongly impacted by the low levels of corporate activity."

Audit and business advisory services, comprising one third of total income, fell 2 per cent to £137m.

The most significant rise came in the corporate recovery division, which rose by nearly one third to £40m reflecting the firm's work on companies

Walker Greenbank ahead 5.6% and sales begin to improve

By Paul Taylor

WALKER GREENBANK, the wallcoverings group which recently emerged from a substantial reorganisation, yesterday reported a 5.6 per cent increase in interim pre-tax profits and said it had detected a slight improvement in sales in the last two months.

Pre-tax profits for the six months to July 31 rose from £2.69m to £2.84m on turnover which fell slightly to £29.51m (£30.37m) as a result of the disposal last year of the non-core

in financial difficulty. Management consultancy fell 5 per cent to £97m. The firm said this was the result of clients postponing discretionary spending in efforts to weather the recession.

Corporate finance and privatisation rose 19 per cent to £16m, while tax consultancy grew 3 per cent to £105m.

Grimson stairlift business.

Operating profits, before exceptional items, increased by 13.3 per cent to £3.14m (£2.77m), but the increase was partly offset by higher net interest payments which grew to £301,000 (£233,000).

Earnings per share increased by a modest 2.6 per cent to 2.11p (2.06p) and the interim dividend is unchanged at 1.2p.

The core commercial and consumer wallcoverings business managed to boost its market share and increase its turnover by 4.6 per cent to £25.47m, mainly because of the inclusion of the Harlequin distribution company in Germany, acquired in December.

Without this new business

Mr Charles Wightman, chief executive, said first half sales would have been flat. After a strong first quarter Mr Wightman said sales declined in May and June as business and consumer confidence evaporated with the election. However he added that there had been signs of a slight improvement in August and September.

Kunick sells 50% of nursing homes

By Angus Foster

Shares in Kunick gained 4p to 5p yesterday after the company announced it was selling a 50 per cent stake in its nursing homes business to reduce borrowings.

County NatWest Ventures will pay £12.5m for a stake in Goldsborough Holdings, a new holding company for the nursing homes business. About £18m of Kunick's borrowings will be transferred to the new holding company. A further £2m of bank borrowings will be repaid once certain Goldsborough properties are sold.

This will reduce Kunick's net borrowings from £46m at March 31 to about £10.5m.

Sir Kunick intended to keep its stake in Goldsborough, which may be floated at a later stage.

The nursing home business has been burdened by heavy borrowings, and recorded a pre-tax loss of £300,000 in the year to December 31.

Kunick's two French nursing homes are not part of the deal and are being retained.

Andrews Sykes dissident rules out making bid

By Paul Taylor

MR JACQUES Murray, the dissident shareholder at the centre of an increasingly bitter battle for boardroom control of Andrews Sykes, yesterday ruled out making a bid for the industrial services and environmental products group in the current circumstances.

European Fire Protection Holding, Mr Murray's main investment vehicle through which he now holds a 32.2 per cent stake in Andrews Sykes, said yesterday that it considers the company to be "substantially overvalued at the current market price," and added, "in the absence of a material change in circumstances - which would include an offer by a third party - EFP will not make an offer for the company at this level."

Mr Murray has criticised the recent financial performance of Andrews Sykes and has set down resolutions calling for the removal of Mr David Hubbard, the chairman, and Mr David Crowe, a non-executive director, from the five-man

board and their replacement by himself and three of his associates at an extraordinary meeting on Friday.

Andrews Sykes' shares closed unchanged yesterday at 130p after gaining 5p on Friday when European Fire increased its stake in Andrews Sykes from 26.5 per cent to 29.2 per cent by buying shares in the market.

However yesterday's statement is clearly designed to dispel any shareholders' hopes that the battle could develop into a full bid.

In a letter to shareholders on Friday, Mr Hubbard launched a fierce attack on Mr Murray and his record as chairman of Nu-Swift, where he is the majority shareholder, and urged them to vote against Mr Murray's "unnecessary and unmerited" proposals.

European Fire countered yesterday that Mr Hubbard had failed to address its "legitimate concerns" and was seeking to "divert shareholders' attention away from the question of Andrews Sykes' survival and the absence of an effective strategy to reverse its decline."

Adam board comfortably survives meeting

By James Buxton, Scottish Correspondent

THE CHAIRMAN and board of Adam & Company, the small Edinburgh-based private banking group, whose banking subsidiary lost twice its capital in irregular foreign exchange futures dealing, yesterday comfortably survived an extraordinary general meeting held to consider the affair.

There was no call at the meeting for the resignation of either Sir Charles Fraser, chairman, or of Mr James Laurenson, deputy chairman and managing director, and two shareholders asked for the opportunity to put more money into the bank.

Sir Charles, a leading Edinburgh solicitor and company director, told shareholders that if the senior executives and directors who were "technically responsible" for the loss were to resign, "you would have no Adam & Co." The company was too small to sustain the departure of its top executives.

But he said: "I apologise unreservedly to shareholders for what has happened. An expression of remorse is entirely appropriate."

Adam & Co, a bank which caters for wealthy individual clients, suffered a loss of £21m in its London treasury department due to operations by its foreign exchange dealers who "acted as a rather inexperienced gambler at a roulette table," he said.

However, Mr Edward Gates, chairman, said that sales in August, traditionally the highest selling month, were up 85 per cent on the previous August.

Price-cutting had led to lower margins in new vehicle sales, he said, but the company was aiming to hold profits rather than just shift units. Service was "in line with last time."

Turnover at the company, which has five Ford franchises, was down at £25.8m (£23.3m). Although the loss wiped out the

bank's £10m capital, Adam & Co was rescued by Mrs Francoise Schlumberger Primat, a 75-year-old director, who agreed immediately to inject £21m into the bank by means of an issue of perpetual convertible non-cumulative preference shares which carry no coupon till 2003.

The Schlumberger family of France, whose fortune is founded on its company which operates systems for measuring the flow of oil wells, was already the largest shareholder in Adam & Co, following Adam's acquisition of Continental Trust in 1986.

Adam & Co - then the first new Scottish bank since 1844 - was created in 1984 by Scottish private and institutional investors and named after the economist Adam Smith.

Sir Charles told about 120 shareholders at a sober and attentive gathering at the Caledonian Hotel in Edinburgh that the loss occurred in a discretionary currency portfolio set up for a client and came to light on August 26 when the two dealers involved disclosed the situation.

Losses were incurred, he said, "at an early stage in the management of the portfolio." But the dealers were "extremely nervous about reporting such losses" and believed they could avoid doing so by "rolling contracts forward in the expectation of a reversal of the trends which had created the losses."

Because of the accounting techniques employed by the dealers neither the client

nor the senior managers or directors of the bank were aware of the extent of the overall exposure. The quarterly reports "on almost all occasions indicated that there were no outstanding forward contracts at the reporting date. This we now know to be totally untrue."

The dealers were backing the US dollar against the D-mark at a time when the US currency was falling steadily.

"The dealers acted as a rather inexperienced gambler at a roulette table and continued to bet on the same outcome, backing the dollar against the deutsche mark and doubling up as the situation became more desperate."

Some 22 outstanding rolled-over positions were concealed. Fictitious positions were also booked to the portfolio account and, according to a specially commissioned report by Price Waterhouse, the dealers had "thought of everything, even to the extent of selecting counterparties which they thought would not be approached by the auditors."

The two dealers, Peter Wood, 31, and Richard Turnbull, 27, were immediately suspended and are now no longer employed by the bank, Sir Charles said.

The chairman said that such "operations can only be carried out by knowledgeable dealers who are prepared to manipulate the bank's reporting systems in order to avoid detection." The control over the management of the discretionary port-

Exports offset Highland home downturn

By Philip Rawstorne

STRONG growth in export sales of The Famous Grouse premium Scotch brand rose 29 per cent in the UK market where overall Scotch sales were 11 per cent down - a trend which provoked strong criticism of the UK government's taxation policy on spirits from Mr John Goodwin, chairman. The complicated and illogical tax system reduces UK employment and damages the balance of payments," he complained.

Exports of the company's premium Scotch brand rose 29 per cent in value and 16 per cent in volume compared with overall industry export gains of 12 per cent and 4 per cent respectively.

Earnings per share for the year ended August 31 were maintained at last year's 15.1p. A final dividend of 4.55p (4.14p) lifts the total payout to 6p, an 8.9 per cent increase.

Operating profit declined from £22.41m to £21.92m on turnover 4 per cent higher at £162.4m (£153.37m).

Export sales of Famous Grouse amounted to £25.5m compared with £19.5m in the previous year. Distribution through Rémy Cointreau secured increased sales in a number of European markets including France, Sweden, the Netherlands, Greece and Portugal.

Highland now exports 37 per cent of its whisky. Overseas

sales of Famous Grouse have risen from 50,000 cases in 1975 to 750,000 cases.

Volumes declined 6 per cent in the UK market where overall Scotch sales were 11 per cent down - a trend which provoked strong criticism of the UK government's taxation policy on spirits from Mr John Goodwin, chairman. The complicated and illogical tax system reduces UK employment and damages the balance of payments," he complained.

Mr Michael Nugent, chief executive, said some of RHM's continental businesses "could be of interest to us, and we will keep watching that particular situation." He did not divulge which businesses interested GFW, or how much it would be prepared to pay.

RHM's continental European business had net assets of £16.9m in the August 1991 annual sheet and achieved trading profits of £2.6m on sales of £73.6m in the 1990-91 year, down from £24.7m and £75.8m previously.

They comprise three milling and one bakery company in the Netherlands, and a bakery group in France. GFW's European foods division generated sales of £5750.5m, a fifth of the group total, in the year to June 30, and the group has made no secret of its plans to acquire further businesses.

European activities centre on milling and baking businesses in Belgium, the Netherlands, France and Germany, where Mr Nugent believes long term European growth will be strongest.

Earlier this year the group merged its Melvin and Bakkerij Hendriks baking businesses in the Netherlands into a single business under the name Quality Bakers Europe. It described the A\$1.4m acquisition of Limburgse Molens, a privately-owned Belgian flour miller, as a step towards building "critical mass" in milling and baking.

GFW disposed of its 29.9 per cent holding in RHM after its bid failed, and was later the target of a failed A\$3.1bn counter offer from RHM. Last week it sold its Wattie Foods business in New Zealand for A\$428m and paid A\$330m for the Uncle Tobys food and snack group.

The sales level results from

Recovery at Mid-States

First-half 1992 pre-tax profits from Mid-States, the London-quoted distributor of car parts in the US, were 17 per cent down on the corresponding figure, but 37 per cent ahead of the second half of 1991 largely as a result of cost reductions.

Pre-tax profit this time for the company which is based in Nashville, Tennessee, came to £1.92m, against £2.33m and £1.4m in the second half, generated from turnovers of £24.5m, £23.8m and £25.1m respectively.

Earnings per share worked through at 3.2p (4.1p) and the interim dividend is unchanged at 8.75p.

Albrighton cuts losses to £1.2m

The year ended March 31 1992 at Albrighton saw the completion of the business disposal programme, and the group now specialises in the quarrying, manufacture and supply of natural dimensional stone and waste disposal landfill.

Turnover came to £10.7m (£22.3m) and the loss before tax to £1.21m, compared with £1.39m. Continuing activities provided £2.53m (£2.76m) of sales and £204,000 (£44,000) out of an operating profit of £24.5m, £23.8m and £25.1m respectively.

Mr Peter Woodman, chairman, said the group was currently trading above break even, but he remained cautious about the year's results.

Australians may bid for parts of RHM

By Kevin Brown in Sydney

GOODMAN Fielder Wattie, the Australian food group which unsuccessfully offered £1.75m for Rank Hovis McDougall in 1988, yesterday said it might bid for RHM's continental European baking and milling activities if a hostile £780m takeover by Hanson succeeds.

Mr Michael Nugent, chief executive, said some of RHM's continental businesses "could be of interest to us, and we will keep watching that particular situation." He did not divulge which businesses interested GFW, or how much it would be prepared to pay.

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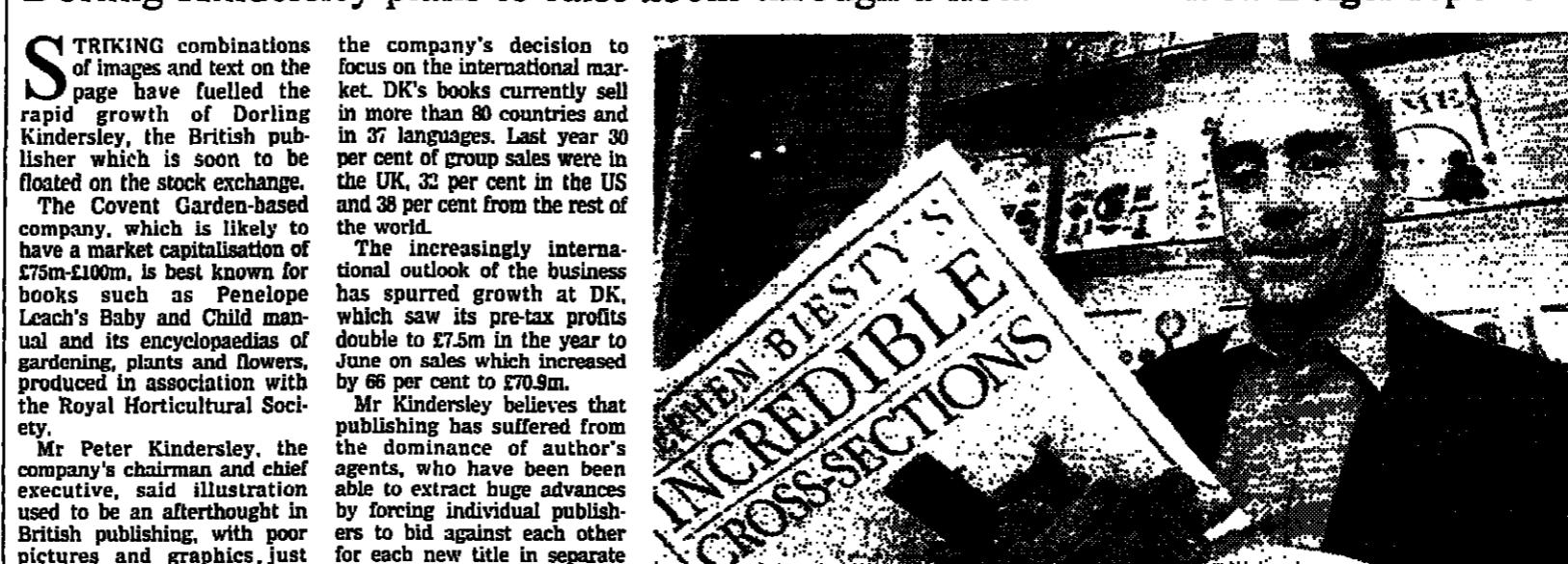
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The sales level results from

Publisher with a flair for the right image

Dorling Kindersley plans to raise £30m through a flotation. Andrew Bolger reports



Peter Kindersley: illustration used to be an afterthought in British publishing

STRIKING combinations of images and text on the page have fuelled the rapid growth of Dorling Kindersley, the British publisher which is soon to be floated on the stock exchange.

The Covent Garden-based company, which is likely to have a market capitalisation of £75m-£100m, is best known for books such as *Penelope Leach's Baby and Child manual* and its encyclopedias of gardening, plants and flowers, produced in association with the Royal Horticultural Society.

Mr Peter Kindersley, the company's chairman and chief executive, said some of RHM's continental businesses "could be of interest to us, and we will keep watching that particular situation." He did not divulge which businesses interested GFW, or how much it would be prepared to pay.

DK's reference books are conceived from the outset as an integral combination of images and words, with captions wrapped round high quality photographs and graphics, printed on clear white backgrounds.

The company spends as much as £2,000 per page in its books - well above the industry average. Mr Kindersley, 51, who trained at arts school, believes publishing has suffered from a failure to invest sufficiently in its products, which in turn leads to low profit margins.

DK recoups this heavy investment by achieving high sales of its reference books for adults and children. Most of the company's titles sell more than 100,000 copies, even though the majority are in hardback. To date, 38 have sold more than 500,000 copies and 12 titles have sold more than one million copies.

The sales level results from

Aminex losses rise 20%

AMINEX, the Irish-quoted oil exploration and production group, increased pre-tax losses by 20 per cent from £120,470 to £160,415 (£62,834) in the half year to June 30. Gross revenues fell from £398,900 to £198,600. Losses per share were unchanged at 1p.

Mr Brian Hall, chairman,

Stephen Dean

The High Court has dismissed proceedings against Mr Stephen Dean brought by Chiquita. Mr Dean had resigned as chairman and chief executive in February. The court ruled that the company, formerly called Dean & Bowes Group, had "failed to provide an adequate statement of claim" against Mr Dean.

BSR makes \$8m disposal

ASTEC, a member of the BSR group, announced that its subsidiary, Beckman Industrial, had disposed of its instrumentation products division, which manufactures and markets test instruments, to Wavetek Corporation of San Diego, California.

Total consideration was

both children and adults can best learn by browsing and indulging their curiosity in a careful blend of images and text.

Perhaps the most exciting long-term prospects come from DK's link with Microsoft, the US computer software company which after the flotation will have a 20 per cent stake in the British company.

Both companies have just finished work on their first joint project, an interactive CD "reference book" of musical instruments. Having slotted the CD into an appropriate personal computer, users can interrogate the huge database - calling up pictures, words and sounds of the world's instruments.

Mr Kindersley believes this interactive form of education has huge potential, and will also provide a lucrative outlet for DK's existing archive of more than 500,000 images.

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INTERIM RESULTS

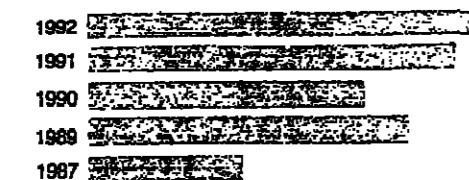
for the six months ended 31 August 1992

SUMMARY OF RESULTS* for the six months ended 31 August (unaudited)

	1992 (US\$)	1991 (US\$)
Sales	\$721m	\$631m
Earnings before taxation	\$77m	\$47m
Net income	\$62m	\$36m
Earnings per share	47 cents	39 cents
Dividends per share (50 cents for both periods)	29 cents	28 cents
Capital expenditure	\$56m	\$38m

*Excluding Hannover

SALES REVIEW FIRST HALF OF FINANCIAL YEAR



INTERIM DIVIDEND

The interim dividend for the six months to 31 August 1992 of 80 SA cents per share is payable on 13 November 1992 to shareholders of record on 23 October 1992. The interim report will be mailed to shareholders on or about 12 October 1992. Copies may be obtained from the transfer agent - Barclays Registrars Limited, 34 Beckenham Road, Beckenham, Kent BR3 4TU.

Sappi Management Services (Pty) Limited, Secretaries, per D J O'Connor
6 October 1992

PG/SPP/2781

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COMPANY NEWS: UK

Rebels call for Clark to be put up for sale

By Peggy Hollinger

THE BOARDROOM split at C&J Clark took a further twist yesterday when the rebel directors called on the board to put Britain's largest shoe manufacturer up for sale.

A circular is being prepared by the rebels urging shareholders to call for the drawing up of a sale prospectus which would put Clark into play. Robert Fleming, the merchant bank, has agreed to act for the four board members.

The move comes just four days before the extraordinary general meeting aimed at deposing the chairman, Mr Walter Dickson, and non-executive director, Mr James Power. The rebels are seeking changes to the corporate strategy pursued by Mr Dickson.

The requisitionists, as the rebels are named for calling the egm, have proposed two

new board candidates, Mr Hugh Pyn, ITN journalist, and Mr Michael Markham, a businessman. They claim to represent some 40 per cent of the Clark family holding. The Clarks control 80 per cent of the company through trusts and family trusts.

Mr Markham said yesterday that the decision to call for a sale came as a result of the approach received from management consultant, Mr Colin Fisher, backed by venture capital group, Electra Investment Trust.

"The requisitionists accept that the company has been put on bid alert," said Mr Markham. He questioned whether an offer backed by Electra - which would depend on the failure of the requisitionists' proposals - was in the best interests of all shareholders.

"The company has to get the

best offer," he said. The discussions with Electra "do not give a flat playing field to anyone else."

The board said yesterday it was aware of the rebel's latest move but it too was considering soliciting other bids through Schroders, its financial adviser.

The rebel's efforts to attract bidders is, to some extent, a gesture to the large number of Clark family members who might be interested in selling their holdings. Mr Markham said the requisitionists wanted to dispel any suspicions that they had a "bunker mentality", an image which could reduce shareholder support on Friday.

The company nearly embarked on a partial flotation in 1987. It came close to rounding up support from the necessary 75 per cent of shareholders but it dropped the proposal shortly before an egm.

Shepherd Neame expands 10% to over £4m

Shepherd Neame, the independent Kent brewer, raised pre-tax profits by 10 per cent from £3.68m to £4.06m in the year ended June 27, 1992, on turnover 14 per cent higher at £35.82m.

Operating profits climbed 20 per cent to £8.22m, indicating the economies of scale from supplying an enlarged pub estate. Finance charges were up 27 per cent at £2.18m.

Mr Robert Neame said the increase had been achieved despite the company trading almost exclusively in the south east, where the recession had been most severe.

The Faversham-based company had leased 58 pubs from Whitbread, which offered the opportunity of increasing volume throughput without further capital outlay. Together with the purchase of other pub packages from Bass and Courage the previous year, this took the Shepherd Neame pub estate to 372.

Insurance proceeds help lift S Lyles to £1.1m

S LYLES, the yarn spinner and dyer, marginally improved its profit in the year ended June 30, but taking in a £280,000 exceptional credit the increase was 40 per cent.

Mr John Lyles, chairman, said trading conditions were difficult and the "whiff of optimism detected this spring in the home market has disappeared. We have so far had a disappointing start to our year".

£3.65m sale by Medeva of non-core products

By Richard Gourlay

MEDEVA, one of the newest arrivals on the pharmaceuticals scene, is raising £3.65m from the sale of some of the products which it bought as part of a package from Glaxo and SmithKline Beecham earlier in the year.

"We have achieved the acquisition of the jewels without having to hang on to the others," said Mr David Lees, finance director. The "core" products being kept include Pregaday, Fefol and Fesopan, which are iron supplement products for pregnant women.

The products being sold to Goldshield Pharmaceuticals and Forley have annual sales of £2.5m. The consideration represents a slightly lower multiple of sales to that obtained by Glaxo and SB when Medeva paid £18.4m for the original package.

decrease both in home and export sales. Earnings per share came to 10.68p (7.42p) and the final dividend is 4.9p for a total of 4.45p.

Mr John Lyles, chairman, said trading conditions were difficult and the "whiff of optimism detected this spring in the home market has disappeared. We have so far had a disappointing start to our year".

Mr Cattermole said he had circulated the group's shareholders and found a high level of dissatisfaction among them. He owns Ryan Elizabeth Holdings, which owns 45 pubs and a chain of hotels.

There has been speculation about a takeover of Hoskins by Ryan Elizabeth. In the year to March 31 Hoskins' pre-tax profits were £83,000.

Net assets at the end of the year were \$60,000.

Brent is paying £1.8m for the assets and business with a further £3.5m under a sub-contract manufacturing agreement with Chemsys and non-compete and consultancy agreements with the joint owners of Chemsys.

Royal also shares - with

best offer," he said. The discussions with Electra "do not give a flat playing field to anyone else."

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The company nearly embarked on a partial flotation in 1987. It came close to rounding up support from the necessary 75 per cent of shareholders but it dropped the proposal shortly before an egm.

Lifting market share through co-operation

Richard Lapper on how British insurers are running their overseas businesses

BRITAIN'S troubled insurance companies continue to shy away from joining forces in the domestic market, but overseas they are becoming increasingly keen on co-operation:

Recently, for example, Sun Alliance and Royal Insurance merged their Australian subsidiaries, and Prudential sold its Canadian general insurance side to General Accident.

The deals reflect an increased tendency for the UK's composite insurers to join forces or co-operate in rationalising their interests in markets typically those in the Commonwealth, where individually they lack significant market share.

And at a time of worldwide capital shortage, they also reflect the increasing popularity among insurers worldwide of alliances as a means of expanding abroad.

Mr Richard Gamble, chief executive, described the Australian deal as "another step in Royal's strategy to operate overseas when appropriate, through joint ventures in collaboration with partners."

Royal, which joined forces with Aaachener and Muenche-

ner, of Germany and Fondiaria of Italy, to form a European joint-venture last year called EPIC, is particularly keen on the idea, partially because of the weakness of its own capital base, which has been eroded by heavy losses in recent years.

EPIC, based in Rotterdam, pools together the non-domestic market operations of all three companies. The decision to sell its Dutch subsidiary, Royal Nederland, to EPIC, has provided valuable capital to boost its balance sheet at home. The Australian merger with Sun Alliance released a further £50m which can be deployed at group level.

Mr Gamble also stresses the potential economies of scale that co-operation brings. Management resources are often scarce in smaller markets, and co-operation allows companies to save in areas like information technology.

He says that improved returns on capital can be obtained, pointing to the success of Royal's South African subsidiary, in which it shares ownership with Old Mutual, one of the Republic's biggest insurers.

Royal also shares - with



Richard Gamble: potential economies of scale

Commercial Union - owner of La Republica, one of Chile's leading companies, and has joint ventures in Kenya, Malaysia and Zimbabwe.

In the past Sun Alliance, the country's strongest insurer, has been less enthusiastic about joining forces with rivals. But Mr Roger Neville, the group's chief executive, last week hinted at a change in

approach. "We've tended to do it 100 per cent but times have changed," he said.

In recent years Sun Alliance has signed co-operation agreements with insurers in Japan, South Korea and China. And in May it reached agreement with Helvetia of Switzerland to jointly develop international commercial lines business.

In Canada, the Prudential chose to sell its non-life operation to GA, which has now become the biggest insurer in the Canadian market with a share of 8 per cent.

All the companies involved are keen to stress that the deals are limited to particular markets and do not foreshadow integration of operations in the domestic market.

Commenting on the Australian deal, Mr Neville of Sun Alliance emphasised that "every territory is different and must be taken on its merits" while Royal's Mr Gamble is keen to stress the number of companies with which Royal is prepared to do business.

Even so, as competition in the 1990s gets tougher and the UK faces up to the continuing threat from Europe, the lessons learned abroad may yet have application at home.

Guardian Royal Exchange in January last year.

In a similar example earlier this year GRE chose to merge its operations in Australia with the Swiss company, Zurich Insurance. GRE owns a 25 per cent stake in the merged operation, creating Australia's fourth biggest insurer.

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CROSS BORDER M&A DEALS

BIDDER/INVESTOR	TARGET	SECTOR	VALUE	COMMENT
Air Canada (Canada)	Continental Airlines (US)	Airlines	£247m	AC group ups offer
Aeromexico (Mexico)	Continental Airlines (US)	Airlines	£232m	Joining Hurwitz group bid
HJ Heinz (US)	Wattie Foods (New Zealand)	Food	£179m	Heinz targeting Asia
General Accident (UK)	Canadian unit of Prudential (UK)	Insurance	£74m	GA improving geographic spread
Wellcome (UK)	Weigen Manufacturing Partnership (US)	Biotechnology	£13.7m	Corrects earlier report
Sage Group (UK)	Remote Control International (US)	Computer software	£3.3m	Revenue-related payments
Sage Group (UK)	Ciel (France)	Computer software	£1.4m	Mainland Europe debut
Halma (UK)	IPC Resistors/IPC Power Resistors International (US)	Resistors	£0.9m	Cash deals
Navan Resources (Ireland)/Orszeges Erc-Aszanybonyak (Hungary)	JV	Mining	n/a	Transitional move for Navan
Royal Insurance/Sun Alliance (UK)	JV	Insurance	n/a	Merging Australian operations

FT GUIDE TO WORLD CURRENCIES

The table below gives the latest exchange rates of exchange (rounded) against four key currencies on Monday, October 12, 1992. In some cases the rate is nominal. Market rates are the average of buying and selling rates except where they are shown to be otherwise. In some cases market rates have been calculated from those of foreign currencies to which they are tied.

COUNTRY	£ STG	US \$	D-MARK	YEN	COUNTRY	£ STG	US \$	D-MARK	YEN	COUNTRY	£ STG	US \$	D-MARK	YEN
Afghanistan (Afghan)	99.25	55.2111	39.5418	48.1212	Gambia (Djibouti)	14.2185	8.3797	5.7045	6.1522	Pakistan (Pak. Rupee)	42.73	25.0499	17.0119	20.7023
Albania (Dinar)	185.45	105.559	74.4422	90.5539	Ghana (Cedi)	810.20	475.191	322.789	392.824	Papua New Guinea (Gina)	1.6490	0.9671	0.6659	0.7995
Algeria (Dinar)	35.43	20.78	14.1155	17.1781	Gibraltar (Gib. D)	1.19	0.65	0.52	0.5846	Paraguay (Guarani)	267.75	154.07	105.9	127.91
Andorra (Fr Fr)	8.5325	5.0043	3.3994	4.1369	Greenland (Danish Krone)	5.7223	5.7023	3.8735	4.7139	Philippines (Peso)	41.15	24.1348	13.2942	19.5515
Angola (Peso)	178.15	104.487	70.976	86.3757	Principality (Sterling)	1.00	0.586	0.3894	0.4848	Portugal (Peso)	24.1207	14.2076	9.651	11.745
Antigua (Peso)	4.2500	2.5797	1.987	2.4715	Portugal (Peso)	22.50	13.062	8.095	9.0264	Portugal (Peso)	22.50	13.062	8.095	9.0264
Argentina (Peso)	1.6940	0.9876	0.6709	0.8164	Portugal (Peso)	1.6792	1.0592	0.6792	0.8264	Portugal (Peso)	6.2335	3.656	2.4834	3.0223
Aruba (Doll)	3.0405	1.7832	1.2113	1.4741	Portugal (Peso)	1.6792	1.0592	0.6792	0.8264	Portugal (Peso)	22.50	13.062	8.095	9.0264
Austria (Schilling)	17.695	10.5762	7.0498	8.5793	Portugal (Peso)	1.6792	1.0592	0.6792	0.8264	Portugal (Peso)	22.50	13.062	8.095	9.0264
Azores (Port Escudo)	22.50	13.050	9.015	10.582	Portugal (Peso)	1.6792	1.0592	0.6792	0.8264	Portugal (Peso)	22.50	13.062	8.095	9.0264
Angola (Peso)	97.35	57.479	39.62	47.4256	Portugal (Peso)									

STET

LETTER TO THE SHAREHOLDERS

THIS LETTER IS INTENDED TO EXPEDITE AND IMPROVE COMMUNICATION WITH YOU AT A TIME OF CONSIDERABLE UNCERTAINTY IN NATIONAL AND INTERNATIONAL ECONOMIES. FOR THE TELECOMMUNICATIONS SECTOR IT HAPPENS ALSO TO BE A TIME OF OPPORTUNITY AND OF POTENTIAL FOR GROWTH.

STET GROUP PERFORMANCE IN FIRST HALF-YEAR, 1992

THE BALANCE SHEET AND PROFIT AND LOSS ACCOUNT FIGURES FOR YOUR COMPANY AND THE STET GROUP FOR THE FIRST SIX MONTHS OF 1992 INDICATE STRENGTH AND CONTINUING PROFITABILITY.

THERE WAS A BETTER THAN EXPECTED GROWTH IN TRAFFIC OVER OUR FIXED TELECOMMUNICATIONS NETWORK DURING THIS PERIOD AND DEMAND FOR MOBILE TELEPHONY CONTINUED TO BE AMONG THE HIGHEST IN EUROPE.

THIS GROWTH TREND IS AT ODDS WITH THE BEHAVIOUR OF THE ECONOMY AT LARGE, AND IS TO BE ATTRIBUTED TO TWO FACTORS. THE FIRST IS THE GROUP'S INVESTMENT STRATEGY, WHICH OVER THE LAST FEW YEARS HAS BEEN TARGETED ON STRENGTHENING THE TELEPHONE NETWORK AND IMPROVING THE QUALITY OF THE SERVICE. THE SECOND HAS BEEN INTERNAL REORGANISATION IN ORDER FULLY TO EXPLOIT OPPORTUNITIES DERIVING FROM THE LATEST TECHNOLOGIES.

ON THE ONE HAND THE GROUP'S MANUFACTURING ACTIVITIES HAVE KEPT IN STEP WITH SERVICE PROVIDERS' INVESTMENT PROGRAMMES FOR THE CURRENT FINANCIAL YEAR. ON THE OTHER HAND THE POLICY OF EXPANDING THESE ACTIVITIES HAS BEEN CONTINUED, WITH THE ACHIEVEMENT OF BETTER PENETRATION OF MANY FOREIGN MARKETS.

IN PUBLISHING AND VALUE-ADDED SERVICES, WE HAVE SATISFACTORILY COPED WITH THE DOWN-TURN IN ADVERTISING INVESTMENT AND THE TOUGHENING OF COMPETITION.

SIGNIFICANT DATA FOR FIRST HALF-YEAR

AT A PRE-TAX LEVEL, HALF-YEAR PROFIT OF STET SpA TOTALLED 400.9 BILLION LIRE AND THE GROUP'S CONSOLIDATED PROFIT TOTALLED 1,566 BILLION.

THE BALANCE SHEET OF STET SpA SHOWS STOCKHOLDERS' EQUITY OF 6,465 BILLION LIRE, REPRESENTING 95% COVERAGE OF THE NET CAPITAL INVESTED OF 6,722.9 BILLION.

THE GROUP'S CONSOLIDATED STOCKHOLDERS' EQUITY OF 20,260 BILLION LIRE SUFFICIENTLY DEMONSTRATES STET'S IMPORTANCE WITHIN ITALY'S INDUSTRIAL SYSTEM.

THE HALF-YEAR RESULTS PUBLISHED BY STET AND THE COMPANIES IN THE GROUP INDICATE THAT PERFORMANCE FOR FINANCIAL YEAR 1992 WILL BE IN LINE WITH THE DEVELOPMENT TREND ESTABLISHED IN RECENT YEARS.

SPECIFICALLY, THE STET GROUP'S CONSOLIDATED SALES IN THE FIRST HALF-YEAR TOTALLED 12,526 BILLION LIRE (12.5% UP ON THE 11,131 BILLION FOR THE SAME PERIOD IN 1991) AND THE GROSS OPERATING PROFIT WAS 6,519 BILLION, A 10% INCREASE OVER THE 5,940 BILLION OF THE FIRST SIX MONTHS OF 1991. GIVEN A BACKGROUND OF OVERALL RECESSION THESE ARE SIGNIFICANT RESULTS.

AT 4,632 BILLION LIRE, A HIGH LEVEL OF INVESTMENT HAS BEEN MAINTAINED.

THE GROUP'S WORKFORCE TOTALLED 129,911 PERSONS AT 30 JUNE 1992 AS COMPARED TO 129,492 AT 31 DECEMBER 1991.

PROFITS AND DEVELOPMENT

PROJECTIONS FOR THE FULL FINANCIAL YEAR 1992 INDICATE THAT STET GROUP SALES WILL GROW BY APPROXIMATELY 11%.

EXPECTED PROFITS FOR THE YEAR INDICATE A SATISFACTORY RESULT IN LINE WITH THAT FOR 1991, THOUGH BUSINESS ACTIVITY MAY BE SLIGHTLY AFFECTED BY PRESENT TENSIONS IN THE FINANCIAL MARKETS AND ADDITIONAL TAX BURDENS BROUGHT IN BY GOVERNMENT MEASURES WHICH ARE STILL TO BE FINALISED.

1992 HAS INDEED BEEN A KEY YEAR. IT CLOSES A PERIOD OF RAPID INVESTMENT WHICH BEGAN IN 1988 IN ORDER TO SATISFY A PARTICULARLY DYNAMIC DEMAND FOR NEW CONNECTIONS AND ALSO SPEEDILY TO MODERNISE THE NETWORK. THE PHASE NOW OPENING SEES A SETTLING DOWN OF DEMAND FOR NEW CONNECTIONS, COUNTERBALANCED BY A REQUIREMENT FOR ENHANCED PERFORMANCES. THIS EVOLUTIONARY SCENARIO PROMPTS US TO AN INVESTMENT POLICY IN LINE WITH OUR PRIME OBJECTIVE OF CONSOLIDATING CORPORATE PROFITABILITY.

THE DEVELOPMENT OF TELECOMMUNICATIONS SERVICES TAKING PLACE AT A DIFFICULT TIME FOR THE ECONOMY IS A STIMULUS. WE MUST DEEPEN OUR DAY-TO-DAY COMMITMENT, BOTH TO CORPORATE MANAGEMENT AND TO COMING UP WITH NEW IDEAS FOR SIGNIFICANT ACTION. OUR COMMITMENT MUST BE ON A PAR WITH OUR COUNTRY'S POWERFUL DEMAND FOR MODERNISATION AND RENEWAL.

THE GLOBALISATION OF ECONOMIES, AND THE PARTICULARLY CRUCIAL ROLE NOW PLAYED BY TELECOMMUNICATIONS IN THE PROCESSES OF PRODUCTION, MEAN THAT TELECOMMUNICATIONS THEMSELVES ARE NOW UNDERGOING RADICAL TRANSFORMATION. THERE IS A STRONG DRIVE TO DEREGULATE MARKETS AND AT THE SAME TIME TO WORK FOR PROGRESSIVE INTERNATIONAL INTEGRATION. THIS SHOULD BE COMPATIBLE WITH INCREASED DIVERSIFICATION AND THE GROWTH OF SERVICES.

THE MAJOR SERVICE PROVIDERS IN THE INDUSTRIALISED COUNTRIES ARE ALL TAKING UP THE CHALLENGE, USING A WIDER RANGE OF INSTRUMENTS AND VIGOROUSLY ENTERING FOREIGN MARKETS.

ACTIVITIES ABROAD

IN THE FIRST SIX MONTHS OF 1992 THE STET GROUP HAS DULY INTENSIFIED ITS INTERNATIONAL ACTIVITIES. IT HAS SET UP STET INTERNATIONAL TO PROVIDE IT WITH MORE HANDS-ON MANAGEMENT OF TELECOMMUNICATIONS SERVICES IN FOREIGN COUNTRIES AND TO CONCENTRATE INTERNATIONAL SHAREHOLDINGS AND ACTIVITIES IN A SINGLE COMPANY. IT HAS WON THE CONTRACT TO OPERATE THE MOBILE TELEPHONE SERVICE IN GREECE, NO SMALL FEAT IN THE FACE OF COMPETITION FROM THE SECTOR'S MAJOR INTERNATIONAL SERVICE PROVIDERS AND OPERATORS. THE MANAGEMENT OF ARGENTINA'S TELEPHONE SERVICE HAS ACHIEVED EXCELLENT RESULTS, INCLUDING THE FINANCIAL RESULTS.

TELECOMMUNICATIONS SOFTWARE

FOR LARGE SERVICE PROVIDERS, ANOTHER FUNDAMENTAL FEATURE OF THIS NEW PHASE IS THE INCREASING SOFTWARE CONTENT IN THEIR NETWORK SYSTEMS AND SERVICES. THERE IS, CONSEQUENTLY, A NEED TO CONTROL SOFTWARE DEVELOPMENT IN ORDER TO STAY COMPETITIVE WHILE ECONOMIC ACTIVITY BECOMES INCREASINGLY COMPLEX.

THE PROBLEM OF BUILDING UP SOFTWARE RESOURCES FAST ENOUGH TO MATCH THE MARKET'S OWN RAPID DEVELOPMENT HAS LED MANY WORLD-SCALE SERVICE PROVIDERS TO SET UP SPECIFIC UNITS TO DEVELOP THEIR OWN SOFTWARE AND TO ACQUIRE ESTABLISHED SOFTWARE HOUSES SO AS TO REINFORCE THEIR CAPABILITIES IN THE HUGE INFORMATION TECHNOLOGY MARKET. AN EXAMPLE OF COOPERATION BETWEEN SERVICE PROVIDERS IN THIS AREA IS THE JOINT VENTURE BY STET AND BELL ATLANTIC WHICH SET UP SODALIA TO PRODUCE ADVANCED SOFTWARE.

FINSIEL

IT HAD BEEN NOTED FOR SOME TIME THAT OUR GROUP AND THE FINSIEL GROUP HAD CONSIDERABLE COMPLEMENTARY INTERESTS IN THIS AREA, AND A LARGE NUMBER OF RELATIONSHIPS ALREADY EXISTED. THE JOINT SETTING UP OF TELESOFT (40% FINSIEL, 60% ITALY'S DOMESTIC TELEPHONE OPERATOR, SIP) WAS PARTICULARLY IMPORTANT. THIS COMPANY OPERATES IN THE NETWORK SOFTWARE BUSINESS, EMPLOYING 1,000 PEOPLE AND RETURNING SATISFACTORY FINANCIAL RESULTS.

HAVING CLOSELY STUDIED OUR INDUSTRIAL COMPLEMENTARITY AND ALSO CONSIDERING POSSIBLE DEVELOPMENTS IN VALUE-ADDED SERVICES, YOUR COMPANY HAS DECIDED TO BUY IRI'S SHAREHOLDING IN FINSIEL.

THE PROVISIONAL BUYING PRICE IS THE RESULT OF ASSESSMENTS BASED ON SECTOR STANDARDS AND ON THE AUTHORITATIVE OPINION OF MAJOR MERCHANT BANKS. THE FINAL PRICE WILL BE FIXED AFTER STRICT ASSESSMENT PROCEDURES INVOLVING DEBATE BETWEEN THE PARTIES.

THIS IS AN IMPORTANT STEP FORWARD, STET WILL ACQUIRE STRONG SOFTWARE PRODUCTION CAPACITY AT A CRUCIAL MOMENT. ITALIAN TELECOMMUNICATIONS ARE IN THE PROCESS OF BEING UNIFIED AND AT THE SAME TIME ARE STRONGLY ENGAGED IN EXPANDING ACTIVITIES ABROAD. THIS WILL BE A HIGHLY PRODUCTIVE INVESTMENT IN A COMPANY WITH THE POTENTIAL FOR VERY HIGH PROFIT GROWTH.

BIAGIO AGNES
CHAIRMAN OF THE BOARD



STET - Società Finanziaria Telefonica p.a.
Registered Office in Turin - Head Office in Rome
Share Capital Lit. 4,600,000,000.000 fully paid

OCTOBER 13
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nesses

ardian Royal Ecclesiastical Society last year.
a similar company. This year GTE chose to sell its operations in America to the Swiss company, which now owns a stake in the network.
rib bigges increases in Canada, the first to sell its business to GTE, which became the biggest in the Canadian market.
The company's new deal, Mr. Neff said, emphasized that the territory is one must be taken on, while Royal's M&A team is seen to stress the need to merge with other companies to do business, even so, as companies faces up to the market from Europe, it learned abroad in application at home.

LINE COMMENT
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Cm other
Cm Jumbo Hertz
Cm group is
Cm France
Cm Asia
Cm SA market
Cm program
Cm Cables
Cm Revenue
Cm Marketing
Cm Case sale

Structure
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Mergers
Acquisitions
Partnerships

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COMMODITIES AND AGRICULTURE

Gold tumbles while US backs are turned

By Kenneth Gooding,
Mining Correspondent

EUROPEAN SPECULATORS chose the US Columbus Day holiday for a relatively successful attempt to drive down the gold price, traders and analysts suggested. Gold closed in London at \$36.80 a troy ounce, down \$5.05 from Friday's close.

Although the New York Commodity Exchange (Comex) was open, speculators knew it would be thinly-manned because of the holiday.

"It was the one day when Europe could sell without Comex buying in the afternoon," suggested one trader.

Ms Rhona O'Connell, analyst at Williams de Broe, part of the Banque Bruxelles Lambert group, suggested that "because they [the speculators] failed recently to push the gold price up through resistance at \$362 [an ounce], they decided to push the other way".

The Europeans hoped to spark selling by the US funds, she added, and some funds did liquidate their holdings. But the gold market fundamentals were sound, Ms O'Connell insisted, and yesterday's fall was "just professionals having some fun and games".

Traders suggested the volume of gold traded yesterday

was not large although some producer selling from South Africa and Australia took place as the price began to fall. The pace of gold's fall was also accelerated when some funds cut their losses at the \$348 level.

Some gold producers, notably Newmont Mining of the US, have recently unwound their forward sales and hedging gestures meant to signal they were confident the price did not have much further to go.

However, American Barrick Resources, the Canadian group, announced at the weekend it had completed a 1m-ounce, ten-year gold hedge

facility that allowed it to receive \$450 an ounce for gold sold forward under spot deferred contracts.

Mr Andy Smith, analyst at Union Bank of Switzerland, suggested that this news may not have helped the market psychologically.

He suggested that the uncertainties associated with the US presidential election might help the gold price in the next few weeks, "but after that you can't be too optimistic".

Ms O'Connell said that \$345.50 was an important chart resistance point for gold and if the price broke through that level it might go to \$343. Some traders went even fur-

ther and suggested a fall below \$345.50 might trigger substantial liquidation of US fund holdings and a drop to \$338 an ounce.

At \$350 an ounce about one third of gold production outside the former eastern bloc is unprofitable, S.G. Warburg Securities, the financial services group, points out in its latest International Mining Outlook.

It is forecasting "only modest price improvement and volatility over the next two years". Warburg suggests the gold price will average \$345 an ounce this year, move up to \$370 in the first half of 1993 and to \$380 in the second half.

Bush seems the lesser evil to US growers

Fear of runaway environmentalism is likely to outweigh dissatisfaction with the president

FARMER'S VIEWPOINT



By David Richardson

undecided. At the time it was not clear whether or not Mr Perot was intending to run.

And while there is little enthusiasm on farms, even after the recent financial sweeteners, for four more years under Mr Bush, there is a real fear that a Clinton-Gore administration would make life more difficult for farmers.

For although Mr Clinton has said very little about agriculture during his campaign, and even less in his policy proposals, it is expected, should he win, that Al Gore, his running mate, will be put in charge of the environment. That, farmers believe, will lead to even more regulations and interference in their affairs, which they detest. For Al Gore is seen as a loony leftist on the environment. His views were expressed in a book first published a couple of years ago, entitled *Earth in the Balance*.

It has been described by Mr Fred Smith of the US Competitive Enterprise Institute as "a kind of *Mein Kampf* of the environmental movement".

In his book Gore said, for instance that "the time has long since come to take more political risks - and endure much more political criticism - by proposing tougher, more effective solutions to perceived environmental problems and fighting hard for their enactment". He wrote of "our ecological system crumbling as it suffers a powerful collision with the hard surfaces of a civilisation speeding towards it out of control".

The book contained much more in like vein and as the Clinton-Gore bandwagon has rolled onward and upward it has entered the best seller lists across the US. Many copies have undoubtedly been bought by farmers who now fear that they may be easy targets for extremist environmental protection measures by a new Democratic presidency. But one farmer summed up the more general feelings of many when he told me: "I'm fed up with Bush; I don't trust Clinton and Perot is a joke. To tell the truth I'd rather abstain. But I guess on the day I'll hold my nose and vote for Bush".

If the opinion polls are even close to being right that will not make much difference. "Slick Willy" Clinton will become president. But only one poll counts and that's the one on November 3. And as an American television presenter said the other evening: "It ain't over till the fat lady votes".

Russia plans to streamline oil sector

By Chrystia Freeland in
Moscow

RUSSIA'S OIL industry, second in size only to that of Saudi Arabia, is on the verge of a major reorganisation that could admit more private investment. Last week Russian oil industry and government officials approved the draft of a plan to restructure the oil sector into a handful of vertically integrated joint-stock companies under the aegis of a single super-trust, tentatively named Rosneft.

According to the programme, which still has to be approved by Boris Yeltsin, the Russian president, Russia's 40 odd self-financing producing groups would be marshalled into a limited number of integrated "well-to-pump" trusts by December 1. A controlling packet of 49 per cent of the shares in each trust would be placed in the hands of Rosneft, allowing the government to retain effective control.

"It is impossible not to worry that the momentum for change will be lost during the transitional period the programme outlines," said Mr Peter Cam-

eron, a European energy expert who was in Moscow to hold a workshop for Russian oil and gas specialists.

The draft programme, which stipulates that foreign and domestic private investors may purchase shares in the new trusts, is being billed in Russia as a three-year transitional step which would prepare the oil industry for more far-reaching privatisations.

However, the immediate effect of the plan would be to beef up centralised control and curb the autonomy of oil producers, most of them in distant Siberia, have enjoyed in the chaotic months since the collapse of the Soviet Union.

According to the draft plan, the government would guide overall policy, control exports, and have the right to block take-overs. Rosneft, the super-trust, would not have the right to dispose of its shares.

The repercussions of a franking them" said Mr Cameron, citing the Russian government's fear of unemployment, higher prices and a dilution of central authority. "This may be the best that we can do for the

moment."

For Mr Viktor Chernomyrdin, deputy prime minister responsible for the petroleum sector, the programme represents a delicate balancing act between Siberia's powerful oil barons and Moscow's Fuel and Energy Ministry.

"By no means should we impose it [the program]," he told journalists. "The principle is that it must profit the producers and the whole country."

The Russian oil industry, potentially an engine for economic recovery, is collapsing almost as quickly as the rest of the economy.

Figures published over the weekend in *Delovoy Mir*, a Russian business newspaper, indicate that oil output fell by 14 per cent in the first eight months of the year and the government predicts that in 1992 Russia will average 8m barrels a day, down 1m b/d from 1991.

Moreover, western investors have been wary of Russia, preferring the warm welcome and clear lines of command in other former Soviet republics such as Kazakhstan and Azerbaijan.

"There are indications of a growing conservatism [in the oil industry], based on social and political concerns rather than economic ones," he said.

Think-tank urges energy conservation

By Leyla Boultar in Moscow

A RUSSIAN think-tank yesterday warned against throwing money at Russia's ailing oil and gas industry without tough energy conservation measures and structural reforms to privatise or close down loss-making enterprises.

The report, produced for the Russian Foreign Policy Foundation by experts including Mr Andrei Konoplyannik, a deputy energy minister, also lays great stress on the need for energy conservation, saying that 40 per cent of energy produced in 1991 had been wasted. While national output had fallen by 7.5 per cent, oil consumption had decreased by only 2 per cent. Expectations that resources would be freed up for additional exports had also proved unfounded.

It forecast that oil production this year would fall to 380m tonnes, an even gloomier figure than the 388m tonne estimate by Mr Viktor Chernomyrdin, the deputy prime minister responsible for energy policy. Although the gas sector is generally considered more stable than oil, production could fall 10 to 12 per cent over the next year after showing no growth in 1991 unless urgent (but unspecified) action was taken.

While stressing the importance of foreign capital both for Russia's oil and gas industry, and the West, which would promote secure supplies and stability within Russia, the report says that foreign investment which focussed exclusively on oil production would be a catastrophe. Unless foreign capital flowed to a broad range of sectors (including conservation), oil reserves would be rapidly exhausted without sufficient compensation for the country as a whole.

Safety fears may force closure of Ekofisk tank

By Karen Fossli

THE NORWEGIAN Petroleum Directorate, the oil industry watchdog, is considering an order to close the main processing and transportation facilities on the tank in the giant 10-platform Ekofisk field by the winter of 1995-96 for safety reasons.

Phillips Petroleum Norway is the operator of Ekofisk, a major part of the world's biggest oil and gas transportation system, and holds a 37 per cent stake in the field. Petrofina holds a 30 per cent stake and Agip has 13 per cent.

Oil is processed and transported via Ekofisk to Teesside,

England, and gas to Emden, Germany. Mr Jan Hagland, an NPD official, said that about 40 per cent of Norway's petroleum production was transported via Ekofisk facilities.

The directorate said ageing technical equipment combined with inadequate maintenance were the main causes for its concern and that subsidence of the field had contributed to a worsening of the situation.

In 1987 Phillips and partners invested Nkr4bn (\$395m) to jettison the steel platforms in the field's centre to secure them against the consequences of subsidence, which is thought to be caused by a drop in the pressure in the field's two reservoirs.

Phillips and its partners have three weeks to reply to the NPD, which said that further modifications to facilities

would not sufficiently compensate for continued deterioration in the situation.

Mr Hagland said the NPD thought there was time for Phillips and other licence holders to establish new, similar capacity to avoid permanent closure of the field.

The oil ministry, which oversees licensing of fields, has not yet received a request from Phillips to extend its licence beyond the year 2011, but analysts said this would be necessary if the group was to make significant investments to meet the NPD's demands.

WORLD COMMODITIES PRICES

MARKET REPORT

TIN came under heavy selling pressure on the London Metal Exchange. The market slumped to five-month lows at the close and further declines seem likely. Persistent liquidation, and merchant and Chinese selling meant there were very few buyers, dealers said. Available supplies are more than adequate to meet current depressed demand, and physical market premiums have contracted recently. Charts are weak and the next major objective is \$5,800 a tonne for three-month metal. NICKEL was also in retreat, dropping to new

London Markets

SPOT MARKETS

Crude oil (per barrel FOB/Nor) + or -

Diesel \$16.75-8.65 + 1.25
Brent Blend (dated) \$30.5-1.05 + 0.05

Brent Blend (Nov) \$30.5-1.05 - 0.25

WTI (1st est) \$22.00-2.30 - 0.25

Off products (NWE prompt delivery per tonne CIF + or -

Premium Gasoline \$22.22-2.23 + 2

Gas Oil \$20.00-20.25 + 2

Heavy Fuel Oil \$102-104

Naphtha \$195-197 + 3

Petroleum Argus Estimates + or -

Gold (per troy oz) \$345.80 - 5.05

Silver (per troy oz) \$75.50c - 3.0

Platinum (per troy oz) \$357.20 + 1.20

Palladium (per troy oz) \$98.00c + 1.25

Copper (US Producer) 106.50c

Lead (US Producer) 37.8c

tin (Kuala Lumpur) 15.39c

tin (London) 15.39c

Zinc (US Prime Western) 82.0c - 7.0

tin (US Dark Northern) 82.0c

tin (Europe) 82.0c + 0.25

Rubber (Nov) 55.00c - 0.25

Rubber (Dec) 57.75c - 0.50

Rubber (K/L RSS No 1 Oct) 223.50c

Coconut oil (Philippines) \$500.00y + 5.0

Palm Oil (Malaysia) \$407.5

Copra (Philippines) \$315.0

Soyabeans (US) £146.02

Cotton (A) £146.02

Wheat (US Dark Northern) £146.02

Wheat (US Soft) £146.02

Wool (US Dark Northern) £146.02

Wool (UK) £146.02

Tea (London) £146.02

Tea (New York) £146.02

Tea (Canton) £146.02

Tea (Korea) £146.02

Tea (China) £146.02

Tea (India) £146.02

Tea (Ceylon) £146.02

Tea (China) £146.02

European Finance and Investment: France

Tuesday October 13 1992

July 1992

The short-term problems of an economic slowdown and political uncertainty ahead of legislative elections pale beside the need to secure France's future as a vibrant and well-capitalised financial centre. Alice Rawsthorn reports

Pensions and privatisation

THE very best brains in the French civil service reputedly almost always find their way to the 'finance ministry' at Bercy in eastern Paris.

The Bercy bureaucrats are even busier than usual these days as they labour away on two areas of immense importance to France's financial sector - privatisation and pension reform.

The socialist government, led by Mr Pierre Bérégovoy, first in his old role as finance minister and latterly as prime minister, is committed to dismantling those controls. President François Mitterrand led the way last autumn by announcing a new policy of partial privatisation. Mr Bérégovoy followed by heralding the long-awaited reform of the pension system which would supplement the old state-administered scheme with a new private pension programme.

"The French government has since last autumn been working on plans to sell off part of its holdings in France's state-controlled companies and on liberalising the pension system. These legislative initiatives will, France's bankers and brokers hope, provide a sorely needed stimulus for the entire financial system.

France's financial sector has just emerged from a period of radical reform. The old rules and rituals that had regulated banking, broking and insurance have been overhauled. Closed markets have been opened. State-of-the-art technology has been introduced. The old *agents de change* who used to populate the Paris stock market have been chased away by the securities subsidiaries of the big French banks and global financial groups.

In theory, the French system ought to be operating as a thoroughly modern market. But in practice its progress is still impeded by the lingering legacy of the old government con-

trols over finance and industry. These controls stem not only from the state's direct holdings in the big industrial groups but from its indirect influence as an investor in the state-controlled banks and insurers, and finally from its stranglehold over the pension system.

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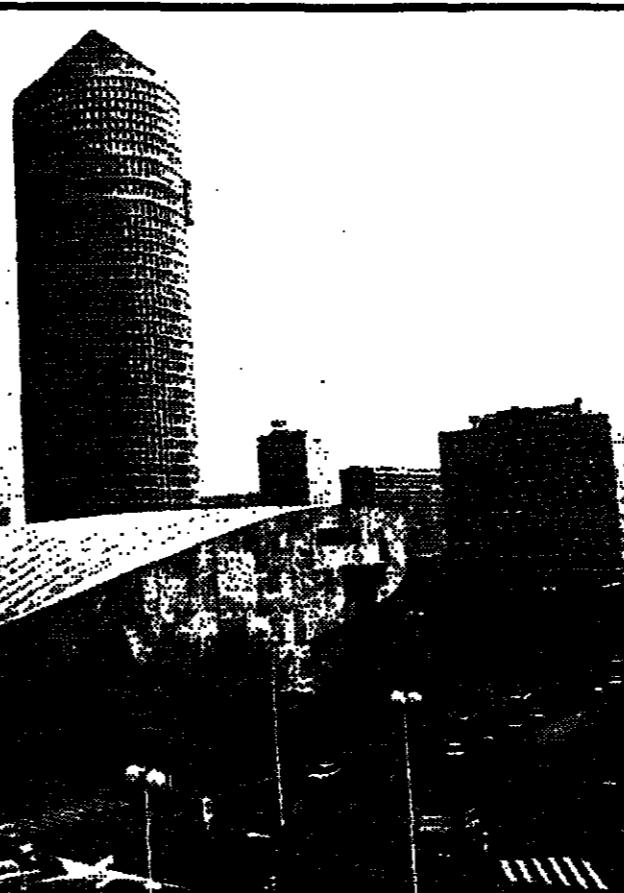
way last autumn by announcing a new policy of partial privatisation. Mr Bérégovoy followed by heralding the long-awaited reform of the pension system which would supplement the old state-administered scheme with a new private pension programme.

"The French financial sector has already gone through a period of dramatic change," says Mr Michel Albert, chairman of Assurances Générales de France (AGF), one of the largest state-controlled insurers. "In many respects Paris has gone much further in its reforms than London, certainly further than New York or Tokyo, because, before the reforms, finance in France was seen as part of the state's domain. It had nothing to do with the market. Privatisation and pension reform will continue the process."

One reason why French financiers are so eager to loosen the state controls is that, in sectors such as insurance and banking, they make it more difficult for French companies to compete in increasingly competitive and international markets.

The Crédit Lyonnais strategy may appear audacious in a French context, but it almost seems sheepish compared with some of its more aggressive Anglo-Saxon counterparts. France's insurers and banks are well placed to continue their expansion, albeit at a gentler pace than in the 1980s, at a difficult time for their competitors.

However there is concern that, in the long term, their international ambitions could be inhibited by state controls. The nationalised insurers - Union des Assurances de



The commercial district of Lyon, with the offices of Banque Populaire (left) and Crédit Lyonnais (right)

parts in London and New York. French pensions are paid by the Caisse de Retraite on a cash management basis from money received from those in work. This means that private pension funds are virtually non-existent, representing just 10 per cent of the Paris market against 60 per cent in London.

These problems should be alleviated over the long term by the combination of privatisation and pension reform. The socialists have already begun both programmes although, so far, their progress has been slower than the financial sector, and the politicians - had originally hoped.

Partial privatisation started with the sale of minority stakes in Elf Aquitaine and Total, the oil groups, and the Crédit Local de France bank.

The government also hopes to float holdings in several other companies, including the insurers, but ironically, its plans have been hampered by the depressed state of the stock market.

However Mr Bérégovoy and Mr Sapin, his successor as finance minister, are still committed to partial privatisation and will undoubtedly revive their plans as soon as the market recovers.

In the long term, it is expected that privatisation will be extended to the banks.

The programme is expected to accelerate if the conservatives

oust the socialists in next spring's legislative elections.

Mr Bérégovoy has also been stymied in his plans for pension reform. The French government, whatever its politics, has no option but to revise the pension system, which was conceived in the post-war period when France's growing young workforce was easily able to pay pensions for the retired population.

The system has come under

strain as the population has aged and the situation is set to worsen. By the year 2020 there will be more people drawing pensions than there will be in work to pay for them. The obvious solution is to supplement the state system with private pensions, as other countries have done.

Some progress has been made. Mr Bérégovoy recently announced the launch of a *plan d'épargne de retraite* pension savings scheme. However, his hopes of tabling more ambitious proposals, possibly by introducing corporate pension schemes, have been hindered by the opposition of the trade union lobby, which has campaigned against any relaxation of the state's responsibility for pension provision.

The Bercy bureaucrats have

also balked at the logistical difficulties of pension reform, notably the problem of persuading the French electorate to pay extra money for private pensions at the same time as they are already funding the state scheme.

"There is no easy answer," says Mr René de la Serre, chief executive of the Crédit Commercial de France banking group, who is an enthusiastic advocate of pension reform.

"This is a complicated issue, but one thing is certain, in 15 or 20 years France will have the benefit of its own private pension funds."

Fifteen years seems a long time to wait, but the consensus among France's financiers is that it will be worth it. The short-term problems of the economic slowdown and the political uncertainty ahead of next spring's legislative elections pale beside the need to secure France's future as a vibrant, well-capitalised financial centre.

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EUROPEAN FINANCE AND INVESTMENT: FRANCE 2

Alice Rawsthorn reports on the launch and likely impact of a new type of insurance business

Challenge to the agents' networks

THERE is a shiny new suite of offices in Nanterre, a sprawling suburb to the west of Paris, where a team of people have been beavering away on the launch of a brand new business - Direct Assurance.

Direct Assurance is a subsidiary of Axa, the second largest French insurance firm. It has been set up specifically to sell a narrow range of insurance policies by direct marketing, rather than through the national network of agents that sell Axa's usual portfolio of insurance products.

For Axa the new company represents the culmination of two years of planning and preparation. "This is an important project for us," says Mr Gérard de la Marinier, chief executive of Axa. "At the moment we are operating on a small scale, but if Direct Assurance succeeds it could eventually become an important part of our business."

Direct Assurance also has implications for the rest of the FF49.2bn French insurance industry. Its success might catalyse radical changes in the whole French insurance market.

At present the industry is dominated by networks of agents, who deal exclusively in

the products of particular companies. This means that it takes a long time, and lots of money, for newcomers to build up the necessary networks in order to establish themselves in the French market. As a result the agency system has helped protect the big French insurers - which include state-controlled companies such as Union des Assurances de Paris (UAP), Assurances Générales de France (AGF) and the GAN Group, as well as Axa - against competition from their competitors in other countries.

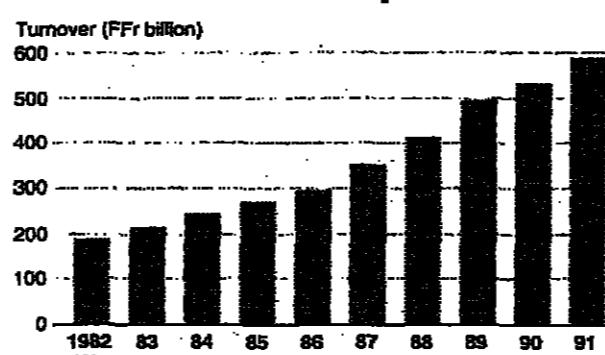
All that could change if Axa establishes the principle of direct insurance sales. It would then become much easier and cheaper for newcomers to enter the French market. Axa's initiative comes at a sensitive time for France's insurance companies. So far they have fared rather better than their international competitors, notably the US and UK insurers, at withstanding recession-

ary pressures.

The French insurers have reasonably good growth prospects in the FF7.22bn life market, particularly in the light of the ongoing reform of the French pension system. Moreover, the level of competition is lessening slightly in the FF1.69bn non-life market. The *mutuelles*, which enjoyed frenetic growth in the 1970s and 1980s, by selling insurance to particular groups of clients such as public sector employees, seem to have reached their peak.

But there are problems on the horizon. In the long term Direct Assurance could pave the way for other direct operations, thereby making it easier for new competitors to move into the French market. A more immediate cause for concern is the change in the economic environment which is making it more difficult for French insurers to use the profits from their financial activities to compensate for the

French insurance companies



financial pressure on their non-life business.

"Since 1984 the industry has suffered from four factors: deflation, high real interest rates, a strong stock market and a buoyant property market," says Mr Michel Albert, chairman of AGF. "Only one of these factors remains - interest rates are still high in real terms. From now onwards the

profitability. In the long term, direct selling schemes, such as Axa's Direct Assurance initiative, also offer scope for improving efficiency by enabling the insurers to cut costs by bypassing the agency networks.

The French insurers are also likely to become more rigorous in their approach to international expansion. Most of the major groups expanded actively into other countries in the late 1980s, culminating in Axa's investment in Equitable Life, one of the largest US insurers. The investments continue. AGF has been pressing ahead with its move into Germany by taking a stake in AMB. Axa hopes to follow suit by concluding its long-running negotiations with Suez, the French industrial group, over a proposed investment in Colonia.

The rate of expansion may now slow down, partly because the French insurers have to consolidate their recent investments. From now onwards the

French insurance groups will have to be more rigorous about the way they run their businesses."

This rigour is already apparent. Since last autumn the big insurers have been raising tariffs, particularly in the most competitive sectors such as motor insurance, as, one by one, they have decided to forfeit market share to protect

consolidate their recent investments.

Partial privatisation is not

expected to make much differ-

ence to the management of the insurers. The government still appoints their chairmen, on a three yearly basis, but otherwise relations are fairly distant as Mr Jean Peyrelade, chairman of UAP, illustrated this summer when he threatened to withdraw cover from the regional blood transfusion centres involved in the controversial HIV blood trial.

UAP maintained it was not obliged to honour its policies as the centres had, without its knowledge, been knowingly using HIV-infected blood in transfusions. The government, already clouded by criticism over the involvement of senior socialists in the trial, insisted that UAP withdraw its threat. UAP did so. But the incident demonstrated its determination to operate independently of the state.

However, partial privatisation should eventually free the state-controlled companies from their current financial constraints. At present, they have to finance expansion from their own resources as they are not allowed to tap the markets for funds. Such constraints should diminish in future thereby completing the modernisation of the French insurance industry.

WHENEVER international bankers get together, the fate of Crédit Lyonnais, one of the biggest of France's big banks, and Mr Jean-Yves Haberer, its enigmatic chairman, is almost always on the agenda, writes Alice Rawsthorn.

These are turbulent times for Crédit Lyonnais. In the past four years Mr Haberer has pursued a relentlessly ambitious strategy of international expansion and aggressive lending. His aim was to turn Crédit Lyonnais from a staid, state-controlled French bank into a power in the international financial arena.

He may yet succeed. The international investments Mr Haberer made in the late 1980s might have seemed expensive at the time, but they have left Crédit Lyonnais with an impressive European branch network. However, his equally ambitious approach to lending has left his bank uncomfortably close to the top of the creditor list of most of the corporate horror stories of the past year or so. Mr Robert Maxwell, the disgraced British media baron, Olympia & York, the collapsed Canadian property company, and MGM, the

stricken Hollywood movie studio all owed money to Crédit Lyonnais.

Mr Haberer's critics had a chance to assess his strategy when Crédit Lyonnais' interim results came out last month. The successful international expansion fuelled a healthy increase in net banking income. But the lengthy list of bad debts and sour investments produced an equally healthy (or unhealthy)

Crédit Lyonnais was the exception, rather than the rule, in pursuing so risky a strategy

increase in provisions. As a result Crédit Lyonnais came within a whisker of a loss, when net profits plummeted from FF1.6bn to just FF1.19bn. Luckily for the rest of France's banking industry, Crédit Lyonnais was the exception, rather than the rule, at having pursued quite so risky a strategy. "The French banks have been under heavy pressure this year because of general market pressures and the increase in bad debts," says Mr

Keith Brown, European banking analyst at Morgan Stanley in London. "No-one expects to see particularly exciting results for 1992, but with the possible exception of Crédit Lyonnais, we do not expect to hear any horror stories."

One of the main problems for the French banks is the level of competition within their domestic market. The market has long been competitive, but this problem is now aggravated by the slowdown in the economy and by high real interest rates which have depressed demand for credit from consumers and the corporate sector alike.

"There are 17 commercial banks operating in the French market," says Mr René de la Serre, chief executive of Crédit Commercial de France, a leading bank. "It is possible that, in the long term, the number will be reduced. But in the meantime there will continue to be strong competition and fierce pressure on margins."

Even if Mr de la Serre is right and the number of banks does fall, the banking industry could still face future competition from new sources such as the post office and the increasingly aggressive French insurance groups.

The banks are already reacting to these short and medium term pressures with long-term programmes of cost-cutting and investment in technology. So far, they have been reasonably successful. Both CCF and Banque Nationale de Paris managed last year to keep the cost increases in their domestic networks below the inflation rate. Société Générale recently unveiled an ambitious plan to shed 2.5 per cent of the staff in its branch network every year for the next three years, thereby reducing its workforce by 1,600.

These overhead initiatives

have been helped by the banks' investment in technology which is not only enabling them to operate more efficiently but also to improve customer service. Mr de la Serre suspects that the banks are only just starting to feel the financial benefits of this investment.

However, in the short term the economic slowdown poses another problem for the French banks because of its impact on the value of their holdings in the property and stock markets, as well as on their corporate loans. The sharp rise in business failures, particularly among small and medium-sized companies, combined with the precarious state of the property sector means that all France's banks, not

just Crédit Lyonnais, will be hit by high provisions this year as the recent results from Paribas and Banque Indosuez illustrate.

"The economic slowdown has created problems that none of the banks can avoid," says Ms Sheila Garrard, banking analyst for Shearson Lehman in London, which recently published a circular entitled *Travelers' Guide to the French Banks*.

France's investment banks are also exposed to the market downturn as well as being affected by the slowdown in corporate activity. Paribas, which posted its first-ever loss in 1991, is now in the throes of a cost-cutting programme.

However, the longer-term prospects for the investment

banks are reasonably bright. Although some French investment banks, notably Paribas, have succeeded in establishing themselves in the international marketplace, most have been constrained by the comparatively sluggish state of the domestic market, specifically of the Paris stock market.

This should change over the long term. First, French companies which, however noisily they may moan about France's

However noisily they moan, French companies may gain from the strong franc

economic slowdown, have been much more sheltered from recession than their Anglo-Saxon competitors, may well take advantage of the strong franc to accelerate their international expansion over the next year or so.

Second, the level of activity in the Paris stock market

should improve, as government initiatives, such as privatisation and pension reform, take effect. These initiatives ought to provide more equity for the market and also new sources of investment thereby alleviating its long-term liquidity problem.

It remains to be seen whether the banks themselves will, like their corporate clients, use the strong franc as an opportunity to accelerate their investments in other countries, or whether they will be dissuaded from doing so by concern about the level of their provisions.

Crédit Agricole recently signed a partnership agreement with DG Bank of Germany, as did BNP with Dresdner Bank. Crédit Locale de France has diversified into the UK, where both BNP and CCF are also reported to be considering new investments. As for Crédit Lyonnais, Mr Haberer has made it quite clear that he plans to press ahead with its successful European expansion whatever his critics say.

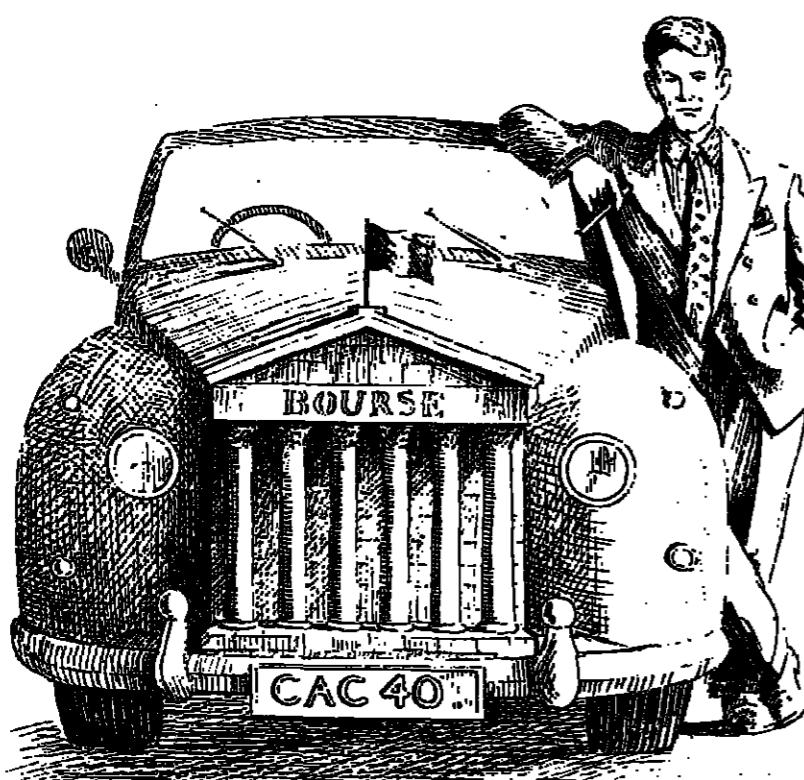
He is fond of stressing his lowly origins, mindful of the accusations of elitism levelled at his *gauche caviar* colleagues in the senior ranks of the socialist party. The French media has portrayed him in a homely light. One magazine cover showed the bespectacled face of the French prime minister beaming above workman's blue overalls, his hands clutching a set of spanners.

This is not the stuff that economic strategists are usually made of, particularly in France where most prominent politicians and financiers come from affluent families and can boast a string of degrees from the elite *Grande Ecoles*.

Mr Sapin conforms to type. The mild-mannered finance minister was born into an *haut bourgeoisie* family in Boulogne and rounded off his education at the snooty Ecole Nationale de l'Administration. Unlike his predecessor, he led a conventional career in public service before going into politics.

Whatever the differences in their backgrounds, Mr Sapin and Mr Bérégovoy, to the relief of the French financial markets, agree on economic policy. "Our economic strategy is the right one," said Mr Sapin shortly after taking up his new boss's old job. "We have no reason to deviate from it."

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EUROPEAN FINANCE AND INVESTMENT: FRANCE 3

THE CORPORATE SECTOR

The waiting gets longer

LIKE many of their European competitors, French companies are tightening their belts as they wait for what has been an unexpectedly long economic slowdown to draw to an end.

France's corporate sector is having a lacklustre year, with a sad litany of profit declines or missed profits targets, a slowdown in internal investment and in mergers and takeovers.

Yet French companies are better equipped to sit out this difficult period - it is not technically, a recession - than they were in the last economic slowdown in the early 1980s.

They are leaner and fitter after nearly a decade of wage restraint, low inflation and workforce reductions. Last year, France's top 50 companies made a 2.8 per cent average reduction in their workforces, the biggest cut for many years, with the heaviest job losses coming from Usinor, Saclor in steel, Air France, Renault and Peugeot in cars, Michelin in tyres, and Bull and Thomson in electronics.

The cost of this economic virtus has been to leave France with one of the highest unemployment rates in the Organisation for Economic Co-operation and Development.

The government did not hit a finger in the takeover battle for Perrier

sation of Economic Co-operation and Development. The reward has been a gain in French companies' international competitiveness, as shown by a rise in French exports' average market share in the 11 other members of the European Community from 9.9 per cent last year to 10.3 per cent in the first eight months of 1992, the highest since the 1960s, according to the Direction des Relations Économiques Extérieures. France's top 50 groups now have an average of nearly 60 per cent of their sales abroad, according to Crédit National, the state-owned bank.

The problem is that these export gains are fragile for French companies' main export markets, Germany, Italy, the Benelux countries and Luxembourg, are as much in the doldrums as is France. At home, the outlook for domestic demand is just as gloomy. Mr Pierre Bérégovoy, the prime minister, would love to help the corporate sector by kicking the economy back to life with a drop in interest rates. Yet his policy of defending the franc leaves him with no room for manoeuvre to stimulate domestic demand. The crisis on currency markets in recent weeks has underlined how closely French monetary policy is shackled to the high interest rate policy of the Bundesbank.

So it is no surprise that French companies have just turned out a series of dreary results for the first half of this year. The construction industry has been especially hard hit, with lower sales in the first half from Fougerolles, and Lafarge Côte d'Azur, the cement group, near stagnant turnover from Polist in cement and Bouygues and Spie Batignolles in construction.

Other pillars of French industry to have published disappointing news recently include the Rhône-Poulenc chemicals group, with a profits warning for the third quarter; the Renault Véhicules Industriels truck maker with increased first-half losses and a missed profits forecast from Club Méditerranée, the holiday village operator.

Some, encouragingly, have shown that they have cut costs so hard that they are able to produce a profits increase even on a meagre increase in sales. Michelin, the tyre maker and Valeo, the car components producer, are cases in point.

If French industry has responded to the slowdown by

sharpening its competitiveness, the government is deeply worried that companies have slashed their investments so heavily that they risk losing that advantage when the upturn arrives. The top 50 groups cut their investments by 6.7 per cent last year and will reduce capital spending by 3.8 per cent in 1992, says a study by Crédit National.

Another concern is the corporate sector's relatively high indebtedness. On average, the top French companies' debt gearing stands at 70 per cent of shareholders' funds, while German gearing is 25 per cent, says the Crédit National study, carried out with its German partner, Industrie Kreditbank.

Several large French companies have borrowed heavily to pay for overseas acquisitions in recent years. Some of these takeovers occurred at the peak of the previous upturn, just before the recession hit. Michelin's acquisition of Uniroyal Goodrich, the US tyre maker, and Saint Gobain's acquisition of Norton, the US abrasives group, are prime examples.

The pace of overseas acquisitions by the biggest companies has fallen off sharply since those big purchases in 1990, so that the value of foreign takeovers by the top 50 fell by 24 per cent to FFr15.8bn last year, putting an end to four straight years of growth.

All the same, there have been some spectacular deals in the past year. These include the FFr12.8bn purchase by Schneider, the electrical equipment group, of Square D, its US competitor, one of the few occasions that a French company has made a successful bid in the US.

The past year also saw the £300m acquisition of US oil group Amoco's UK petrol station and refining interests by Elf Aquitaine; the FFr3.8bn acquisition of the transmission equipment division of Rockwell International by Alcatel Alsthom, the telecommunications group; and hotel operator Accor's FFr2.2bn bid for Wagons Lits, the Franco-Belgian travel group.

Equally, France has been on the receiving end of some big acquisitions in the past 12 months. Overseas bidders have been helped by the relaxation of most controls on foreign investment. Moreover, the advance of liberal economic and industrial policies in the Socialist administration has meant the government has reduced interference in the market, with the exception of one or two important issues of industrial policy.

Revealingly, the government did not hit a finger to find a French solution to the FFr15.46bn takeover battle between two foreign companies for Perrier, the mineral water group, once seen as a sacrosanct part of corporate France. In the end, Nestlé, the Swiss food multinational, fought Italy's Agnelli family through the courts to win with a FFr15.46bn offer. Such an open and highly publicised bid battle would have been unlikely only a year ago.

Daimler-Benz, the German cars and aerospace group, was last year given a free hand to take a large minority stake in Sogeti, the holding company which controls Cap Gemini Sogeti, Europe's largest computer services group and one of France's postwar industrial successes, with an option to take full control. Similarly, the Japanese car group Nissan was permitted to take control of its French distributor, after a decade of official resistance to building up a significant stake.

All this points to a liberal political climate for the corporate sector, even if the economic outlook is dull. This liberalism looks set to continue or accelerate if, as is likely, the Socialists lose to the conservatives in the next legislative elections in March.

William Dawkins

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FRANCE remains very well placed to stage a strong economic recovery. But the political and monetary ructions in France and Europe seem endlessly to push that recovery to the horizon.

The country has inflation which is low and apparently stable, running at less than 3 per cent a year. The pay-off for this considerable achievement has been a lower rate of industrial wage costs than elsewhere in Europe. This in turn has helped push the trade balance into the black, with a FFr19.35bn surplus in the first eight months of 1992.

It would therefore seem that France is exceptionally well-placed for vigorous, non-inflationary, export-led expansion, and that the government's predictions of steady rise in growth - from 1.25 per cent last year to 2.1 per cent this year and 2.6 per cent next year - are entirely credible. But they are not.

The reason is the precarious strength of the franc, in the context of the continued tensions within the European Monetary System and the Community about ratifying the Maastricht Treaty. As finance minister and (since March 1992) as prime minister, Mr Pierre Bérégovoy has made it the cardinal point of his economic policy that the franc should stay shackled to the D-Mark.

This policy of the "franc fort" had already borne fruit in lowering inflation and improving French industry's competitiveness abroad. And the government showed it had no intention of abandoning the policy when - for several intervening days in late September - the money market speculators, having forced sterling and lire out of the EMS parity grid and into devaluation, turned their welcome attention to the franc.

With help from the Bundesbank, the franc held its party with the D-Mark. But victory was costly. The Banque de France virtually exhausted its foreign exchange reserves.

There is a feeling that speculators are looking for any sign of weakness to resume their attack.

So interest rates remain uncomfortably high

while the budget plan provides for less than a 1 per cent real increase in spending.

1 per cent real increase in spending

Why economic recovery remains endlessly on the horizon

The Achilles franc

in flagellating the French economy with tight monetary and fiscal policies in that to do anything else risks the entire collapse of its European policy. With the trauma of the Maastricht referendum behind it, it is now pushing Britain, and eventually Denmark, to ratify the treaty.

If the franc were now forced into a devaluation against the D-Mark this would risk stricken almost inured to the unemployment rate as something which only long-term training programmes, rather than quick-fix pump-priming measures, can improve. In any case, the party theoretically best placed to exploit unemployment - the Communists - is a spent force.

The latter's concern is overwhelmingly with the centre-right opposition, which has been left largely without any distinctive economic policy to propose since the Socialists stole the middle ground in the mid-1980s. The opposition has attacked the government's 1993 budget plans for letting the deficit spiral upwards, for giving too loose a rein to spending, for making investment and wage commitments for which the full bill will only become evident in the late 1990s, but also for not giving enough tax breaks to the middle classes. Some of these criticisms are contradictory.

But there are domestic political motives for the government to stick to its policies of fiscal and monetary orthodoxy. Certainly, these have helped create the one real black spot in the French economy - the nearly 3m unemployed which give France one of the highest jobless rates in Europe. But the government seems to have

capital needs of companies still left in the state sector and the rest used to finance tax concessions. General spending would be allowed to rise no higher than the inflation rate, partly by putting to more efficient use the large amounts of money that the Socialists have directed into sectors like education.

But there is no reason to suppose France's probable next government, that of the centre-right, will not face the same fundamental constraints - the need to keep the franc and France at the forefront of the move towards monetary union - as the Socialists, or that it will act with any less monetary and fiscal rigour than Mr Bérégovoy's government.

There are few French politicians who believe the country can afford the luxury of a more flexible exchange and interest rate policy of the kind that Britain is now indulging in. Mr Philippe Séguin, a former RPR minister, for instance, has argued for more frequent realignments within the EMS, and by implication a devaluation of the franc, while Mr Jean-Pierre Chevènement, a former Socialist minister, suggests that the only way France can regain its economic freedom of manoeuvre is to quit the EMS altogether. But both men were leaders of the No to Maastricht campaign, and in losing the referendum, they effectively lost their argument as well.

David Buchan

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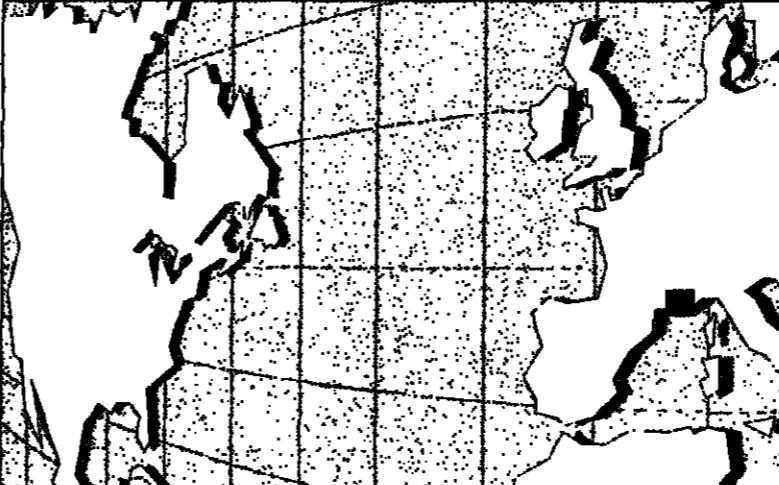
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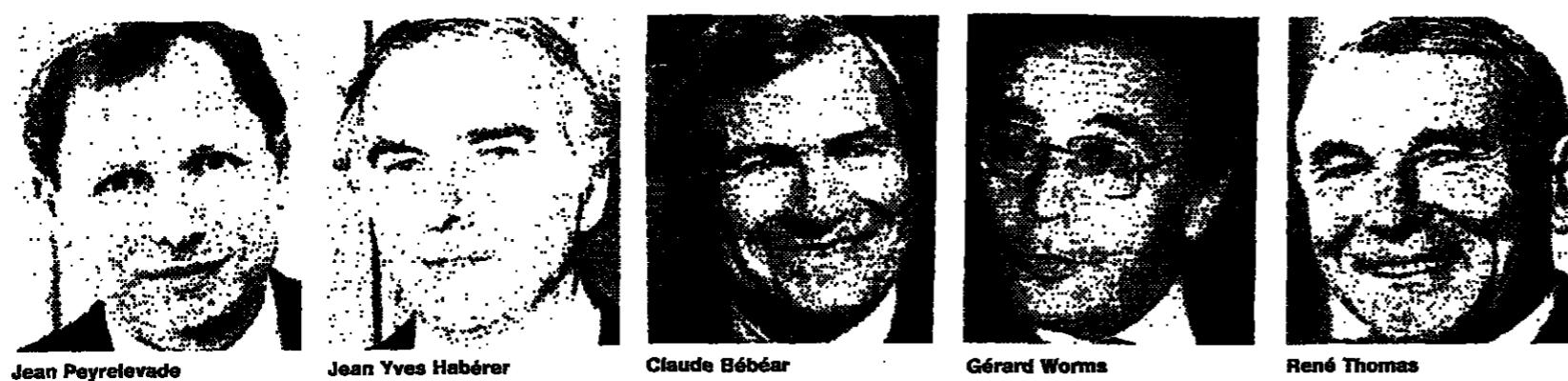
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EUROPEAN FINANCE AND INVESTMENT: FRANCE 4



Alice Rawsthorn profiles five influential figures in the business world

Contacts help men at the top

JEAN PEYRELEVADE. The chairman of Union des Assurances de Paris, France's largest insurance group, Mr Peyrelade has impeccable political contacts reaching to the top of the ruling socialist party.

The son of a Marseilles school teacher, he began his political career in the private office of Mr Pierre Mauroy, the first prime minister of the Mitterrand era. He was rewarded with the chairmanship of Suez, only to be booted out in 1986 when the socialists lost power to the conservatives. Two years later he returned to the financial mainstream with the top job at UAP.

But Mr Peyrelade is far from being a tame political appointee. He emphasised his independence this summer when UAP threatened to refuse to honour insurance policies for transfusion centres that had been distributing infected blood, thereby adding to the government's embarrassment over the HIV blood trial.

JEAN YVES HABERER. Described as "cold", "calculating" and "cunning", Mr Haberer, 59, is the most controversial figure in French finance. In his four years as chairman of Crédit Lyonnais, he has steered the bank towards an audacious strategy that has provoked grudging admiration from some observers and ill-disguised alarm from others.

At one stage, it seemed as though his audacity might cost him his job in this summer's review of the heads of state companies. But the appointment of Mr Pierre Béregovoy, a political friend, as prime minister put paid to that, though Mr Haberer has since pursued a more moderate strategy.

His critics are now biding their time until the next general elections. If the Béregovoy's socialists win, Mr Haberer will probably stay. But if Mr Jacques Chirac's conservatives return to power, he might find himself out of a job.

CLAUDE BÉBÉRAT. For years no-one wanted to work in insurance, it was too boring," says one French financier. "Now that's changed and it's all thanks to Claude Bébérat."

GERARD WORMS. When he became chairman of Suez in 1990, Mr Worms' chief challenge was to declare it independent from its main investor, Union des Assurances de Paris.

This task appeared to be difficult. Not only was Suez still struggling to digest Société Générale de Belgique after its acquisition in 1989, but Mr Jean Peyrelade, UAP's charismatic chairman, had been one of Mr Worms' predecessors in the Suez chair.

Luckily for Mr Worms, 56, he has had an ideal opportunity to demonstrate his autonomy during the negotiations over UAP's minority stake in Victoria, a French insurance company under Suez control.

Mr Peyrelade hopes to swap all or part of UAP's stake for a 50 per cent share of Colonial, a German insurer. So far his hopes have been dashed. UAP is in a weak negotiating position - a situation that Mr Worms has not been slow to exploit.

RENÉ THOMAS. One of the golden rules of French industry is that no state-appointed company chairmen should stay in their jobs over the age of 65. Yet Mr René Thomas, 63, chairman of Banque Nationale de Paris, the biggest French bank, will break the golden rule by reaching the official retirement age during his current three-year term of office.

In theory, he should have retired this summer at the end of his last three-year term. The government cast around for a successor, but there were no suitable candidates. And Mr Thomas, who has spent most of his career at BNP, is so uncontroversial that there was no reason for him to go.

Mr Thomas has strengthened his links with the left (his wife works for President Mitterrand) while also nurturing new contacts on the right, thereby becoming one of the few chairmen of a state-controlled bank to have hung on to his job during cohabitation.

STRUGGLING in the recession but still determined to be significant players, France's big banks are having another difficult year in the City of London.

The French are busily reducing staff and cutting costs in their UK subsidiaries, which are often at the heart of the international operations. Having increased their London presence on a grand scale in the 1980s, French banks now share the predicament of the rest of the British financial sector. If most think 1992 will not be too bad, it is only by comparison with previous years.

The French were hit by corporate collapses such as British & Commonwealth, Poly Peck and Brent Walker. Last year, the Maxwell saga proved expensive for Crédit Lyonnais, Banque Nationale de Paris, Crédit Agricole and Société Générale. French banks came second only to the British in the list of Maxwell lenders.

So far, 1992 has been quieter, but that does not mean results will be much better at the end of the year. "Twelve months ago we believed that all the firms which would collapse had already done so," says one French banker in London. "We were wrong. Some companies that were relatively strong in 1991 are now far weaker."

One problem is the precarious state of the property market. Crédit Lyonnais, for one, was a heavy lender to Heron and Mountleigh. It was also a big creditor of Olympia & York, the stricken Canadian property group behind the

French banks in London

Lure of the City

Canary Wharf development, but this business was not significant players, France's big banks are having another difficult year in the City of London.

Some French banks such as BNP, Paribas and Société Générale expect to make a profit, albeit a modest one, in 1992.

Others, like Crédit Lyonnais, say they will still be in the red.

Unsurprisingly, the banks are now emphasising rigorous management. The days of generous lending are over. "We do not want to develop relationships with customers based only on credit," says Mr Denis Antoine, head of Paribas in London. "It must be part of a broader package, together with other financial products such as swaps."

Management rigour often implies cost-cutting. BNP will employ 300 people in the UK by the end of the year, down from 350 a year ago and from 460 four years previously. Indosuez now has 205 staff, against 330 three years ago.

Another common characteristic of rationalisation is a move towards better co-ordination between the banks' traditional branches and their financial market subsidiaries Banque Paribas and Paribas Capital Markets will be housed under the same roof by December.

Yet other French banks are emerging in London. Crédit Lyonnais has joined forces with Municipal Mutual. Crédit Commercial de France is said to be looking at Charterhouse, the merchant bank put up for sale by Royal Bank of Scotland. Next year BNP may raise its 45 per cent stake in Kleinwort Benson, in association with Dresdner Bank.

For all its present difficulties, the City of London is still a place where France's big banks feel they ought to be.

Patrick de Jacqueline

London correspondent, *Les Echos*

Prospects for the stock market

Tomorrow will be better

voiced by almost everyone associated with the French stock markets. All are convinced that, over the long term, the gradual privatisation of France's big state-controlled companies, coupled with the creation of a new breed of private pension funds, will stimulate the investment sector.

This rosy scenario is rather

different from the present picture. In the 1980s the French stock markets underwent a period of radical reform in an attempt to prepare them for life in the intensely competitive markets of the 1990s.

The reforms may have succeeded in modernising the mechanics of the Paris markets. They also created the suc-

cessful MATIF futures market which is now one of the largest in the world.

But many of the stock markets' traditional problems persist. The new rules on block trading, transactions in large amounts of shares, are so tight that Paris has continued to lose business to London. Moreover Paris still suffers from its old problem of

poor liquidity. The French government's influence over industry, which means that 20 per cent of output comes from state-controlled companies, has created a dearth of equity. This problem has been aggravated by the anachronistic ownership structure of France's private sector companies, where large chunks of stock are held by friendly banks and "sweetheart" shareholders.

The state's stranglehold over the pension system means that pension funds represent only 10 per cent of the Paris stock market, compared with 60 per cent in London, thereby creating a shortage of investment.

This lack of liquidity has also contributed to the financial problems of the Paris stockbrokers. The 55 French broking firms made collective losses of FFr500m in 1991, according to the Association Française des Sociétés de la Bourse, a slight improvement on their combined deficit of FFr665m in 1990.

This scenario has already catalysed a rash of cost cutting. There were 480 job losses across French broking last year, according to the AFSE, with the workforce shrinking from 5,340 to 4,860. Most practitioners maintain that there are still too many companies chasing too little business.

Mr Théodore is convinced that the industry has reached the bottom of the cycle and that conditions can now only improve. "It's just not true that there are too many players on the Paris market," he said. "There are 45 stockbrokers in

Paris and 350 in New York, but the New York market is only 10 times bigger than Paris."

The global securities groups seem to agree. In recent months a number of international names have opened or extended their banking or broking operations in Paris, including Kleinwort Benson and Baring Brothers of the UK, Morgan Stanley of the US and Japan's Nomura.

These companies are pinning their hopes on the long-term prospects for the Paris market. One reason for their confidence is the sustained support of France's socialist government. Throughout the 1980s the government, spearheaded by Mr Béregovoy, squashed every stereotype about socialist opposition to the investment sector by championing the modernisation of the Paris markets.

One of the few areas where the government has not been as supportive as the brokers wished is in its failure to abolish the bourse tax on share transactions which, they claim, puts them at a major disadvantage to London, particularly for large transactions. The proposed reform of the rules on block trading has been put on ice until its abolition.

However, the markets are really much more interested in the prospect of privatisation and pension reform which, they believe, will also accelerate after the elections, whichever political party wins.

The Paris stock market has already made a lot of progress," says Mr Jean Saint-Geours, president of the Commission des Opérations de Bourse. "It is not as international as London, but it has the potential to become one of the main European markets as part of a network with Frankfurt, Milan and Madrid."

Alice Rawsthorn

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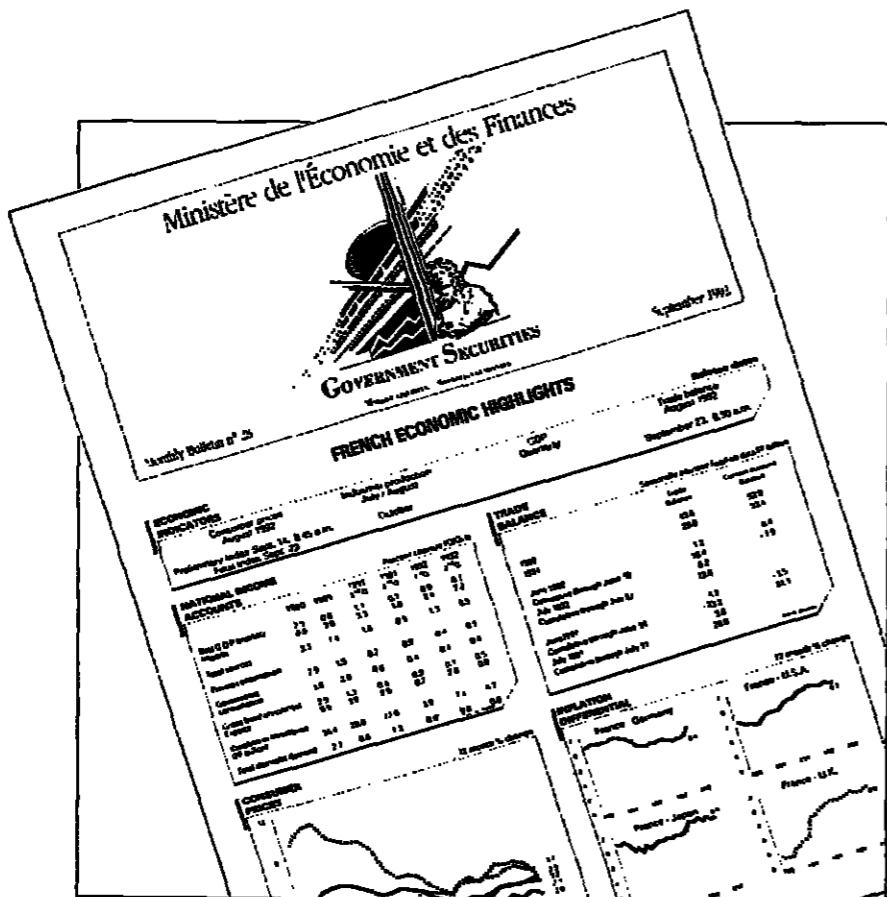
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Australian Road, High Wycombe	Carri Pen Fd.	142.00	142.00	+0.0%	Flood Inv Cap.	334.09	351.69	+6.1%	Life Inv Fds	0224 5	229.0	+1.8%	Post. Managed Acc.	222.0	229.0	+1.8%	Allocated Managed Fd
UK Equities Ser. 5	0494 634603	774.8	774.8	+0.0%	Flood Inv Inv.	453.32	477.77	+5.3%	Managed Ser. 3 Acc.	201.4	222.0	+1.8%	Post. Equity Acc.	222.0	229.0	+1.8%	Growth Managed Fd
Higher Income Ser. 5	127.6	127.6	+0.0%	Invest Inv Inv.	282.57	314.48	+10.6%	Proprietary Inv. Ser. 3 Acc.	282.5	307.2	+5.6%	Post. Equity Inv.	207.9	211.6	+1.8%	Scalped Managed Fd	
Property Ser. 5	150.0	150.0	+0.0%	Managed Cap.	640.58	673.78	+5.2%	High Yield Ser. 3 Acc.	605.1	637.1	+5.6%	Post. M&A/Cap Inv. Ser.	99.0	104.3	+5.6%	Post. Lazard Man Acc.	
Index Link Sercs Ser. 5	150.9	157.9	+4.6%	Managed Inv.	508.46	529.55	+4.1%	Money Ser. 3 Acc.	368.4	387.8	+5.3%	Post. Deposit Acc.	100.0	103.3	+3.1%	Post. Deposit Acc.	
Global Deposit Ser. 5	273.0	273.0	+0.0%	North Pacific Funds	131.47	138.40	+5.2%	North American Inv. Ser. 3 Acc.	371.6	391.2	+5.3%	Post. Managed Acc.	222.0	229.0	+1.8%	Post. Managed Acc.	
Life Funds	Depos.	138.30	141.54	+2.3%	15 Wheatfield Way, Kington upon Thames,	136.3	141.5	+3.8%	North American Inv. Ser. 3 Acc.	371.6	391.2	+5.3%	Post. Equity Acc.	222.0	229.0	+1.8%	Post. Equity Acc.
Measured Performanc.	115.1	121.8	+6.3%	Surry KT1 2PA	136.7	143.8	+5.3%	UK Equity Inv. Acc.	349.1	364.3	+4.4%	Post. Equity Inv.	104.8	110.4	+5.3%	Post. Equity Inv.	
Performance Plan.	108.4	114.7	+6.3%	Managed Fund Fd.	136.7	143.8	+5.3%	UK Equity Inv. Acc.	349.1	364.3	+4.4%	Post. Equity Inv.	104.8	110.4	+5.3%	Post. Equity Inv.	
WILF Profite Perform.	151.3	158.7	+4.9%	Invest Inv Fd.	136.7	143.8	+5.3%	Int. Managed	208.8	219.9	+5.3%	Post. Managed Acc.	122.3	128.7	+5.3%	Post. Managed Acc.	
UK Growth Ser. 5	259.4	276.2	+6.6%	Managed Fd.	136.7	143.8	+5.3%	Proprietary	214.4	227.7	+5.6%	Post. Proprietary Acc.	202.5	213.1	+5.6%	Post. Proprietary Acc.	
UK Income Ser. 5	264.2	272.2	+6.8%	Managed Fd Fd.	136.7	143.8	+5.3%	Growth Ser. 3 Acc.	407.4	411.3	+1.0%	Post. Life Tax-Optimised Inv.	107.3	112.0	+4.7%	Post. Life Tax-Optimised Inv.	
Balanced Ser. 5	240.8	245.2	+1.9%	Managed Fd Inv.	136.7	143.8	+5.3%	Perf. Inv.	224.4	231.0	+3.0%	Post. Equity Inv.	107.3	112.0	+4.7%	Post. Equity Inv.	
Reserve Ser. 5	129.4	130.4	+0.7%	Managed Fd Inv.	220.1	231.6	+5.2%	Int. Managed	111.6	117.6	+5.4%	Post. Managed Acc.	111.6	117.6	+5.4%	Post. Managed Acc.	
Opportunity Ser. 5	105.9	111.4	+5.4%	Far Easterners Inv.	136.7	143.8	+5.3%	Proprietary	207.4	218.6	+5.5%	Post. Proprietary Acc.	99.5	104.7	+5.6%	Post. Proprietary Acc.	
Post Equity Ser. 5	125.1	125.1	+0.0%	Managed Fd Inv.	136.7	143.8	+5.3%	Growth Ser. 3 Acc.	111.6	117.6	+5.4%	Post. Life Tax-Optimised Inv.	107.3	112.0	+4.7%	Post. Life Tax-Optimised Inv.	
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Post Fund Ser. 5	163.7	163.7	+0.0%	Commercial Union Group	136.7	143.8	+5.3%	Int. Managed	111.6	117.6	+5.4%	Post. Managed Acc.	111.6	117.6	+5.4%	Post. Managed Acc.	
Post Fund Ser. 5	163.7	163.7	+0.0%	Foreign & Colonial	136.7	143.8	+5.3%	Proprietary	207.4	218.6	+5.5%	Post. Proprietary Acc.	99.5	104.7	+5.6%	Post. Proprietary Acc.	
Post Fund Ser. 5	163.7	163.7	+0.0%	St Helens 1, 10 Grosvenor Gardens, London EC1	071-323 7590	124.6	-3.0%	Managed Retirement Inv.	150.3	158.2	+5.3%	Post. Managed Acc.	111.6	117.6	+5.4%	Post. Managed Acc.	
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Post Fund Ser. 5	163.7	163.7	+0.0%	Global Fertiliser Inv.	100.4	112.1	+11.7%	Post. M&A/Cap Ser. 1	150.3	158.2	+5.3%	Post. Managed Acc.	111.6	117.6	+5.4%	Post. Managed Acc.	
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CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

DM tensions may not be over

THE DOLLAR closed weaker against the D-Mark at the end of European trading yesterday, as dealers digested Mr Alan Greenspan's weekend comments expressing concern at the lack of economic growth in the US, writes James Blitz.

At the end of last week, analysts asserted that the 6.5 per cent differential between US and German interest rates had widened to its fullest extent, and that the heavy investment in D-Marks might subside. The dollar was well supported on that view.

Yesterday, despite a quiet day in the markets because of the Columbus Day vacation in the US, there were signs that an easing in the differential is not imminent. The chairman of the US Federal Reserve said that no US monetary policy initiative could be ruled out, and the dollar could fall in Monday's Asian trading to DM1.40/10. In Europe, it regained its poise, but closed 1/2 pfennigs down on the previous close at

DM1.4720.

An 11 basis point drop in the December Euromark futures contract signalled a revision away from the thinking that the Bundesbank will cut rates at its council meeting on Thursday. The market was over-optimistic about the prospects for a cut at the last Bundesbank council meeting, and people are still divided over how the German central bank is responding to the recession.

Mr Ian Beauchamp, chief economist at Hambros Bank in London, believes that a German rate cut will come soon and that there will be 7 per cent interest rates in Germany by the end of 1993. Mr Steve Hannah, chief economist at the International Bank of Japan in London, is more cautious. "The market is far ahead of the Bundesbank," he said.

Uncertainties on German policy may be gently undermining the French franc, which closed down more than a centime yesterday at DM2.51.

£ IN NEW YORK

Oct 12	Close	Previous Close
£/Spot	1.7025-1.7070	1.6910-1.6930
1 month	N/A	0.95-0.9650
3 month	N/A	0.97-0.9850
12 months	N/A	7.70-7.7250

Forward premiums and discounts apply to the US dollar

STERLING INDEX

Oct 12	Close	Previous
8.30	80	82.5
10.00	80	82.4
11.00	80	82.7
12.00	80	82.5
1.00	80	82.7
2.00	80	82.7
3.00	80	82.7
4.00	80	82.8

Estimated rates valid towards the end of London trading, 7.48-7.58pm

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NYSE COMPOSITE PRICES

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Continued from previous page

1988												1989												1990																		
High Low Stock			Vol. P/E Std			Close Prev.			High Low Stock			Vol. P/E Std			Close Prev.			High Low Stock			Vol. P/E Std			Close Prev.			High Low Stock			Vol. P/E Std			Close Prev.									
Div.	%	E 100%	High	Low	Close	Div.	%	E 100%	High	Low	Close	Div.	%	E 100%	High	Low	Close	Div.	%	E 100%	High	Low	Close	Div.	%	E 100%	High	Low	Close	Div.	%	E 100%	High	Low	Close							
Continued from previous page																																										
344. 57 Shoshone	1.72	52.23	11	20.4	30.4	20.4	4.4	4.4	28.4	12.3	Teladyne	0.80	4.5	16	160	17.3	817.7	17.5	11.4	7.4	Valero/Nas	2.00	23.9	4	73	8.1	8.1	8.1	8.1	8.1	8.1	8.1	8.1	8.1	8.1	8.1	8.1	8.1	8.1	8.1		
345. 57 St. Pauls	1.27	37	8	22.3	74.4	73.4	74.4	4.4	28.4	20.4	TeleCo/SA	2.05	7.4	51	689	27.4	27.4	27.4	27.4	7.4	41.4	Volvo Inc	0.20	4.4	56	58	4.4	4.4	4.4	4.4	4.4	4.4	4.4	4.4	4.4	4.4	4.4	4.4	4.4	4.4		
346. 27 St. Shans Corp	1.30	40	48	7.4	7	7	7	4.4	28.4	60	40	Telmex/AD	0.40	1.1	12	12085	44.4	44.4	44.4	44.4	12.4	12.1	Ventron	0.60	3.3	79	88	10.4	10	10.4	10	10.4	10	10.4	10	10.4	10	10.4	10	10.4	10	10.4
347. 27 St. Shans Corp	1.04	1.4	80	70.4	68.4	70	4.4	28.4	57.2	57.2	Templar	0.50	2.2	17	1045	45	44.4	44.4	44.4	4.4	12.1	Ventron	0.50	2.2	10.4	10.4	10.4	10.4	10.4	10.4	10.4	10.4	10.4	10.4	10.4	10.4	10.4	10.4	10.4	10.4		
348. 27 St. Shans Corp	0.89	0.4	11.8	14	13.4	13.4	4.4	28.4	25.4	25.4	Templex/	0.43	16.6	62	22	22.4	22.4	22.4	22.4	16.6	8.4	Ventron	0.43	16.6	11.4	11.4	11.4	11.4	11.4	11.4	11.4	11.4	11.4	11.4	11.4	11.4	11.4	11.4	11.4			
349. 27 St. Shans Corp	1.66	1.7	10.22	5.74	5.74	5.74	4.4	28.4	10.4	10.4	Templex/	0.83	8.4	41.3	9	8.3	8.3	8.3	8.3	8.3	12.4	Ventron	0.83	8.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4			
350. 27 St. Shans Corp	1.60	1.1	22.5	22.5	22.5	22.5	4.4	28.4	4.4	31.4	Templex/	0.84	8.2	112	9.4	8.4	8.4	8.4	8.4	12.4	Ventron	0.84	8.2	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4				
351. 27 St. Shans Corp	1.60	1.0	10.3	4.3	4.3	4.3	4.4	28.4	23.7	23.7	Templex/	1.60	4.6	19.0	13.9	22.2	22.2	22.2	22.2	13.9	12.4	Ventron	2.20	10.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4			
352. 27 St. Shans Corp	1.60	1.2	22.5	22.5	22.5	22.5	4.4	28.4	23.7	23.7	Templex/	1.60	4.6	19.0	13.9	22.2	22.2	22.2	22.2	13.9	12.4	Ventron	2.20	10.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4			
353. 27 St. Shans Corp	1.60	1.2	22.5	22.5	22.5	22.5	4.4	28.4	23.7	23.7	Templex/	1.60	4.6	19.0	13.9	22.2	22.2	22.2	22.2	13.9	12.4	Ventron	2.20	10.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4			
354. 27 St. Shans Corp	1.60	1.2	22.5	22.5	22.5	22.5	4.4	28.4	23.7	23.7	Templex/	1.60	4.6	19.0	13.9	22.2	22.2	22.2	22.2	13.9	12.4	Ventron	2.20	10.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4			
355. 27 St. Shans Corp	1.60	1.2	22.5	22.5	22.5	22.5	4.4	28.4	23.7	23.7	Templex/	1.60	4.6	19.0	13.9	22.2	22.2	22.2	22.2	13.9	12.4	Ventron	2.20	10.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4			
356. 27 St. Shans Corp	1.60	1.2	22.5	22.5	22.5	22.5	4.4	28.4	23.7	23.7	Templex/	1.60	4.6	19.0	13.9	22.2	22.2	22.2	22.2	13.9	12.4	Ventron	2.20	10.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4			
357. 27 St. Shans Corp	1.60	1.2	22.5	22.5	22.5	22.5	4.4	28.4	23.7	23.7	Templex/	1.60	4.6	19.0	13.9	22.2	22.2	22.2	22.2	13.9	12.4	Ventron	2.20	10.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4			
358. 27 St. Shans Corp	1.60	1.2	22.5	22.5	22.5	22.5	4.4	28.4	23.7	23.7	Templex/	1.60	4.6	19.0	13.9	22.2	22.2	22.2	22.2	13.9	12.4	Ventron	2.20	10.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4			
359. 27 St. Shans Corp	1.60	1.2	22.5	22.5	22.5	22.5	4.4	28.4	23.7	23.7	Templex/	1.60	4.6	19.0	13.9	22.2	22.2	22.2	22.2	13.9	12.4	Ventron	2.20	10.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4			
360. 27 St. Shans Corp	1.60	1.2	22.5	22.5	22.5	22.5	4.4	28.4	23.7	23.7	Templex/	1.60	4.6	19.0	13.9	22.2	22.2	22.2	22.2	13.9	12.4	Ventron	2.20	10.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4			
361. 27 St. Shans Corp	1.60	1.2	22.5	22.5	22.5	22.5	4.4	28.4	23.7	23.7	Templex/	1.60	4.6	19.0	13.9	22.2	22.2	22.2	22.2	13.9	12.4	Ventron	2.20	10.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4			
362. 27 St. Shans Corp	1.60	1.2	22.5	22.5	22.5	22.5	4.4	28.4	23.7	23.7	Templex/	1.60	4.6	19.0	13.9	22.2	22.2	22.2	22.2	13.9	12.4	Ventron	2.20	10.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4			
363. 27 St. Shans Corp	1.60	1.2	22.5	22.5	22.5	22.5	4.4	28.4	23.7	23.7	Templex/	1.60	4.6	19.0	13.9	22.2	22.2	22.2	22.2	13.9	12.4	Ventron	2.20	10.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4			
364. 27 St. Shans Corp	1.60	1.2	22.5	22.5	22.5	22.5	4.4	28.4	23.7	23.7	Templex/	1.60	4.6	19.0	13.9	22.2	22.2	22.2	22.2	13.9	12.4	Ventron	2.20	10.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4			
365. 27 St. Shans Corp	1.60	1.2	22.5	22.5	22.5	22.5	4.4	28.4	23.7	23.7	Templex/	1.60	4.6	19.0	13.9	22.2	22.2	22.2	22.2	13.9	12.4	Ventron	2.20	10.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4			
366. 27 St. Shans Corp	1.60	1.2	22.5	22.5	22.5	22.5	4.4	28.4	23.7	23.7	Templex/	1.60	4.6	19.0	13.9	22.2	22.2	22.2	22.2	13.9	12.4	Ventron	2.20	10.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4			
367. 27 St. Shans Corp	1.60	1.2	22.5	22.5	22.5	22.5	4.4	28.4	23.7	23.7	Templex/	1.60	4.6	19.0	13.9	22.2	22.2	22.2	22.2	13.9	12.4	Ventron	2.20	10.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4			
368. 27 St. Shans Corp	1.60	1.2	22.5	22.5	22.5	22.5	4.4	28.4	23.7	23.7	Templex/	1.60	4.6	19.0	13.9	22.2	22.2	22.2	22.2	13.9	12.4	Ventron	2.20	10.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4			
369. 27 St. Shans Corp	1.60	1.2	22.5	22.5	22.5	22.5	4.4	28.4	23.7	23.7	Templex/	1.60	4.6	19.0	13.9	22.2	22.2	22.2	22.2	13.9	12.4	Ventron	2.20	10.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4			
370. 27 St. Shans Corp	1.60	1.2	22.5	22.5	22.5	22.5	4.4	28.4	23.7	23.7	Templex/	1.60	4.6	19.0	13.9	22.2	22.2	22.2	22.2	13.9	12.4	Ventron	2.20	10.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4			
371. 27 St. Shans Corp	1.60	1.2	22.5	22.5	22.5	22.5	4.4	28.4	23.7	23.7	Templex/	1.60	4.6	19.0	13.9	22.2	22.2	22.2	22.2	13.9	12.4	Ventron	2.20	10.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4			
372. 27 St. Shans Corp	1.60	1.2	22.5	22.5	22.5	22.5	4.4	28.4	23.7	23.7	Templex/	1.60	4.6	19.0	13.9	22.2	22.2	22.2	22.2	13.9	12.4	Ventron	2.20	10.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4			
373. 27 St. Shans Corp	1.60	1.2	22.5	22.5	22.5	22.5	4.4	28.4	23.7	23.7	Templex/	1.60	4.6	19.0																												

NASDAQ NATIONAL MARKET

4 pm close October 12

Stock	Div.	E	100s	High	Low	Last	Chg	Stock	Div.	E	100s	High	Low	Last	Chg	Stock	Div.	E	100s	High	Low	Last	Chg	Stock	Div.	E	100s	High	Low	Last	Chg
ABWRents	0.44	19	825	32%	32%	32%	+1%	Digi Int'l	20	188	15%	14%	15%	15%	+1%	East Rich	22	713	16%	16	16%	+1%	Score Brd	17	171	21%	21%	22	+1%		
ACC Corp	0.16	61	19	16%	16	15%	-1%	Digi Macro	5	673	8%	7%	7%	7%	-1%	Lancaster	0.80	17	122	33%	33	33	+1%	Scarsfield	1.20	32	11	30	28%	-1%	
Acclaim E	31	4857	12%	12%	12%	12%	-1%	Digic Stand	25	32	22	14	14	14	+1%	Lance Inc	0.98	17	72	22%	22	22%	+1%	Scarsdale	13	905	12%	12%	12%	+1%	
Actor Mts	45	55	134	412%	12%	12%	-1%	Digic Syst	12	206	9	8	9	9	+1%	Lazear	4	224	4%	4%	4%	+1%	SEI Cpl	0.16	18	75	25%	24%	+1%		
Actor Co	21	278	24%	23%	23%	24	+1%	Domes Co	0.20	30	5	5	9%	9%	+1%	Lazear	20	142	20%	20%	20%	+1%	Seaboard B	0.36	1	313	2%	2%	+1%		
Adaptach	25	2416	26%	25%	25%	25%	+1%	DNA Prod	6	298	5%	5%	5%	5%	+1%	Lazear	0.40	20	1195	24%	24%	24%	+1%	Selectair	1.12	8	585	21%	20%	+1%	
ADC Test	20	170	37%	36%	36%	37	+1%	Dollar Gen	0.20	21	435	23%	21%	22	+1%	LDI Cpl	4	16	7	6%	7	+1%	Sequent	1.48	2431	15%	14%	14%	+1%		
Addington	77	368	14%	13%	13%	14	+1%	Dome State	0.44	45	415	19%	19%	19%	+1%	Leathers	24	64	18%	19	19	+1%	Sequoia	38	134	4	3%	3%	+1%		
Adv Serv	0.18	20	3	15	16	16	+1%	Dome State	0.44	45	415	19%	19%	19%	+1%	Leathers	24	64	18%	19	19	+1%	Sequoia	38	134	4	3%	3%	+1%		
Adv Sys	0.32	12	878	27	25	27	+1%	Doch Co	0.20	63	48	12	11%	12	+1%	Leigh Co	22	2588	43%	42%	42%	+1%	Serv Tech	17	48	10%	10%	10%	+1%		
Advane C	8	25	81	6	6%	6	+1%	DrexEngy	13	149	15%	14%	15%	15%	+1%	Leigh Eng	7	294	2%	2%	2%	+1%	ServFract	16	120	4	3%	4	+1%		
Adv Logic	6	907	4	3%	4	4	+1%	DressBart	17	1187	12%	12%	12%	12%	+1%	Leigh Tech	0.20	21	10	10	18%	+1%	Severance	16	5	11	10	10	-1%		
Adv Polys	14	170	7%	7%	7%	7%	+1%	Envir Co	0.24	16	1056	15%	15%	15%	+1%	Lakeview	16	30	32%	2%	2%	+1%	Severne	16	5	11	10	10	-1%		
AdvTolCo	16	245	18%	17%	18%	18%	+1%	Dong Engs	0.03	13	92	4%	4%	4%	+1%	LilyngtnA	0.53	16	459	18	16%	+1%	Seville	0.84	16	2302	22%	21%	21%	+1%	
Adv Tele	23	246	27%	27%	27%	27%	+1%	Dynasys	12	12	17%	18%	17	18%	+1%	LilyngtnA	0.53	16	459	18	16%	+1%	Seville	0.84	16	2302	22%	21%	21%	+1%	
Advantex	0.16	12	1727	19%	17%	19%	+1%	Dunron	0.80	15	2	22%	21%	21%	+1%	Linn Bear	27	492	73%	72%	73%	+1%	Shorewood	17	162	10%	10%	10%	-1%		
Adva Sys	22	82	24	23%	24	24	+1%	Durrill	0.30	24	8	33%	32%	32%	+1%	Linn F	1.08	16	192	21%	21	21%	+1%	Showbiz P	22	764	27	25	26%	+1%	
Allymax	21	175	15%	14%	14%	15	+1%	DynastyG	17	5	3	6%	2%	3	+1%	LinnTec	14	134	31	31	31	+1%	Sheron On	17	304	11%	10%	11%	+1%		
Agency Re	10	179	8%	7%	7%	7%	+1%	Dynatech	12	12	17%	18%	17	18%	+1%	LiquiBox	0.36	15	2	25	24	24	+1%	SierraTec	8	187	51%	49%	50%	+1%	
AgriCoEx	0.07	1	290	4%	4%	4%	+1%	Eagle	0.88	21	277	22%	22%	22%	+1%	Lone Star	11	7	34%	34%	34%	+1%	Signtech	4	25	52%	5	5	+1%		
Aero ADT	1.52	10	288	40%	40%	40%	+1%	Eagle Fd	8	20	8%	6%	6%	6%	+1%	Lone Star	11	7	34%	34%	34%	+1%	SiliconGp	0.04	3	127	64%	65%	64%	+1%	
Aero Cps	14	1815	13	12%	12%	12%	+1%	Easel Cpl	14	157	7%	6%	6%	6%	+1%	Lone Star	11	7	34%	34%	34%	+1%	Simpson	0.56	16	3166	13%	12%	12%	+1%	
Aero Gold	0.88	21	277	22%	22%	22%	+1%	EaselEnt	17	107	1%	1%	1%	1%	+1%	Lone Star	11	7	34%	34%	34%	+1%	Smithfield	1.3	251	17%	17%	17%	+1%		
Aero Org	14	60	7%	6%	6%	6%	+1%	EastEnd	0	38	3%	3%	3%	3%	+1%	Lone Star	11	7	34%	34%	34%	+1%	SocietyCp	1.98	12	1065	66%	66%	66%	+1%	
Aero Ph	8	216	10%	9%	10%	9%	+1%	EastEnd	0.06	24	471	27%	27%	27%	+1%	Lone Star	11	7	34%	34%	34%	+1%	SocietyS	0.30	3	165	15%	15%	15%	+1%	
AeroCopt	1.00	16	332	18%	17%	17%	+1%	Egghead	9	1701	6%	6%	6%	6%	+1%	MC Com	0.10	17	10005	35%	34%	35%	+1%	SoftwareP	8	663	73	74	72	+1%	
AeroCopt	0.80	11	57	13%	12%	12%	+1%	Egghead	9	1701	6%	6%	6%	6%	+1%	MC Com	0.10	17	10005	35%	34%	35%	+1%	SoftwareP	8	663	73	74	72	+1%	
AeroCo C	0.32	13	6	8%	8%	8%	+1%	Egghead	9	1701	6%	6%	6%	6%	+1%	MC Com	0.10	17	10005	35%	34%	35%	+1%	SoftwareP	8	663	73	74	72	+1%	
AeroCo C	1	489	4%	4%	4%	4%	+1%	ElecSci	5	45	3%	3%	3%	3%	+1%	MCars Cpl	16	51	14%	14%	14%	+1%	SoftwareP	8	663	73	74	72	+1%		
AeroCo C	10	3445	9%	9%	9%	9%	+1%	ElecSci	2.20	29	120	29%	28%	28%	+1%	MCars Cpl	16	51	14%	14%	14%	+1%	Soviet P	1.00	17	161	44%	43%	43%	+1%	
AeroCo C	0.60	7	53	19%	19%	19%	+1%	ElecSci	14	157	7%	6%	6%	6%	+1%	MCars Cpl	16	51	14%	14%	14%	+1%	StCntralMr	2.38	8	61	38%	37%	38%	+1%	
AeroCo C	30	210	16%	16%	16%	16%	+1%	ElecSci	15	10	10	9%	9%	9%	+1%	MCars Cpl	16	51	14%	14%	14%	+1%	StCntralMr	2.38	8	61	38%	37%	38%	+1%	
AeroCo C	16	321	20%	19%	19%	19%	+1%	ElecSci	7	805	5%	5%	5%	5%	+1%	MCars Cpl	16	51	14%	14%	14%	+1%	StCntralMr	2.38	8	61	38%	37%	38%	+1%	
AeroCo C	0.32	12	1826	9%	8%	8%	+1%	Enclean	61	11	52	5%	5%	5%	+1%	MCars Cpl	16	51	14%	14%	14%	+1%	StCntralMr	2.38	8	61	38%	37%	38%	+1%	
AeroCo C	0.86	16	484	45%	45%	45%	+1%	EnglyPha	41	111	14%	14%	14%	14%	+1%	MCars Cpl	16	51	14%	14%	14%	+1%	StCntralMr	2.38	8	61	38%	37%	38%	+1%	
AeroCo C	2	40	1%	1%	1%	1%	+1%	Environ	5	430	7%	7%	7%	7%	+1%	MCars Cpl	16	51	14%	14%	14%	+1%	StCntralMr	2.38	8	61	38%	37%	38%	+1%	
AeroCo C	20	1804	11%	11%	11%	11%	+1%	EquityG	0.20	175	141	3%	3%	3%	+1%	MCars Cpl	7	35	28%	28%	28%	+1%	StCntralMr	2.38	8	61	38%	37%	38%	+1%	
AeroCo C	1.88	7	87	42%	42%	42%	+1%	Ericsson	0.51	63	565	19%	19%	19%	+1%	MCars Cpl	7	35	28%	28%	28%	+1%	StCntralMr	2.38	8	61	38%	37%	38%	+1%	
AeroCo C	30	1058	36%	36%	37%	36%	+1%	Evans Sh	22	227	15%	14%	15%	15%	+1%	MCars Cpl	8	40	10	13%	13%	+1%	StCntralMr	2.38	8	61	38%	37%	38%	+1%	
AeroCo C	6	1155	6%	6%	6%	6%	+1%	Everex	1	643	15%	15%	15%	15%	+1%	MCars Cpl	8	40	10	13%	13%	+1%	StCntralMr	2.38	8	61	38%	37%	38%	+1%	
AeroCo C	20	67	14	14%	14%	14%	+1%	Exabyte	7	2265	15%	14%	15%	15%	+1%	MCars Cpl	8	40	10	13%	13%	+1%	StCntralMr	2.38	8	61	38%	37%	38%	+1%	
AeroCo C	937	380	19	18%	18%	18%	+1%	Excalibur	17	10	31%	30%	30%	31%	+1%	MCars Cpl	17	10	31%	30%	30%	+1%	StCntralMr	2.38	8	61	38%	37%	38%	+1%	
AeroCo C	2	105	2%	2%	2%	2%	+1%	Fall Grp	14	30	8%	7%	8%	8%	+1%	MCars Cpl	17	10	31%	30%	30%	+1%	StCntralMr	2.38	8	61	38%	37%	38%	+1%	
AeroCo C	15	209	36	35%	35%	35%	+1%	Fall Grp	14	30	8%	7%	8%	8%	+1%	MCars Cpl	17	10	31%	30%	30%	+1%	StCntralMr	2.38	8	61	38%	37%	38%	+1%	
AeroCo C	10	14	10%	12%	12%	12%	+1%	FanFrd	0.03	39	13%	10%	10%	10%	+1%	MCars Cpl	17	10	31%	30%	30%	+1%	StCntralMr	2.38	8	61	38%	37%	38%	+1%	
AeroCo C	17	425	6%	6%	6%	6%	+1%	FanFrd	0.24	11	20	30%	30%	30%	+1%	MCars Cpl	17	10	31%	30%	30%	+1%	StCntralMr	2.38	8	61	38%	37%	38%	+1%	
AeroCo C	0.18	16	338	19%	17%	17%	+1%	FanFrd	0.32	32	59	3%	3%	3%	+1%	MCars Cpl	17	10	31%	30%	30%	+1%	StCntralMr	2.38	8	61	38%	37%	38%	+1%	
AeroCo C	241	572	15%	14%	14%	14%	+1%	FanFrd	17	23	4%	3%	4%	4%	+1%	MCars Cpl	17	10	31%	30%	30%	+1%	StCntralMr	2.38	8	61	38%	37%	38%	+1%	
AeroCo C	241	572	15%	14%	14%	14%	+1%	Flagship	0.40	6	105	11%	11%	11%	+1%	MCars Cpl	17	10	31%	30%	30%	+1%	StCntralMr	2.38	8	61	38%	37%	38%	+1%	
AeroCo C	52	10	8%	7%	7%	7%	+1%	Flagship	0.40	6	105	11%	11%	11%	+1%	MCars Cpl	17	10	31%	30%	30%	+1%	StCntralMr	2.38	8	61	38%	37%	38%	+1%	
AeroCo C	0.48	17	207	34	33%	34%	+1%	Flow Int'l	18	110	5%	4%	5%	5%	+1%	MCars Cpl	17	10	31%	30%	30%	+1%	StCntralMr	2.38	8	61	38%	37%	38%	+1%	
AeroCo C	0.48	26	1640	49%	48%	48%	+1%	FoodCo	0.11	23	3570	10%	10%	10%	+1%	MCars Cpl	17	10	31%	30%	30%	+1%	StCntralMr	2.38</							

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Stock	P/E				Div. E				P/E				Div. E				P/E											
	Div.	EPS	Div.	EPS	Div.	EPS	Div.	EPS	Div.	EPS	Div.	EPS	Div.	EPS	Div.	EPS	Div.	EPS	Div.	EPS								
	High	Low	Close	Chg	Stock	High	Low	Close	Chg	Stock	High	Low	Close	Chg	Stock	High	Low	Close	Chg									
Am Cpz	0	4	5½	5½	5½	Chiles	0	50	17½	17½	17½	Heico Cp	0.15	18	10	13½	13½	13½	++	Pet H&P	1.14	13	7½	16½	16½	-1½		
Am Expr	0.14	16	132	232	227	Carl Fda	0.01	157	4½	4	4	Hillman	3.2298	24½	2½	2½	2½	2½	-1	Phl LD	0.26	16	61½	38½	38½	+1½		
Am Inc	1	2100	7½	7½	7½	Cominco	0.42	46	3	16	16	Hornaday	0	145	11½	11½	11½	11½	+1	Int'l Pay	1.10	10	24	28½	29½	+2½		
Am Int	275	-22	24	24	24	Computac	9	11	14½	14½	14½	Hovnanian	58	420	9½	9½	9½	9½	-1	Int'l Pay	1.14	13	7½	16½	16½	-1½		
Am Int	0.50	14	2	54½	54½	54½	Coast Fda	26	2	4½	4½	4½	ICHI Corp	4	360	37½	33	33	33	-1	Int'l Pay	0.12	20	35	85	85	85	
Am Int	0.84	10	17	23½	23½	23½	Creat A	1.28	16	232	20½	19½	Instyline	0.24	4	11	54	5	5	-1	Int'l Pay	0.09	14	50	10½	10½	+1½	
Am Int	0.10117	17220	8½	7½	6½	Crest Co	0.40	13	9	17	16½	Int'l Modo	11	1047	8½	6½	6½	6½	-1	Int'l Pay	0.10	1	58	11½	11½	-1		
Am Int	1	565	2½	2½	2½	Cubic	0.63	15	15	14½	14½	Interimco	11	26	6½	6½	6½	6½	-1	Int'l Pay	0	31	5	6½	6½	-1		
Am Int	13	4	5½	5½	5½	Cummins	9	18	18	14½	14½	Intermark	0	20	16	16	16	16	-1	Int'l Pay	0	330	4	35	35	-1		
Am Int	8	80	2½	2½	2½	Daifuku	0	18	18	14½	14½	Int'l Tech	0	330	4	35	35	35	-1	Int'l Pay	0	18	7½	7½	7½	-1		
Am Int	13	12	6½	6½	6½	Dt Indu	11	4	12	12	12	Jan Bell	38	1163	15½	14½	15½	15½	+1	Int'l Pay	1.08	7	2	34	34	+1		
Am Int	1	75	1½	1½	1½	Decompo	6	15	4½	4½	4½	Knorr Cp	3	82	3½	3½	3½	3½	-1	Int'l Pay	47	46	16½	16	16½	-1		
Am Int	1	24	½	½	½	Duplex x	0.48	21	5	10½	10½	Kirby Exp	16	2402	10½	10½	10½	10½	-1	Int'l Pay	11	19	3½	3½	3½	-1		
Am Int	3	131	4	3½	4	DWG Corp	51	285	10½	10½	10½	Laborge	15	68	1½	1½	1½	1½	-1	Int'l Pay	0	330	4	35	35	-1		
Am Int	0.65	1	2100	5½	5½	5½	Eagle Co	0.46	8	2	10½	10½	10½	Laser Ind	37	7	3½	3½	3½	3½	-1	Int'l Pay	2	4	1½	1½	1½	-1
Am Int	0.04	80	234	4	3½	4	Endgroup	1.02	5	5	14½	14½	14½	Le Phane	4	181	1½	1½	1½	1½	-1	Int'l Pay	0.40	33	51½	10½	10½	+1
Am Int	36	65	5	7½	7½	7½	Echo Bay	0.07143	1150	5½	5½	5½	Lionel Cp	6	2	½	½	½	½	-1	Int'l Pay	0.32	43	46	33½	33½	+1	
Am Int	0.48	18	45½	14½	14½	14½	Ecolite	0	22	10	11½	11½	Lumen Inc	11	20	10½	10½	10½	10½	-1	Int'l Pay	135	35	84	84	84	-1	
Am Int	0	22	3	3	3	Emco	0	22	12	12	12	Lynch Cp	16	4	20½	20½	20½	20½	-1	Int'l Pay	26	12	27½	27½	27½	-1		
Am Int	0.40	44	10½	10½	10½	Eng Svc	5	841	1½	1½	1½	Macerite	10	61	12½	12½	12½	12½	-1	Int'l Pay	0.40	13	48	54	54	+1		
Am Int	1.00	63	2	22½	22½	22½	Fab Inds	0.50	10	2100	27½	27½	27½	Mecum	12	72	23	23	23	23	-1	Int'l Pay	0	59	12½	14½	14½	-1
Am Int	3	107	16½	16½	16½	Fair Inc	3.20	34	3	65½	65½	65½	Modia A	0.44	6	41	16	15½	15½	-1	Int'l Pay	6	84	5½	6½	6½	-1	
Am Int	0.45	70	12½	9½	9½	FairCity	0.15	10	8	7½	7½	7½	Moog A	18	62	4½	4½	4½	4½	-1	Int'l Pay	3	17	1½	1½	1½	-1	
Am Int	6	138	7½	7½	7½	Fair U	0.48	27	17½	26½	25½	25½	MSR Expl	2	5	½	½	½	½	-1	Int'l Pay	0.20	4	10	1½	1½	-1	
Am Int	2	10	8½	8½	8½	Forest Ls	28	290	34½	33½	34½	MSR Expl	2	5	½	½	½	½	-1	Int'l Pay	33	75	10½	9½	9½	-1		
Am Int	10	15	1½	1½	1½	Frequency	462	7	4½	4½	4½	MSR Expl	0	2100	½	½	½	½	-1	Int'l Pay	83	25	18½	18½	18½	-1		
Am Int	0.30	8	78	14½	14½	14½	Fr Solutn	21	833	43½	43½	43½	Net Pmt	2	74	2½	2½	2½	2½	-1	Int'l Pay	94	158	14½	14½	14½	-1	
Am Int	0.08	23	2	13½	13½	13½	Giant Fda	0.08	15	443	17½	17½	17½	New Line	18	14	10½	10½	10½	10½	-1	Int'l Pay	94	158	14½	14½	14½	-1
Am Int	0.18	15	48	9	8½	9	Glaister	0.70	14	175	22½	22½	22½	NW Tencs	0.56	28	1638	25½	25½	25½	+1	Int'l Pay	0	5	2	2	2	-1
Am Int	0.08	23	2	13½	13½	13½	Goldfield	2	74	½	½	½	MacCarron	0.17	64	2100	12½	12½	12½	-1	Int'l Pay	0	844	½	½	½	-1	
Am Int	0.45	673	15½	12½	12½	Greenback	5	3	4½	4½	4½	Macne OG	2	26	4½	4½	4½	4½	-1	Int'l Pay	15	71	6½	6½	6½	-1		
Am Int	0	70	½	½	½	Gold Cde	0.84	5	15	4½	4½	4½	MV Ryan	0	2100	½	½	½	½	-1	Int'l Pay	0.62	9	10	19½	19½	19½	-1
Am Int	0.23	8	4	11½	11½	11½	Hebco	0.20	20	654	32½	31½	32	Odette A	26	54	4½	4½	4½	4½	-1	Int'l Pay	1.12	16	68	12½	12½	-1
Am Int	0.01	8	1304	7½	6½	7½	Hebco	5	137	13½	13½	13½	Olassen	0.32	27	12	30½	30½	30½	-1	Int'l Pay	0.10	8	192	21	20½	21	
Am Int	0	11	7½	7½	7½	Hebco	5	11	11½	11½	11½	Peyson G	0.10	35	728	18½	15½	15½	-1	Int'l Pay	0	11	5	6½	6½	-1		

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COMPUTERS AND COMMUNICATIONS 2

THE client-server model separates information technology systems into users (clients) and services (servers) and meets a rising demand for cheaper, more flexible and more responsive applications.

"Client-server technology will affect large segments of suppliers and users and client-server products will account for some 23 per cent of the software products market by 1996," says market researcher Ovum in its 1991 report "Client-Server Computing: Commercial Strategies".

The client-server model provides an economical way to distribute computer power, while maintaining the controls associated with centralised computing. It takes advantage of the lower costs of open, component-based systems and the trend towards industry-wide standards in software and communications.

Client-server systems use standard software and communications networks to distribute functions across multiple computers with different operating software. Powerful personal workstations, with advanced graphical user interfaces and local processing power (the clients), sit at the front end.

Special-purpose "servers" – providing services such as shared printing, communications links and database storage – are available, through the network, to workstations.

So far the client-server approach has been used mainly for database applications.

Client-server technology permits more flexible applications

User and service divide

Using an IBM-designed standard called SQL, client workstations are able to send complex requests for data to remote server computers.

But the past year has seen moves to broaden the appeal of the client-server approach and use it for more traditional data processing applications – particularly those which involve transaction processing.

Database suppliers such as Sybase, Oracle, Informix and Ingres have been in the forefront and have placed increasing emphasis on the transaction processing features of their database products.

At the end of September IBM announced a version of its popular CICS transaction processing software which uses the client-server approach. It is based on AIX, its version of the Unix operating system, and runs on IBM's RS/6000 workstation computer.

CICS is, perhaps, IBM's most successful software product with over 33,000 sites worldwide. It is the market leader by a wide margin and IBM's decision to move it to an open environment and re-engineer it to use the client-server model is important.

IBM's announcement came in response to a trend towards the use of open systems as a

base for transaction processing applications. The use of the client-server model provides an appropriate infrastructure for complexities associated with transaction processing in modern computing environments, which can be based on a variety of hardware and operating systems from different manufacturers.

Traditionally, transaction processing applications have been based on single-supplier, proprietary computer systems

transaction processing as an important factor in promoting the cause of open systems. Many companies rely on transaction processing as the base for important online operational tasks such as accounting and customer service support.

If open systems are to continue expanding, they must be able to cope with complex transaction processing and, in the past two years, the standards infrastructure has grown to include the mechanisms to

Until recently, proprietary systems were the only ones which could provide the infrastructure to cover security of access, data integrity and disaster recovery

such as IBM's System 370 mainframe.

Until recently, proprietary systems were the only systems which could provide the infrastructure to cover security of access, data integrity and disaster recovery.

IBM's decision to move CICS into an open environment – backed up by an unprecedented policy to licence CICS to other manufacturers – comes against a background of important activity in the transaction processing area.

But IBM is not alone in seeing the advantages of offering

make this possible. The IBM-backed Open Software Foundation (OSF), for example, has published a standard for distributed computing which covers this. It includes a technique called the Remote Procedure Call (RPC) which can pass the complex messages through a network, regardless of the operating environment or computer hardware. IBM's new version of CICS uses the RPC to allow it to work across different systems.

"Client-server systems will grow more complicated and will need to be transaction-based," he says.

"A simple business requirement, like, say, adding a new

employee, generates several transactions. One to update the payroll file, one to update the employee file, one to update the pension file and so on. The business requirement is for a single transaction – but current systems demand many different entries. Tuxedo provides the mechanisms with which to enter it just once and then distribute it automatically through the system," he says.

Mr Connor suggests that this sort of feature will give companies the opportunity to improve customer service too.

The introduction of a new telephone subscriber or a new client for a bank poses the same problem. Automatic transaction processing and distribution would enable them to improve their service to customers. In the current economic climate this is obviously very important," he says.

Although Tuxedo and IBM's CICS look set to compete with each other in the market for open transaction processing systems, they could end up co-operating. Tuxedo is able to work with CICS systems already and IBM has announced that a version of Tuxedo will be available for its mainframe computers – running with its AIX/Unix – next year.

Either way, transaction processing in an open client-server environment looks set to become a big issue for suppliers and users of computers across the industry.

Philip Manchester



Nicholas Connor: the future of open client-server systems is tied closely to transaction processing

SECURITY SYSTEMS

Fending off the fraudsters

OPEN systems have been portrayed by almost all in the computer industry as "a good thing" – but they have also made life more difficult for those who design security systems for computer systems.

In a true open system – where systems from different manufacturers can connect with one another – the security of the whole system is no weaker than the weakest link in the chain. The weakest of those links has traditionally been the personal computer.

The PC was originally designed as a personal productivity tool – only one person was expected to use it and few considered the possibility that crucial corporate data would ever appear on its screens. The PC was something you would use to do word-processing, a little spreadsheet work and perhaps keep electronic versions of your address book.

Today's PC is far more powerful and is used for all manner of applications – many of which involve "networking" these PCs together with one another as well as with mini-computer and mainframe systems. For this reason, PC industry local area network (LAN) market leader Novell has had to serious come to grips with implementing credible data security technology.

According to Novell UK spokesman Mr Dominic Storey, many companies do not think about LAN security. He said a recent survey suggested few companies conducted risk analysis, developed security guidelines, set up security configurations, co-ordinated security training or periodically reviewed security compliance for the networked PCs.

"LANs are basically distributed multi-user computer systems and, as such, have similar security requirements," he says. "The computer needs to be protected from physical damage, the software programs from virus attack and the data from accidental or intentional damage."

He says that the advent of viruses make the PC much more prone to breaches of security than minicomputer systems or mainframes – and therefore sensible precautions must be taken.

"Virus detection can be performed by specialised programs which look for sequences within program code," explains Mr Storey. "No virus detection program is fool-proof, as new viruses are created on a distressingly regular basis. The best form of cure is prevention – and to do this, users must be discouraged from uploading suspect software or else have their rights restricted to prevent virus contagion."

One of the other keys to building a secure PC network lies in the features contained in the network operating system – such as Novell's NetWare. It starts with the "log-in" password, which must

be entered every time a user starts working on the network.

Passwords under NetWare are stored in special files on the file server called "bindery" files. Within these files, all user passwords are stored in encrypted form using a one-way or "trap-door" encryption function. When a user logs in, the password is never seen. Instead, a special code (called a key) is passed to the PC. The PC uses the password to encrypt the key, and the encrypted key is passed back to the server.

Passwords under NetWare must also be of a minimum length (thus reducing the statistical chances of a hacker guessing them) and can be "force-changed" by the network administrator, must be unique (so that no two users have the same password).

Most network system also allow network administrators to specify which system features each user will have access to. These can limit the times of the day the system can be used, the amount of disk space they use and the way they use dial-in "modems".

Mr Storey says that PC networks also need to offer an "audit trail" of their use. He admits that NetWare is still not ideal in this respect. "No security system is perfect, it is essential to log information, so that a security compromise can be traced," he says.

"System audit information is available in a limited form for NetWare and will be extended to full file system audit in future releases. At present various logs are stored – the error log logs all hardware and system errors, and account information (bindery logs) can be generated using a supervisory utility."

In the end, however, security on PC networks is all about using common sense. And that means instituting company-wide procedures for PCs in the same way as for minicomputer and mainframe systems.

"To maintain good standards of security, companies should employ tried and tested authentication procedures," says Mr Storey. "Use of initial passwords during account generation ensures that new accounts do not represent a security hole. Use of existing security features make a system which is flexible to the user, yet secure."

"If implementing a secure system with high expectations of data integrity, lock the file server away. A system will never be truly secure while the file server is easily accessible."

Above all, train users to think securely. Make sure, for example, that they use hard to guess passwords and do not place the password under the desk. This will reduce the possibility of user ignorance leading to unexpected security compromises.

Geoff Wheelwright

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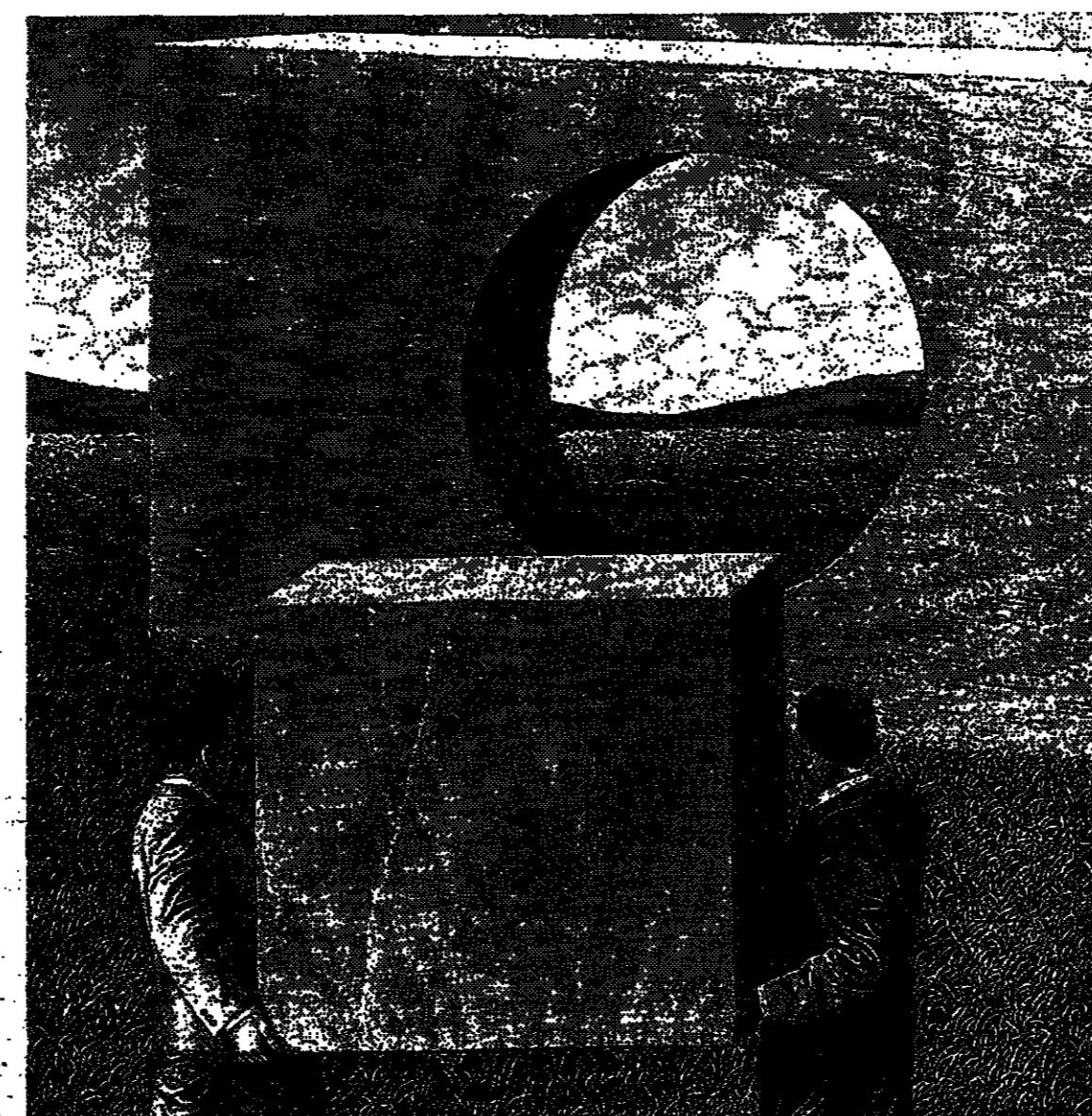
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COMPUTERS AND COMMUNICATIONS 3

Emma Woollacott finds local area networks are now playing host to electronic message systems

E-mail moves away from mainframes

ELECTRONIC mail is changing fast. A few years ago, it was largely the preserve of mainframe-based systems, and notoriously difficult to install and manage. But nowadays, an increasing number of large corporations are downsizing to local area networks and are phasing out host-based e-mail systems in favour of LAN systems.

Mr Mark Hassall, Microsoft's product marketing manager for Mail 3.0, says: "LAN-based e-mail can give all the things people were looking for in mainframe systems.

But users of things like Profs and All-in-One are paying exorbitant maintenance fees. There's a 10-to-one ratio between those costs and the

costs of a LAN system".

BP Oil has recently switched from a mainframe-based environment towards Unix and PCs.

Mr James Cunningham, project leader at BP, says: "It was particularly attractive in the early days to our European associates, where it would be less easy to justify the cost of huge pipes to tap into an IBM mainframe."

LAN e-mail packages have also become more secure and flexible and connectivity are improving. The main suppliers are beginning to introduce global naming, a feature which allows every server on a wide area network to distribute a list of all its users to every other server.

This feature already exists in Banyan's Vines system, and will be included in Novell's next release of NetWare, NetWare 4.0, early next year. Combined with suitable gateway connections to other messaging systems, it allows a server to route to make calls right across a WAN.

There are now approximately 10m e-mail users worldwide, of whom around half are using a PC LAN-based system.

Figures from market researcher Rountree suggest that some 90,000 UK users

hooked up to a new PC-based e-mail system during the first half of this year. This makes e-mail one of the fastest-growing software areas and one which is winning a lot of attention from suppliers.

The most important innovation is the emergence of the mail-enabled application.

Whereas sending a mail message currently involves calling up the e-mail program separately, and creating a text-only message, in future "Mail" will simply be a menu option in virtually any program, similar

to the "Print" command. Users will be able to create a spreadsheet in Excel, for instance, and mail it to any other user running Excel on the network, adding comments, graphs, even sound.

Gates will allow messages to be sent from PC to Mac to Unix workstation, even a fax machine.

Mr Alan Paterson, director of planning and control at Bass Breweries, is in the process of introducing Microsoft Mail throughout the organisation. Over 6,000 users worldwide will be added to the system over

the next two years, and there will also be gateways to the e-mail systems of the company's principal customers and suppliers.

"It's improving productivity already," he said. "And in the last couple of weeks we've put it on the most senior desks, and we've found once they've tried it people are asking 'can you put it into my home? or 'can you add such and such a person? A me-too attitude soon builds up."

The snag in this vision of collaborative working is in the lack of a standard covering how the mail-enabled applications communicate with the messaging back-end, and how that back-end controls the addressing and routing of calls.

Many mini and mainframe e-mail systems, in particular, make no distinction between the application and the back-end.

In fact, few of the several hundred e-mail "standards" currently in existence even agree on the definition of a message, let alone a common way of addressing and routing calls.

Standards body CCITT has taken it on themselves to put an end to this confusion by producing a standard for writing applications programming interfaces to allow developers to mail-enable applications



Mark Hassall: LAN-based e-mail has everything mainframe systems had

own versions of it, leading to a distinct lack of compatibility. Novell's Message Handling Service (MHS) has become something of a de facto standard for communication between different LANs, and is supported by most e-mail suppliers, but up to now there has been no standard way of mail-enabling applications.

Until now, each e-mail transport system has had a different API and software developers have had to produce different versions accordingly.

Two groups of suppliers have taken it on themselves to put an end to this confusion by producing a standard for writing applications programming interfaces (APIs) to allow

developers to mail-enable applications.

Microsoft is pushing the Messaging Application Programming Interface (MAPI), and has support from Digital Equipment Corp (DEC), Banyan Systems, Hewlett-Packard and others.

Meanwhile, Lotus, Apple, Borland and IBM have teamed up to produce the Vendor Independent Messaging (VIM) standard. Novell is a member of both camps, and has promised that it will adapt MHS to support both.

Users have pressed each group to include support for the other's standard, but so far with little success.

The best bet for compatibility is the fact that both MAPI and VIM have been submitted to the X.400 API consortium, which is expected to produce a compromise Common Application Call Set in the near future.

Once this happens, mail-enabling can really take off in earnest, although this won't happen overnight. Both Microsoft and the VIM consortium will take some time to bring their APIs into line, and the chances are that, just as with the original X.400 standard, developers will add their own elements.

And until a true mail-enabling standard emerges, users will be restricted to packages from either Microsoft or the main VIM members.

As Lotus' Mr Lennox says, "both groups are in around the same position - and that's close to the starting block".

THE TECHNOLOGIES: OSI

Tangled web of interchange unravels

"YOU can die of boredom sitting in a standards meeting week in, week out," says Mr Mark O'Neill, the chief strategy officer at the Department of Trade and Industry. He is responsible for getting the UK business community interested in the implementation of Open Systems Interconnection (OSI).

OSI offers a complicated seven-layer model of communications protocols. These should ensure a seamless exchange of information across computers from different suppliers. And the Government OSI Profile (Gosip) is aims to simplify the tangled world of OSI protocols.

"We try and reduce the sheer number of options available to people by focusing on those areas of direct use and interest to people," he says.

Mr O'Neill and his team at the DTI's Millbank Tower have concentrated the world of OSI into manageable chunks.

OSI base standards for local area networks contain detail on the co-efficiency of the wrapping applied to electrical cable. Mr O'Neill that thinks the end-user can be spared

"You find yourself with a 300-page document, and that is not realistic for the end-user for the end-user."

such fine print. "You find yourself with a 300-page document, and that is not realistic for the end-user. Gosip reduces it all to something simple." Gosip has whittled the 400 options contained in the OSI model down to 12 essentials.

Although it is a government sponsored initiative, Gosip aims to lead the commercial sector. "We don't just sit in Millbank and make it up," says Mr O'Neill, "because we want to do what people want to pay for."

John Brown Engineering is an arm of Trafalgar House that has pioneered OSI. Documents, images and drawings are the stuff of its precision engineering business. These articles need to be transported internationally. "The idea is to exchange technical drawings, to update and come to agreement readily," says Mr Tolley. The means is X.400.

OSI compliance has meant a modest investment for Trafalgar House so far. A Hewlett-Packard Unix machine to run the Open Mail X.400 product cost around £40,000. As the John Brown project expands, one or two more of these machines will be dedicated to communications.

But pricing out a commun-

The point is that it helps you service your customers more effectively'

cations strategy is not a high priority. "There probably isn't an identifiable tangible payback for this kind of technology," says Mr Tolley. "The point is that it helps you service your customers more effectively."

From the John Brown pilot, Trafalgar House plans to expand the reach of its OSI products via a private network that will link every operation in the group. Mr Tolley is at pains to underline the commercial reality behind the conglomerate's attachment to the DTI's favourite protocol.

"We have a sceptical view, freedom to choose suppliers is our motive, in an ideal world we want to switch from hardware platform to platform with ease."

Mr Tolley welcomes Gosip as a cut-down version of OSI that allows the user to choose which options he wishes to support. But he claims many standards are open to interpretation and says a full scale implementation of OSI is impractical. "It takes up too much room on the machine and that's the penalty you pay for having standards built by a committee." Such instinctive dislike of officialdom may be the grand design's biggest handicap.

The message was that Europeans could establish IT procurement standards on a par with the rigid US government rules. The list of attendees sounds like a lost language. Osip, Spag, Ewos and OSTC were among the acronyms called.

Where does Ephos leave

Michael Dempsey

Two groups of suppliers have taken it on themselves to put an end to the confusion by producing a standard for writing applications programming interfaces to allow developers to mail-enable applications

to the "Print" command.

Users will be able to create a spreadsheet in Excel, for instance, and mail it to any other user running Excel on the network, adding comments, graphs, even sound.

Gates will allow messages to be sent from PC to Mac to Unix workstation, even a fax machine.

Mr Alan Paterson, director of planning and control at Bass Breweries, is in the process of introducing Microsoft Mail throughout the organisation. Over 6,000 users worldwide will be added to the system over

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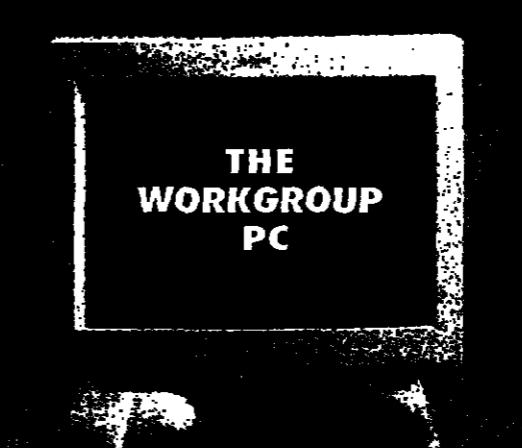
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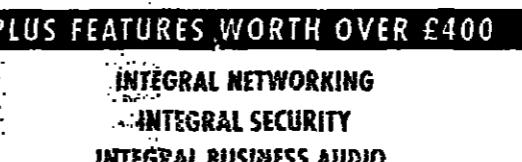
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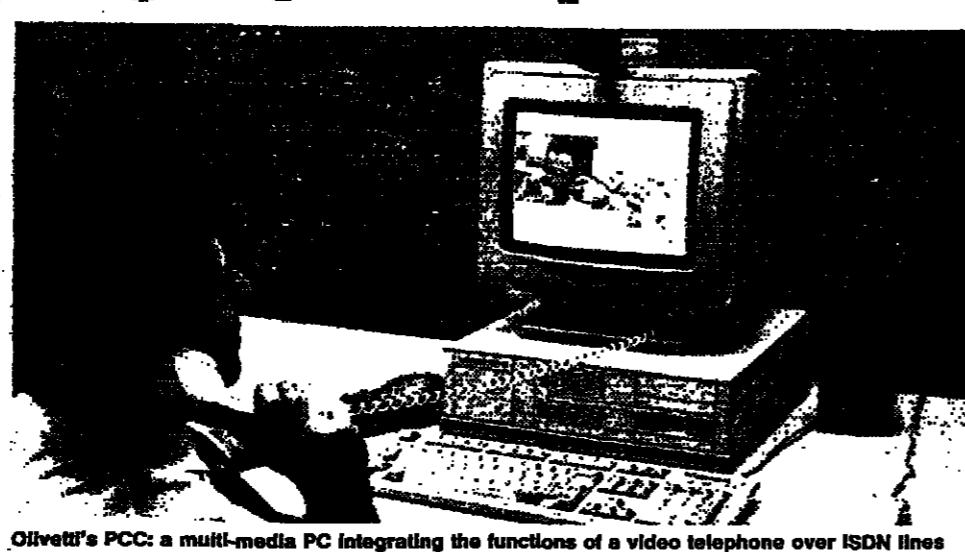


MITSUBISHI ELECTRIC

COMPUTERS AND COMMUNICATIONS 5

Olivetti transfers the videophone from science-fiction to reality

Livening up the picture



Olivetti's PCC: a multi-media PC integrating the functions of a video telephone over ISDN lines

The operators of two personal computers will exchange data between Pisa and London today. The information will be flashed across Europe using Integrated Services Digital Network (ISDN) telecoms standards.

There's nothing unusual about that. What merits a public demonstration at Wembley's Interactive Multi-Media Event is that video cameras fixed to each monitor will transmit a live video image of either user.

The picture forms one frame of a split screen using windowing software. Other windows will contain still images that can be modified by one party as the other looks on. A telephone handset completes the communications package.

The Personal Communications Computer (PCC) is the result of collaboration between British Telecom and Olivetti multi-media research labs in Pisa.

It marks the transition of the videophone from science-fiction gimmick to working tool, and owes its existence to the maturing of international communications standards.

Mr Chris Hart is a BT manager for architecture, technology and standards. He has watched video communications struggle after a false start. "The original BT video experiments were in the '70s, but what came out of them was teletext. BT had a belief in video telephony then and it bombed." Transmitting a moving image digitally was the problem.

That was before ISDN arrived to support the speed of transmission and provide an internationally agreed standard to carry the data. ISDN has been fuelled by the Open Systems Interconnection (OSI) initiative towards open standards in computer communications.

Without a widespread data standard the PCC would be an expensive laboratory toy. A communications computer that would only talk to machines from the one supplier would not appeal to any sensible user.

With commonly defined standards, BT can launch PCC products with any other computer maker it chooses. An alliance with IBM is already in the works.

The PCC only began to make sense with market acceptance of multi-media, the technology that ties video, audio text and

graphics together in one PC package.

Olivetti used the software products (the video camera is from Panasonic or Sony) and married them to the PCC. The product owes its existence to these underpinning technologies.

Not every business application cries out for live video links. Foreign exchange dealers do not require their trading partner to witness the chaos in a dealing room. And because ISDN signals still travel over copper wires, the video rate is slowed down to 10 frames a

Communicating
with a live member of staff is the next step in the use of multi-media in retailing

second, around a third of TV transfer rates. The result is a slightly jerky picture.

But EC-funded work carried out as part of the Research into Advanced Communications in Europe (Race) project suggests live video links are more than an elaborate gimmick.

Prototype PCCs became popular with staff at Allied Irish Bank. The ability to communicate with a live member of staff is the next step in the use of multi-media in retailing.

Interactive systems using video disks are currently used to sell financial services. But they are limited to answering whatever queries the help-screen has been pre-programmed for.

Sooner or later human intervention is required. One expert at one location can service several retail outlets via a net-

work of PCCs. With enhanced versions on the way, Olivetti is proposing to rent out a pair of PCCs for £2,000 a month, with imminent upgrades thrown in. Used imaginatively the ability to redesign plans and documents on-screen over great distances could offer significant cost benefits.

And the advance of open computer communications has already been seized on as a force multiplier by the retail banking industry.

Olivetti will deliver 1,000 network controllers to National Westminster Bank this year. The bank is spending £20m in the current year to get a comprehensive dedicated computer communications systems up and running.

These controllers are powerful workstations known as file servers that will run NatWest retail banking applications in each branch and summon personal account data via the bank's network. The X.25 OSI protocol is the key to NatWest's plans. Building a network around the open systems model permits chopping and changing suppliers at will, provided they meet OSI criteria.

Olivetti is prime contractor on the project. It integrates software from the bank and third parties and ensures that the resulting system will run happily across a wide area network. This contract comes as recognition of its status in the open systems world. But that achievement also contains a threat.

NatWest is buying in Olivetti expertise in creating a broad-ranging network that will be open to other sources of technology. Doing the job properly

Michael Dempsey

Executive information unlocks data stored in different systems

Manna to the management



David Harvey: think through exactly what you want

EXECUTIVE information systems have been around since the mid-1980s but it has taken developments in other areas since then to get them widely accepted.

Recent studies suggest that over 40 per cent of the top 1,000 companies in the UK now have these systems and that 7,700 managers in those companies use them. The number of users is expected to grow by 30 per cent this year.

In theory and, increasingly, in practice, executive information systems are the answer to senior management's prayers. They unlock the masses of data stored in different systems across an organisation and present it as colourfull, graphical summaries. Users can seek further detail by touching areas on the screen or using a simple keypad or conventional keyboard, but the emphasis throughout is on ease of use.

The raw data behind the charts and graphs comes from the traditional corporate or departmental systems handling order processing, stock control and so on. Other possible sources include external databases of news services, word processors and electronic mail systems.

The executive information system's role is to extract the relevant data from many sources and present it in the formats demanded by the users, often on a personal computer connected to a central system. The PC can usually be connected to gather the latest data and then used on its own for examining the information.

The format and content of each chart have traditionally been fixed when the system is set up. The idea was that the system would reflect the periodic management briefing book.

There are simple links between charts: an executive could move from a consolidated sales graph to a chart about a troubled subsidiary and then to a region and down to an individual shop, product or salesman – each time at the touch of a key or a spot on the screen.

Instant access to summary

systems in financial control, information quality and problem solving, similar numbers reported no advantages from replacing existing paper systems.

Mr David Harvey, director of Business Intelligence, says the disappointments were largely due to a failure to apply technology properly.

"Simply replacing the briefing book is like using a racehorse to pull a cart," he says. "Too many of these companies failed to think through exactly what they wanted. You have to think about how the system can change the way the organisation is run." However, two separate recent developments are starting to change attitudes towards executive information systems and to expand their use.

First, in the past year suppliers have responded to developments in so-called client-server computing, open systems and graphical user interfaces and have built more flexibility into their systems.

Established and traditionally mainframe computer systems are now being offered for PC networks. Where systems used to draw data from corporate files into their own databases specifically for their own use, they now provide direct links into popular database systems such as Oracle and Ingres. In addition, system development aids are being provided so that a user company's computing specialists can set up screens and the links between them.

"Originally executive information system suppliers provided a closed package of user interface software, processing software and data, but now we're separating the components and going for open systems architectures," says a spokesman for Pilot Executive Software, which vies with Comshare for the title of market leader.

Prices have also moved more into line with what PC users expect: traditional mainframe systems have cost tens of thousands of pounds to set up; Comshare's new offering starts at £13,700 for 16 networked PCs.

The second development affecting executive information

systems is in business thinking. "Traditionally finance has been the only measure of corporate finance and executive information systems have tended to provide financial reports," says Mr David Harvey at Business Intelligence. "But now there is pressure to redefine business performance measurement and bring in other factors."

Such developments have helped increase both the use of executive information systems and users' satisfaction with them.

At Norwich Union, for example, a Comshare system is used daily to look at relevant news from the financial press and analyse it under headings such as insurance companies and disasters. Yorkshire Water monitors trends in water quality, as well as capital investment and human resources.

The expanding application of executive information systems seems to have brought greater user satisfaction. New research by Business Intelligence* shows that 33 per cent of users mention tangible benefits, 58 per cent intangible benefits and 10 per cent both. Only 4 per cent report no benefits.

In addition two-thirds say their systems have "substantially" improved their decision making, largely through the ability to get to the bottom of things.

The expanding application and the increased satisfaction are leading to wider use. In the Business Intelligence survey 40 per cent of respondents said they would have over 50 users within two years and a further 20 per cent expected similar growth in the next three years. In 7 per cent of organisations there would be 1,000 users by 1997.

Such growth perhaps explains why suppliers, while keeping EIS as their product name, are increasingly changing the meaning to enterprise information systems.

*Understanding Executive Information Requirements. Business Intelligence, Forum House, 1 Graham Road, London SW19 3SW. Tel: 081 544 1830

John Kavanagh

PROFILE: DIGITAL EQUIPMENT

Tackling change head on

DIGITAL Equipment is betting its future on open systems. The world's second-biggest computer company – and the first to build its success on the popularity of minicomputers – has declared that open systems are vital to its survival.

This is radical stuff, particularly for a company that built its fortunes on "proprietary" computer designs. However, according to Digital Equipment's new president and chief executive officer Mr Robert Palmer, the company will not make it to the end of the century without these changes.

"Digital is facing a much more competitive environment than it has ever faced before," he said in his first major speech since taking the top job at Digital. "Driven by open systems and by breakthroughs in silicon technology, a massive change has been sweeping through our industry. The historically high margins on hardware and the business model upon which Digital was built are no longer sustainable."

Mr Palmer says Digital has invested to change totally the way it operates. "As computer hardware performance skyrockets, open systems and the competitive process are driving down prices and squeezing margins, requiring that we lower our cost of doing business."

"We understand that very clearly. It comes to us in the almost paradoxical messages that we get from our customers. In terms of hardware, customers have never been as empowered to control the market as they are today."

"At the same time, the rapidity of technical change and the difficulty of integrating divergent systems has had an unsettling effect on many customers."

"Some customers are outsourcing – delegating total management of their computers to us. Others are seeking a greater level of advice, support and partnership from us than ever before."

One clear demonstration of this commitment has been the development by Digital of its OpenVMS environment – an "open systems" variation on the company's popular VMS minicomputer operating system.

Getting in first has obvious advantages, but staying ahead of the pack could be tougher than acquiring an open communications capability in the first place.

Michael Dempsey

OpenVMS environment – along with the OSF/1 (Open Systems Foundation) and Microsoft Windows NT operating systems – form the foundation of Digital's new strategy.

Meanwhile, Mr Martin Hingley – a senior technology analyst at International Data Corporation (IDC) – suggests that Digital seems to be taking the right approach by building "open systems compliance" into both the name and concept of VMS.

"Open systems are about a lot more than just Unix," he says. "With OpenVMS, Digital's customers no longer need to make choices between 'standards' and the high performance of VAX. Digital also stands to expand its government business in Europe."

Digital has another weapon in its open systems arsenal. Known as Alpha, it is a 64-bit computing architecture designed to give Digital a huge

performance edge over the competition.

The first implementation of the Alpha architecture is Digital's DECChip 21064, which it claims is the world's fastest microprocessor, running at clock speeds of 150 to 200 MHz. The fastest microprocessors typically used in today's personal computer systems only run up to 66 MHz.

Digital says that although its latest systems do not use this much-touted Alpha architecture yet, they have been designed to be "Alpha-ready." This should mean that the company's current and prospective customers can "migrate" in the future from existing systems to more powerful VAX or Alpha-based systems.

The final word on these and other plans belongs with new Digital boss Mr Palmer. "We are committed to the concept of being customer driven," he promises. "As our customers demand more, we intend to deliver what they tell us they need. For example, customers are demanding open systems – open systems are driving this market. Digital will therefore do whatever has to be done to be a leader in open systems."

The company, he adds, is also aggressively investing in systems integration and consulting expertise as a part of this drive. "Digital's systems integration business is growing at more than 20 per cent per year and is profitable."

"It represents an excellent opportunity, exceeding \$2bn in revenue in our fiscal year. We will continue to focus here, and in our multivendor service capabilities. We now service more than 10,000 hardware and software products from 1,300 different vendors."

"And that number is growing. Digital does a better job integrating multiple vendors, hardware and software products than anyone else in the industry, and we will continue to focus on that capability ... We are committed to expanding our government business in Europe."

Digital has another weapon

in its open systems arsenal.

Known as Alpha, it is a 64-bit

computing architecture

designed to give Digital a huge

number of our software partners."

Geoff Wheelwright

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John Kavanagh

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